

Four Keys to College and Career Readiness

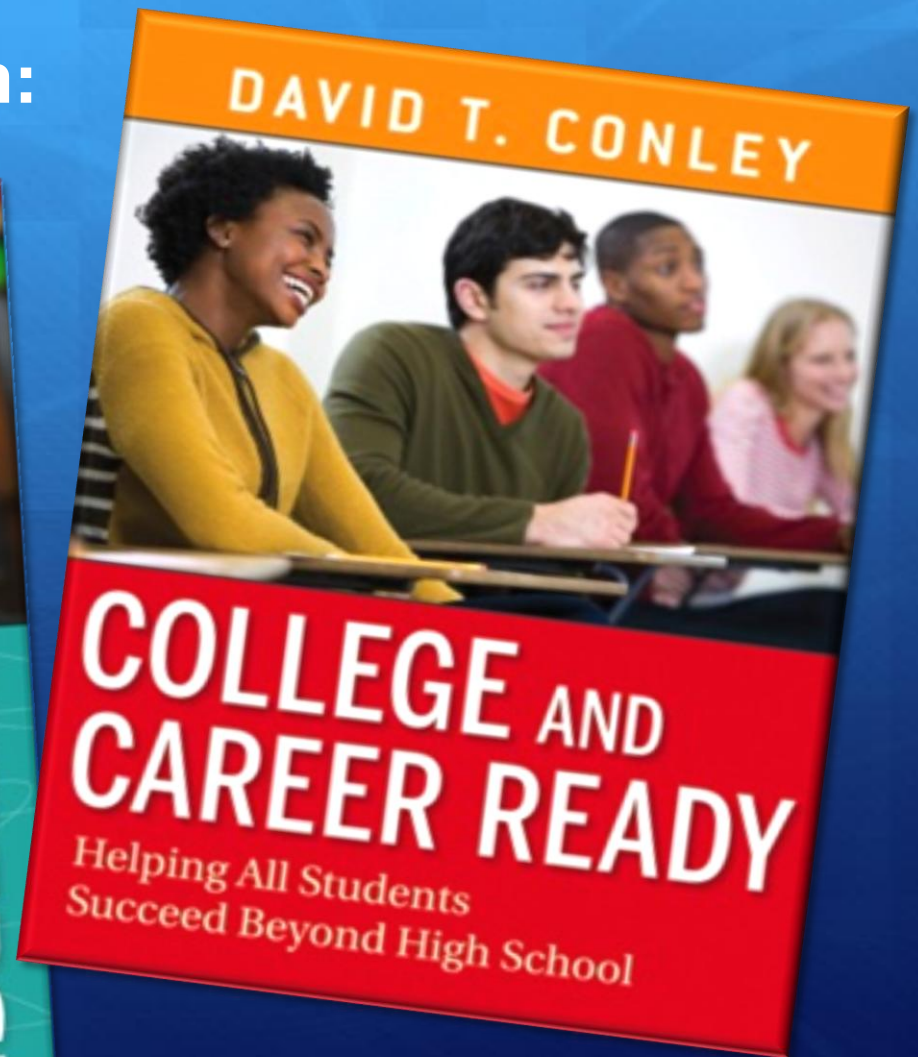
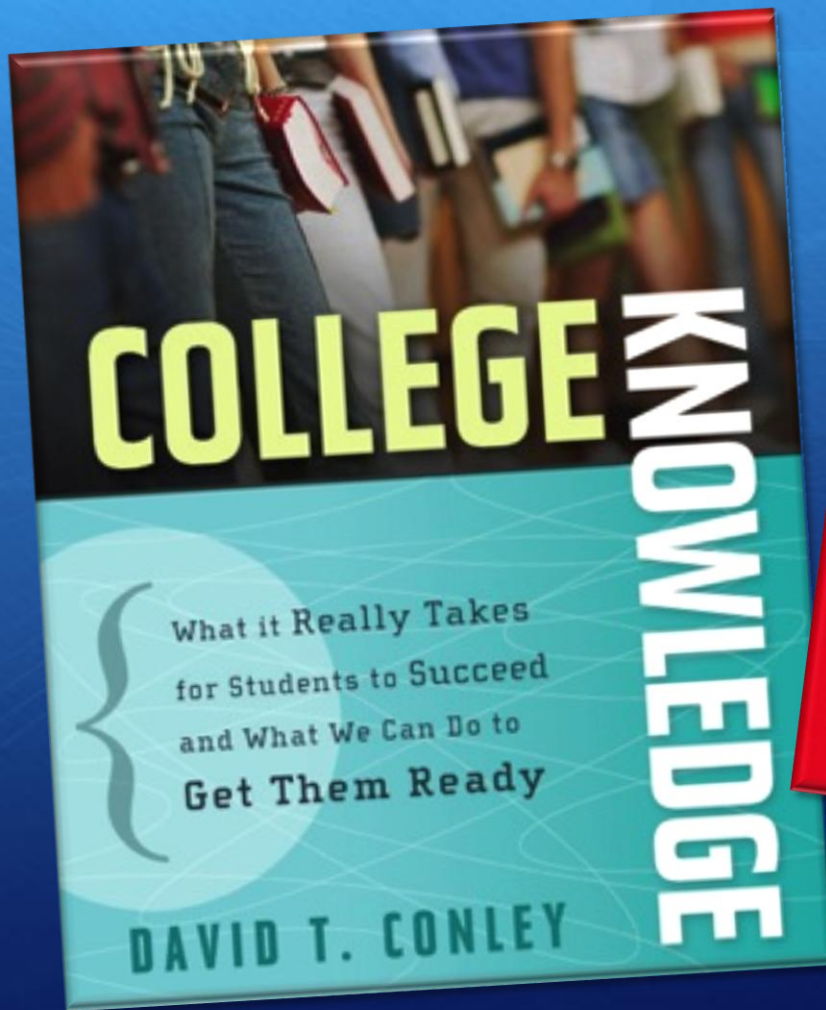
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Education Policy Task Force
Council of State Governments
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Today's talk is based on:



