



Bond Accountability Committee Meeting

April 20, 2016



Agenda

- Welcome & Introductions 5:30pm
- Public Comments 5:35pm
- BAC Role&Resp Review 5:45pm
- Program Update 6:00pm
- BAC Discussion 7:00pm
- Wrap-Up 7:20pm
- Adjourn 7:30pm



Public Comments

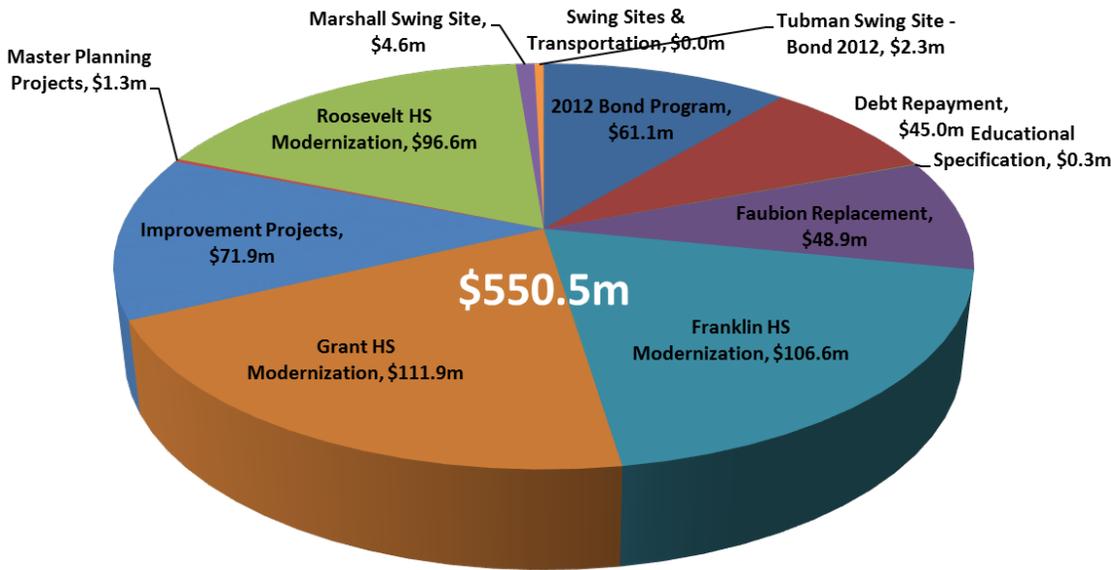


BAC Role & Responsibilities Review



Program Update

Program Projected Budget Break-Down



Balanced Scorecard Program Status

Perspective	Last Meeting	Current
Overall	Green	Green
Budget	Green	Green
Schedule	Green	Green
Stakeholder	Green	Green
Equity	Yellow	Yellow

Comments

1. Franklin HS is in the Construction Phase
2. Roosevelt HS in the Construction Phase
3. Faubion PK-8 is in the Construction Phase
4. Grant HS is in the Schematic Design Phase
5. IP15 projects are in the Close-Out Phase except Ainsworth
6. IP16 is in the ITB Procurement Phase with some bids accepted
7. IP17 is in the Procurement Phase for a design firm

Schedule

		ONGOING PROJECTS																			
Projects	Construction Complete	2014				2015				2016				2017				2018			
		1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Franklin HS	Mar 2017	[Gantt chart showing construction from Q1 2015 to Q4 2017]																			
Roosevelt HS	Nov 2017	[Gantt chart showing construction from Q3 2015 to Q4 2017]																			
Grant HS	Mar 2019	[Gantt chart showing construction from Q1 2016 to Q4 2018]																			
Faubion PK-8	Apr 2017	[Gantt chart showing construction from Q2 2015 to Q4 2017]																			
IP14	Aug 2014	[Gantt chart showing construction from Q3 2014 to Q4 2015]																			
IP15	Aug 2015	[Gantt chart showing construction from Q3 2015 to Q4 2016]																			
IP15-Science	Aug 2015	[Gantt chart showing construction from Q3 2015 to Q4 2016]																			
IP15-Maplewood	Aug 2015	[Gantt chart showing construction from Q3 2015 to Q4 2016]																			
Tubman Improve	Aug 2015	[Gantt chart showing construction from Q3 2015 to Q4 2016]																			
IP16	Aug 2016	[Gantt chart showing construction from Q3 2016 to Q4 2017]																			
IP17	Aug 2017	[Gantt chart showing construction from Q3 2017 to Q4 2018]																			

Planning & Design
Construction and Post Construction Activities
Move In - Close-out - Warranty