YESTERDAY

Work for large company
One job for life
Steadily increasing pay
Stay in hometown
Secure retirement
Well-paying jobs available
in low-skill professions
No real international
competition for good jobs

TODAY

Work for small company
Multiple jobs
Pay freezes/cuts
Move for work or career
Uncertain retirement
Low-paying jobs
in low-skill
professions
Cut-throat
international
competition
for good jobs



Today's students are
entering a *different* world.

TODAY'S STUDENTS HAVE TO SHOW STRONG SKILLS TO ENTER THE CURRENT WORKFORCE.

The United States is out of step with the rest of the world's richest industrialized nations, *growing faster but creating far fewer jobs.*

The reason is that **U.S. workers have become so productive that it's harder for anyone without a job to get one.**

Companies are producing and profiting more than when the recession began, despite fewer workers.

- They're hiring again, but not fast enough to replace most of the 7.5 million jobs lost since the recession began.*

the
SWIRL
of young adulthood

About **1 in 3 students** who enroll in either a four-year or two-year college *will transfer* at some point.¹

Anywhere from **65 to 85 percent** of students will *change their majors* at least once.²


Young adults *change jobs an average of* **seven times** from age 20 to 29.³

The result is *reduced lifetime income* and diminished career development.

We're entering a **POLICY ENVIRONMENT** focused on **college and career readiness**.



- + NCLB waivers demand college/career readiness standards.
- + ESEA reauthorization elevates college and career readiness.
- + Individual states are setting college/career ready goals.



College and career readiness can be defined as ***success –without remediation– in credit-bearing general education courses or a two-year certificate program.***

"Succeed" is defined as being able to progress successfully in the chosen program

WORK *Ready*

Meets basic expectations regarding workplace behavior and demeanor

JOB *Ready*

Possesses specific knowledge necessary to begin an entry-level position

CAREER *Ready*

Possesses sufficient foundational knowledge and skill and general learning strategies necessary to begin studies in a career pathway

COLLEGE *Ready*

Is prepared in the four keys of college readiness necessary to succeed in entry-level general education courses

Different Types of *Readiness*

Four Keys of College and Career Readiness

+ Key Cognitive Strategies

- Problem formulation, research, interpretation, communication, precision and accuracy

+ Key Content Knowledge

- Key terms & terminology, factual information, linking ideas, organizing concepts

+ Key Learning Skills & Techniques

- Time management, study skills, goal setting, self-awareness, persistence, collaborative learning, student ownership of learning, technological proficiency, retention of factual information