Anticipated Progress Next Period

1. Franklin HS will continue in the Construction Phase
2. Roosevelt HS will continue in Construction Phase 1
3. Faubion PK-8 will continue in the Construction Phase
4. Grant will be in the Design Development Phase
5. The final elevator for IP15 will be turned over
6. IP16 will be in the Construction Phase
7. IP17 will be in the Project Assessment Phase

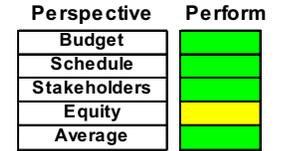


Program Update

Balanced Scorecard – Overall Perspective

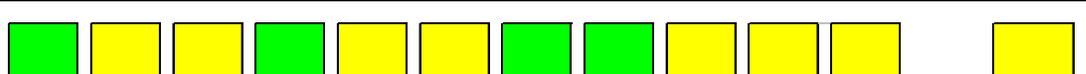
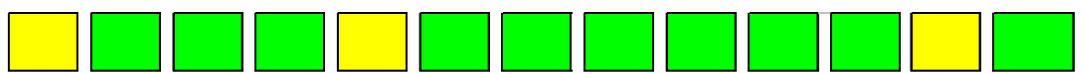
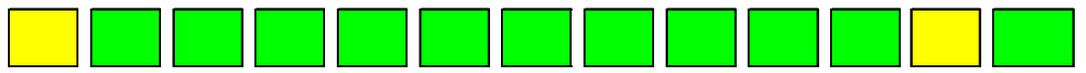
Narrative Comments:

1. Roosevelt and Franklin continue with construction activity both inside and outside of the buildings. Budgets and schedules are being closely monitored.
2. Faubion School construction is proceeding on schedule. The higher than expected contract award and some unforeseen underground conditions have challenged the budget.
3. Master Planning efforts at Benson, Lincoln and Madison continue with multiple Master Planning Committee meetings and public workshops.
4. Grant has moved into schematic design.



2012 Bond Projects

Improvements 2016	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman	Program Contingency	Program Mgmt
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Overall Project Performance

Perspective Budget

Perspective Schedule

Perspective Stakeholders

Perspective Equity



Program Update

Balanced Scorecard – Stakeholder Perspective

Narrative Comments: 1. Feedback continues to be largely positive. We did receive some middle of the road input on the IP2015-SCI project, which appears to be largely due to some confusion of the intended scope; targeted improvements versus a full science lab upgrade.			<table border="1"> <tr> <th colspan="2">Color Key</th> </tr> <tr> <td style="background-color: green; width: 20px;"></td> <td>Good</td> </tr> <tr> <td style="background-color: yellow; width: 20px;"></td> <td>Concerns</td> </tr> <tr> <td style="background-color: red; width: 20px;"></td> <td>Difficulty</td> </tr> </table>		Color Key			Good		Concerns		Difficulty	<div style="background-color: green; padding: 10px; border: 1px solid black; font-weight: bold; font-size: 1.2em;">Stakeholder Perspective</div>		<table border="1"> <tr> <th>Strategic Obj.</th> <th>Perform</th> </tr> <tr> <td>A</td> <td style="background-color: green;"></td> </tr> <tr> <td>B</td> <td style="background-color: green;"></td> </tr> <tr> <td>C</td> <td style="background-color: yellow;"></td> </tr> <tr> <td>Average</td> <td style="background-color: green;"></td> </tr> </table>		Strategic Obj.	Perform	A		B		C		Average	
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Program Update

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Program Update

Balanced Scorecard – Equity Perspective

Narrative Comments:

1. PPS has recently updated the District's business equity goals to Minority Business Enterprises (MBE), Women Business Enterprises (WBE), Emerging Small Businesses (ESB) and Service Disabled Veterans (SDV) certified in California, Oregon Washington, and federally. PPS's certified business tracking system (B2G Now) has been updated to accommodate this change. OSM will transfer reporting from the current limited MWESB tracking system currently in place to B2G in the near future. To date the bond program has approve invoices exceeding \$9M to MWESB certified firms.
2. Workforce equity continues to be a positive story. The program is tracking at 23% overall.
3. We have started out 2016 very strong with student engagement activities. The Portland Youth Expo was a well attended event by both OSM staff and project team members.

Strategic Objectives	Performance Measures	Performance Targets
Objective A Meets Aspirational MWESB	1 Project objectives established	Green: MWESB >18%
	2 Consultants - % of payments made to MWESB owned	Yellow: MWESB >10%
	3 Contractors - % of payments made to MWESB owned	Red: MWESB <10%
Objective B apprenticable trade participation	4 Project objectives established >\$200k contracts	Green: participation >20%
	5 Contractors % of labor hours/apprenticable trade	Yellow: participation >10% Red: participation <10%
Objective C Meets student participation	6 Project objectives established >\$100k contracts	Per AD
	7 Tier 1 - Group Activities EG: career fairs, guest speakers	Green: students > 500 Yellow: students > 100 Red: students < 100
	8 Tier 2 - 1-on-1, Short-Term Activities EG: job shadows, mock interviews	Green: students > 50 Yellow: students > 20 Red: students < 20
	9 Tier 3 - 1-on-1, Long-Term Activities EG: internships	Green: students > 10 Yellow: students > 5 Red: students < 5

Color Key	
	Good
	Concerns
	Difficulty

Equity Perspective

Strategic Obj.	Perform
A	
B	
C	
Average	

2012 Bond Projects

Improvements 2016	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman		Program Mgmt

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Program Update

Balanced Scorecard – Equity Perspective

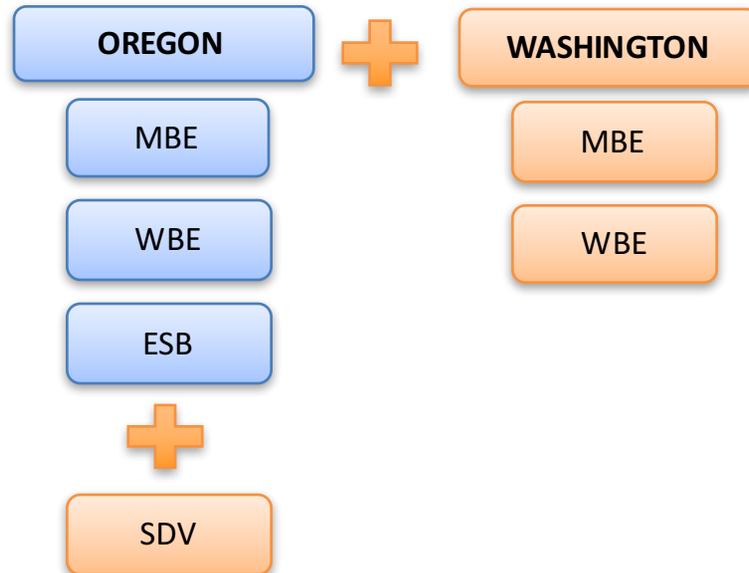
“Certified Business” means a company certified by the State of Oregon Certification Office of Business Inclusion and Diversity (COBID) as a Minority Business Enterprise (MBE), a Women Business Enterprise (WBE), business owned by Service Disabled Veteran (SDV) and/or an Emerging Small Business (ESB) pursuant to Oregon Revised Statutes Chapter 200; and/or

A company certified by the State of Washington Office of Minority and Women’s Business Enterprises (OMWBE) as a Minority Business Enterprise (MBE) and/or Women Business Enterprise (WBE) pursuant to Washington Administrative Code, Title 326, Chapter 326-20.