+ Key Transition Knowledge & Skills

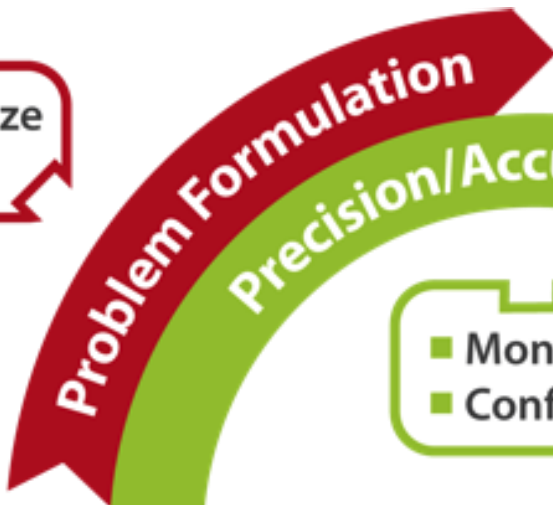
- Postsecondary program selection, admissions requirements, financial aid, career pathways, postsecondary culture, role & identity issues, agency

KEY COGNITIVE STRATEGIES

- + Systematic approaches to achieve key learning goals that use the methods and ways of thinking of the academic disciplines to achieve the goal
- + Elaborate plan of action that chooses among alternative learning approaches and anticipates potential problems that must be addressed to solve a problem or complete a complex task



- Hypothesize
- Strategize

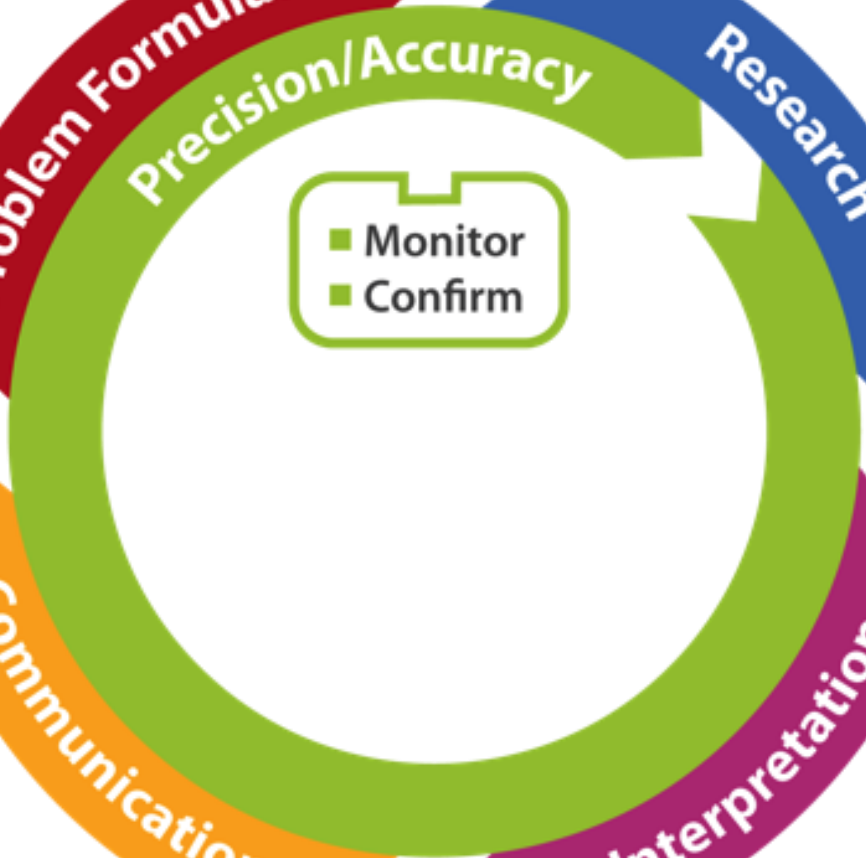


- Identify
- Collect



- Organize
- Construct

- Monitor
- Confirm



- Analyze
- Evaluate

Moving Students from *Novice* to *Expert* Thinkers

- + Secondary school tends to **treat all learners as novices**.
 - + Emphasis is on declarative learning (repeating facts) and procedural learning (following directions), not on conceptual learning.
 - + Content may become more complex, but learning strategies stay the same.
- + As a result, **students do not develop deep expertise** as learners in general or as thinkers in any subject area.
- + The net result is that students arrive in college and the workplace with **little understanding of how experts even think about problems**.