Program Update

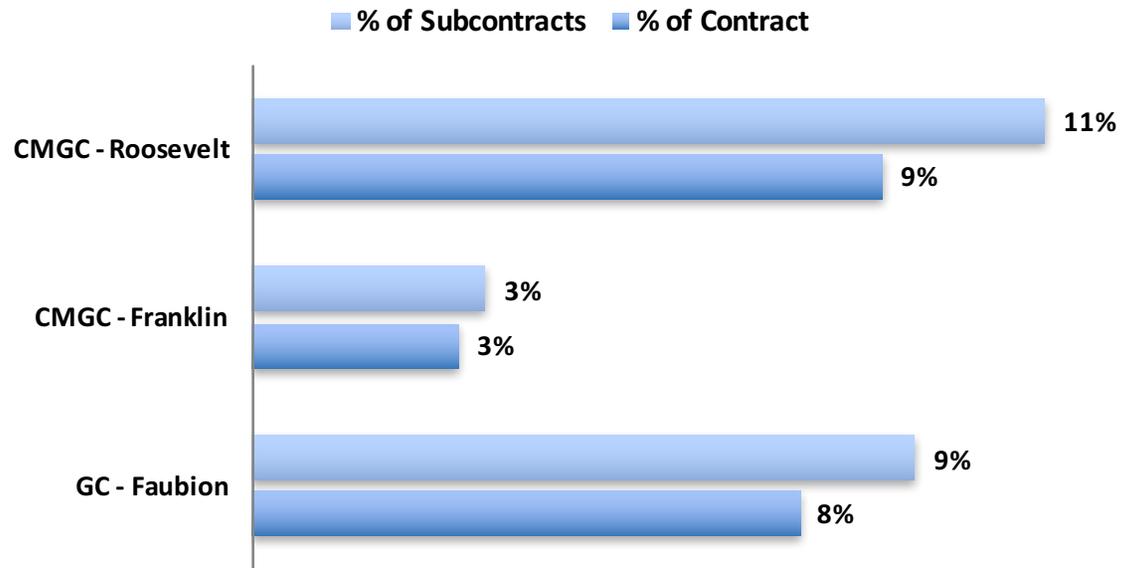
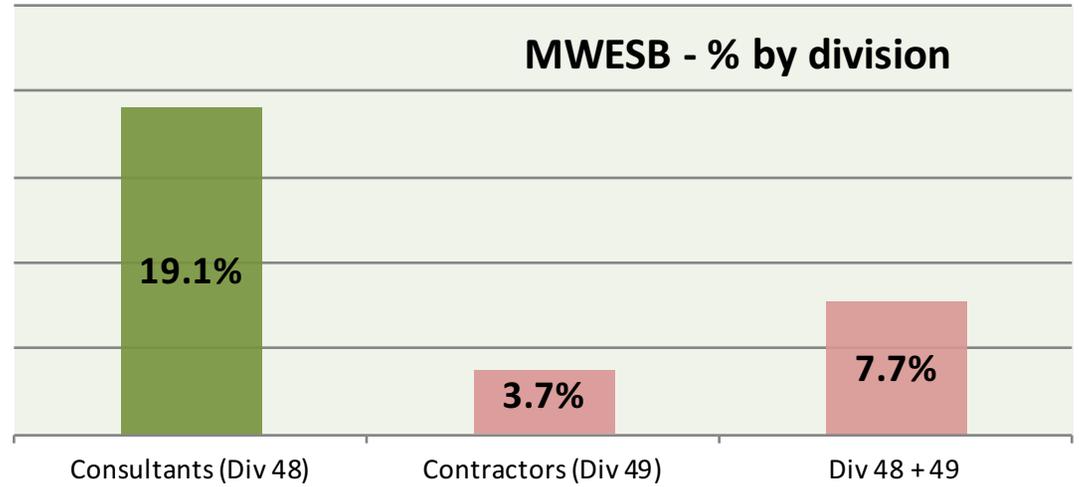
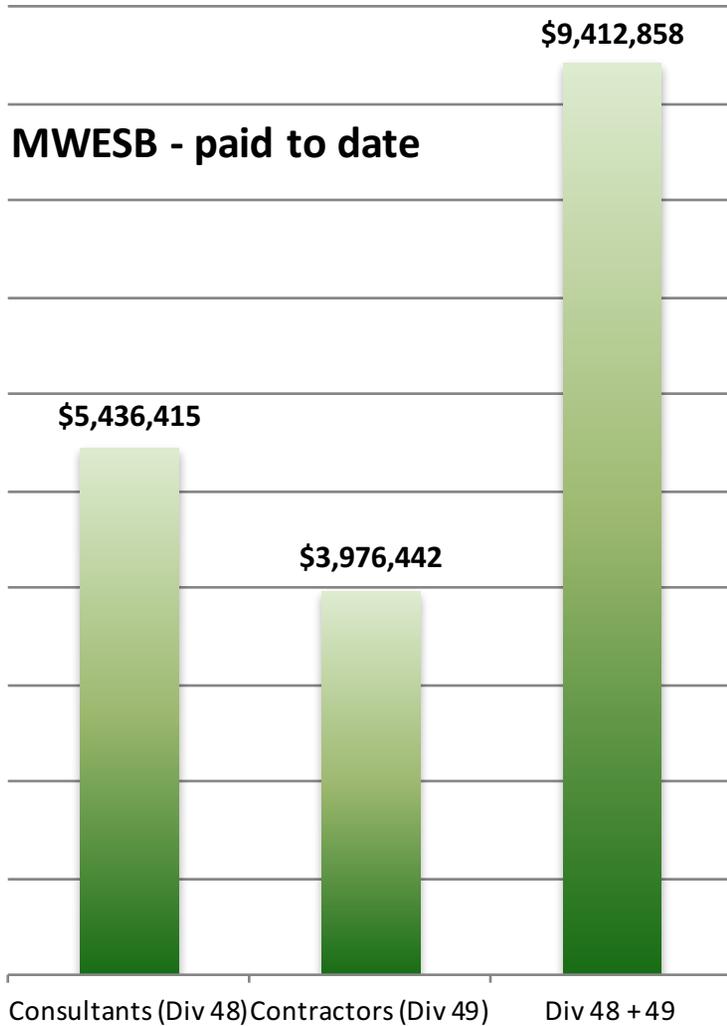
Balanced Scorecard – Equity Perspective