NOVICES:

- + tend to focus on discrete knowledge in isolation
- + reason in specific contexts by using recently-acquired information
- + know individual facts about topics
- + are slower and more deliberate
- + learn about pieces of systems
- + recall information by rote



EXPERTS:

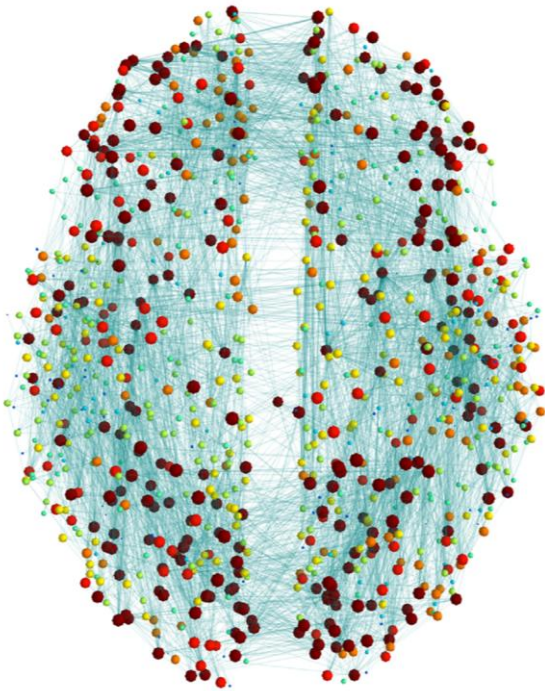
- + are faster and more accurate
- + connect new and prior knowledge
- + learn through example and analogy
- + create mental cues to facilitate recall
- + integrate pieces of knowledge into systems frameworks
- + generalize knowledge to new settings and circumstances
- + organize facts into "chunks" for better recall and application
- + use analytical skills to apply knowledge and select procedures

KEY CONTENT KNOWLEDGE

- + Key terms and terminology
- + Factual information
- + Linking ideas
- + Organizing concepts



The *brain* retains this type of information to the *degree to which it can*:



- + generate connections or links among the pieces to make a structure
- + associate emotions, positive or negative, with the information
- + find the information meaningful, relevant, or useful
- + apply or use the information in a variety of authentic situations
- + receive timely feedback on how useful the information was to achieve a specific purpose or general goal.



COMMON CORE STATE STANDARDS

WHAT THEY ARE:

- + Attempt to identify what students should know and do in relation to best practices standards and international competitors.
- + Keyed toward greater cognitive challenge.
- + Seek to be more focused.
- + A framework for more detailed development of curriculum.

COMMON CORE STATE STANDARDS

WHAT THEY ARE NOT:

- + A complete catalog of all of the knowledge students will need to succeed in every college course and career pathway.
- + A comprehensive model of college readiness that takes into account key areas beyond content knowledge and (to some degree) thinking skills.

KEY LEARNING SKILLS AND TECHNIQUES

- + Time management
- + Study skills
- + Goal setting
- + Self-awareness
- + Persistence
- + Collaborative learning
- + Student ownership of learning



Option 1: FIXED Mindset

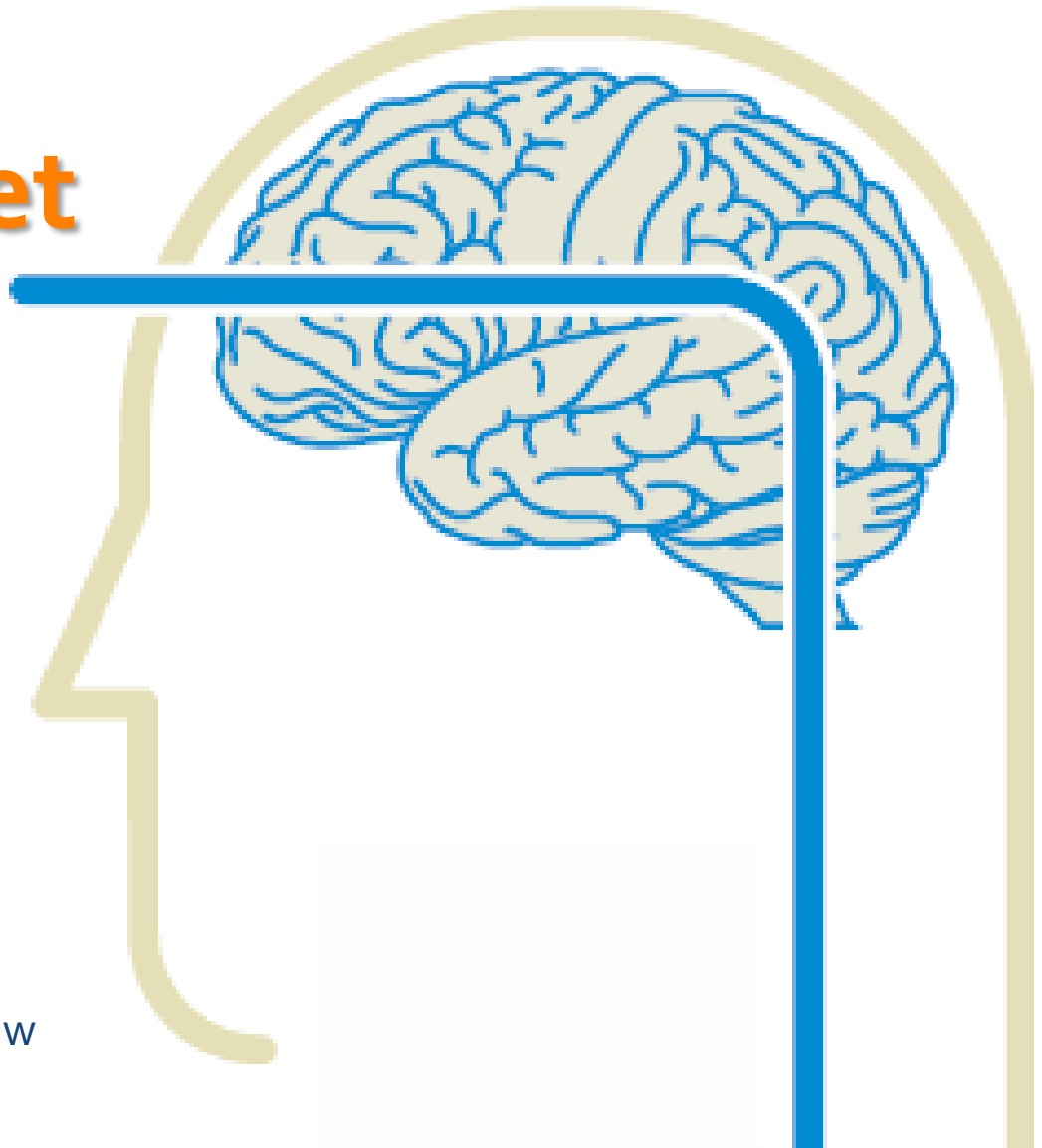
“Intelligence is static.”

- + Avoid challenges
- + Give up easily
- + See effort as fruitless
- + Ignore feedback
- + Threatened by others' success

As a result...

- + Plateau early
- + Achieve less than full potential

Confirms a **deterministic** worldview



Option 2: GROWTH Mindset

“Intelligence can be developed.”

- + Embrace challenges
- + Persist through obstacles
- + See effort as necessary
- + Learn from feedback
- + Inspired by others' success


As a result...

- + Achieve at higher levels

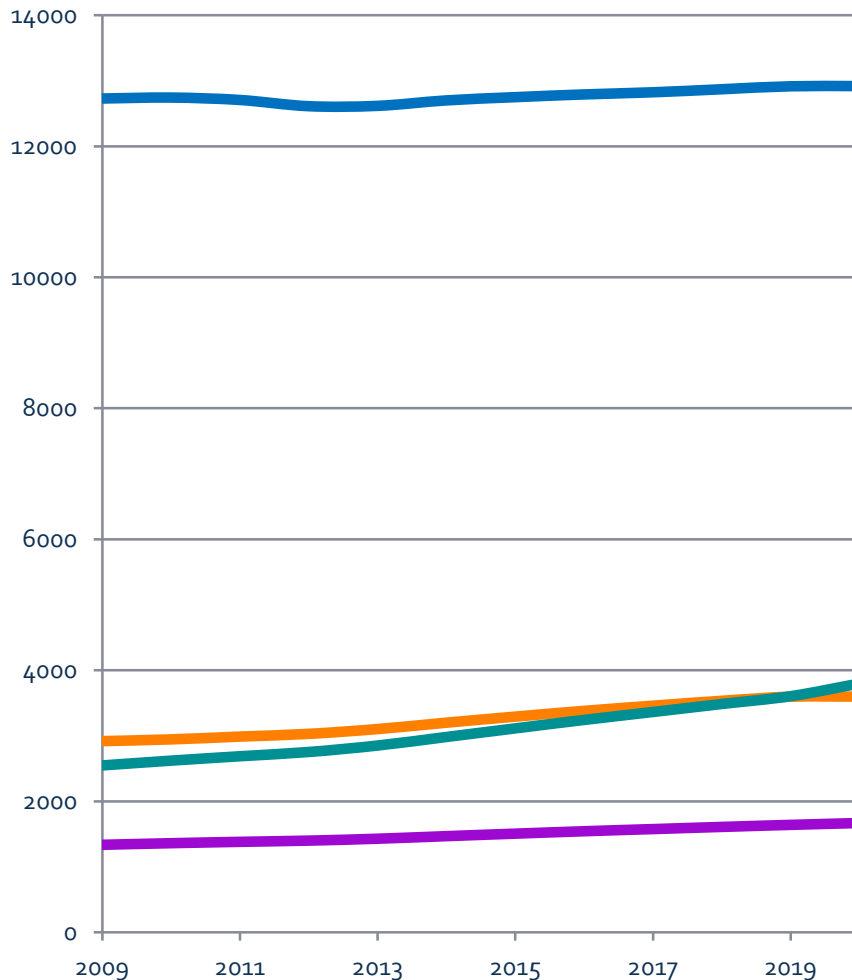
Creates **greater sense of free will**



KEY TRANSITION KNOWLEDGE AND SKILLS

- + Contextual: *What are my options?*
 - + Procedural: *How do I apply and enroll?*
 - + Financial: *How do I afford it?*
 - + Cultural: *What are the behavioral norms of college?*
 - + Personal: *How do I advocate for myself? What is my identity?*
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Projected Enrollment in Postsecondary Education, 2009-2020



1% increase in white students

25% increase in black students

43% increase in Hispanic students

25% increase in Asian/Pacific Islander students

FIRST-GENERATION COLLEGE STUDENT CHARACTERISTICS

Students who would be first-in-family to go beyond secondary education have many of the following characteristics:

- + Lack key contextual knowledge about tertiary education opportunities, costs, purposes, prerequisite skills, organizational/cultural values and norms.
- + May not view post-secondary education as valuable or realistic.
- + Tend not to use available support resources.
- + May suffer from “imposter syndrome” and be more likely to give up when faced with performance problems.

How do you
THINK

Key Cognitive Strategies

- + Problem formulation, research, interpretation, communication, precision and accuracy

What do you
KNOW

Key Content Knowledge

- Key terms & terminology, factual information, linking ideas, organizing concepts

How do you
ACT

Key Learning Skills & Techniques

- Time management, study skills, goal setting, self-awareness, persistence, collaborative learning, student ownership of learning, technological proficiency, retention of factual information

How do you
GO

Key Transition Knowledge & Skills

- Postsecondary program selection, admissions requirements, financial aid, career pathways, postsecondary culture, role & identity issues, agency

“So *now* what?”



**Accountability Design Principles to
Address College and Career Readiness**

Accountability measures
need to focus on
success after high school,
not awarding diplomas.

College readiness is
not a **CUT SCORE.**

We need to move to
PROFILES
of knowledge & skills.

College readiness is a *CONTINUUM.*

Rigorous
HS courses

Honors
courses

Dual
enrollment
courses
taught at
HS

Dual
enrollment
courses
taught at
college

Advanced
Placement
courses

Early
enrollment
in college

Measuring College Readiness

Measurement Type	Pro	Con
College admissions tests (e.g., SAT, ACT)	<ul style="list-style-type: none">• Normally distributed• Well established, easy to administer, familiar to the public• longitudinal trend data• Combines content knowledge and critical thinking skills	<ul style="list-style-type: none">• Not all students complete• More a measure of eligibility than readiness• No real or natural cut score• Tremendous variation across institutions• Limited prediction power
High school grade point average	<ul style="list-style-type: none">• Well established, familiar to the public• Somewhat of a composite measure• One metric for all subjects and courses• No additional cost to administer	<ul style="list-style-type: none">• Highly variable in composition• Difficult to say what it measures• Subject to range restriction and false precision• Not consciously connected to college readiness

Measuring College Readiness

Measurement Type	Pro	Con
Graduation rates	<ul style="list-style-type: none"> • Prerequisite to college admission in most cases • Already a policy focus • Well established, familiar to the public • Motivating to some students 	<ul style="list-style-type: none"> • More of an endurance than quality measure • Tremendous variability in knowledge and skill • Subject to manipulation by various means
AP/IB test scores	<ul style="list-style-type: none"> • Sets a high bar for students • External exams • More complex assessments • Consistent across districts and states 	<ul style="list-style-type: none"> • Not all students have access to • May be too high of a bar to expect all students to meet • Low scores not as predictive • Expense
Cut scores on admissions tests	<ul style="list-style-type: none"> • Cheap and easy to use • Easy to report • Linked to predicted grades 	<ul style="list-style-type: none"> • Have no real meaning • Cut level is arbitrary • Very narrow measure

Measuring College Readiness

Measurement Type	Pro	Con
Postsecondary ed (PSE) applications	<ul style="list-style-type: none">• Good goal to have all students apply to college• Is also a measure of access to info needed to apply• Goes beyond graduation rates	<ul style="list-style-type: none">• Not really a measurement of readiness but of aspiration• Can be “gamed” by having everyone apply• Falls short of enrollment
Students enrolled in PSE immediately after graduation	<ul style="list-style-type: none">• Is also a measure of how well high schools are focused on college/career readiness• Very tangible, can develop strategies to increase	<ul style="list-style-type: none">• Influenced by a range of other factors• Does not get at success or persistence to degree• Some students wait to apply• Some drop out immediately

Measuring College Readiness

Measurement Type	Pro	Con
Placement tests	<ul style="list-style-type: none"> • Well established measures • Institution-specific • Gets PSE buy-in and ownership • Tests basic skills only 	<ul style="list-style-type: none"> • Narrow in scope • Low challenge level • Cut scores vary across postsecondary institutions
College remediation rates	<ul style="list-style-type: none"> • Focuses attention on the problem • Often a legislative priority • Linked to fiscal issues as well 	<ul style="list-style-type: none"> • Hard to quantify consistently • Can be gamed • Harder to hold secondary ed responsible
State assessments	<ul style="list-style-type: none"> • Well established • Already paid for • Correlate decently with PSE freshman GPA 	<ul style="list-style-type: none"> • Weren't really designed as PSE readiness measures • Often geared to a much lower performance level and have ceiling effect issues


Measuring College Readiness

Measurement Type	Pro	Con
Student self-reports	<ul style="list-style-type: none">• Can cover a much wider range of variables• Have been shown to be sufficiently reliable• Relatively inexpensive, efficient• Generate actionable information	<ul style="list-style-type: none">• General distrust of self-reported information• Can't be linked to high stakes accountability systems or value-added models very well• Require students to take it seriously• Take up more class time
Embedded performance tasks	<ul style="list-style-type: none">• Generate better data on complex thinking• Generate data on readiness dimensions beyond cognitive measures• Guide and focus the secondary curriculum on readiness skills	<ul style="list-style-type: none">• Must be integrated into regular instruction• Teachers must score them, or must be scored externally• Tasks must meet technical adequacy requirements

Measuring College Readiness

Measurement Type	Pro	Con
Proficiency-based grading	<ul style="list-style-type: none">• Measures what students can do relative to readiness• Replaces existing grading	<ul style="list-style-type: none">• Challenging to operationalize• Teachers may not want to change how they grade• Lots to learn about it
College/career readiness assessments	<ul style="list-style-type: none">• Designed specifically to measure wide range of readiness variables	<ul style="list-style-type: none">• Many still in development• Limited longitudinal data• Colleges don't use results well
College/career readiness assignments	<ul style="list-style-type: none">• Tie to c/c assessments• Ensure students learn what is tested on c/c/ assessments	<ul style="list-style-type: none">• Require changes in curriculum• May require teacher PD• Not really measures per se
Opportunity-to-learn measures	<ul style="list-style-type: none">• Ensures curriculum is aligned with readiness• Allows multiple pathways that all address readiness	<ul style="list-style-type: none">• Requires syllabi to be rewritten• Requires external review of syllabi• Is an all-school activity

POLICY IMPLICATIONS

- + Accountability systems need to focus on *successful transitions beyond high school*, not on graduation rates.
 - + *More measures* than content tests in math and English are necessary to gauge true readiness.
 - + Teachers should be evaluated on their *ability to develop key learning skills* in students, not just content knowledge transmission.
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