Program Update

Balanced Scorecard – Equity Perspective





Program Update

Balanced Scorecard – Budget Perspective

Narrative Comments:

- The Program has total commitments in excess of \$360M and approved invoices of more than \$180M.
- The IP2015-Maplewood and IP2015-SCI have been closed out and all budget savings move to program contingency. IP2014 is awaiting final payments to close.
- IP2016 bid packages have been coming in hirer than budgeted. Additional program contingency may be necessary to cover the overages.
- Franklin has encountered a number of unanticipated items during sitework and demolition. The project is currently forecasting roughly \$1M over budget.
- Grant will be completing SD in May. Similar to RHS and FHS, a detailed scope and budget analysis will be completed at 100% SD.

Color Key

	Good
	Concerns
	Difficulty

Budget Perspective

Strategic Obj. Perform

A	
B	
C	
D	
Average	

2012 Bond Projects

Improvements 2016	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman	Program Contingency	Program Mgmt
Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Yellow	Green

Strategic Objectives	Performance Measures	Performance Targets
Objective A Project Budget and Scope	1 Initial Cost Estimate of Approved Scope	≥ 10% Contingency Available
	2 Master Plan	Within Budgeted Amount
Objective B Planning & Design Costs within Budget	3 Projected Total P & D Costs	Within Budgeted Amount
Objective C Construction Costs within Budget	4 Construction Cost Award Price or GMP	Within Budgeted Amount
	5 Construction Cost Current Estimate thru 50% complete	>5% project level contingency complete
Objective D Project within Budget	6 Total Project Costs Within Budgeted Amount	Within Budgeted Amount

Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Yellow	Green	Green	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green
Red	Yellow	Yellow	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green
Red	Yellow	Yellow	Green	Red	Green	Green	Yellow	Green	Green	Green	Yellow	Green



Program Update

OSM Project Management Cost Report

Resources

GO Bond	482,000,000
Bond Sale Premium	47,081,952
Earned Interest	310,318
Concordia University	15,539,710
State Rehabilitation Grant Program (SRGP)	2,832,390
SRGP Match (Fund 405)	85,068
Senate Bill 1149	1,606,015
Facilities & Asset Management (FAM)	198,057
Energy Trust	28,580
Debt Savings (Fund 405)	783,880
Verizon Roof Design	7,478
Great Field Funds	65,517
	550,538,965

Notable Resources Changes

- **No changes from January**



Program Update

OSM Project Management Cost Report

Project Name	Prior Meeting Budget	Current Meeting Budget	Delta
Franklin HS Modernization	106,570,859	106,570,859	0
Grant HS Modernization	111,891,581	111,891,581	0
Roosevelt HS Modernization	96,617,431	96,617,431	0
Faubion Replacement	48,870,128	48,870,128	0
Improvement Project 2013	11,969,300	11,963,139	-6,161
Improvement Project 2014	18,106,799	17,878,809	-227,990
Improvement Project 2015	13,623,142	13,623,142	0
Improvement Project 2015 - Maplewood	1,644,527	1,518,698	-125,829
Improvement Project 2015 - SCI	2,542,153	2,073,324	-468,829
Improvement Project 2016	13,565,783	13,740,783	175,000
Improvement Project 2017	10,225,934	10,225,934	0
Improvement Project 2018	642,311	642,311	0
Improvement Project 2019	273,995	273,995	0
Master Planning - Benson HS	500,000	500,000	0
Master Planning - Cleveland HS	0	0	0
Master Planning - Jefferson HS	0	0	0
Master Planning - Lincoln HS	400,000	400,000	0
Master Planning - Madison HS	400,000	400,000	0
Master Planning - Wilson HS	0	0	0
Marshall Swing Site - Bond 2012	4,609,080	4,609,080	0
Tubman Swing Site - Bond 2012	2,335,000	2,335,000	0
Swing Sites & Transportation	0	0	0
Educational Specification	300,000	275,168	-24,832
Debt Repayment	45,000,000	45,000,000	0
2012 Bond Program	60,450,944	61,129,586	678,642
	550,538,967	550,538,968	0

Notable Budget Changes

- **Closed and transferred remaining budget from:**
 - IP2014
 - IP2015-Maplewood
 - IP2015-SCI
 - Ed Specs
- **Transferred \$175k to cover window restoration at Grout (condition of approval from SHPO)**



Program Update

OSM Project Management Cost Report

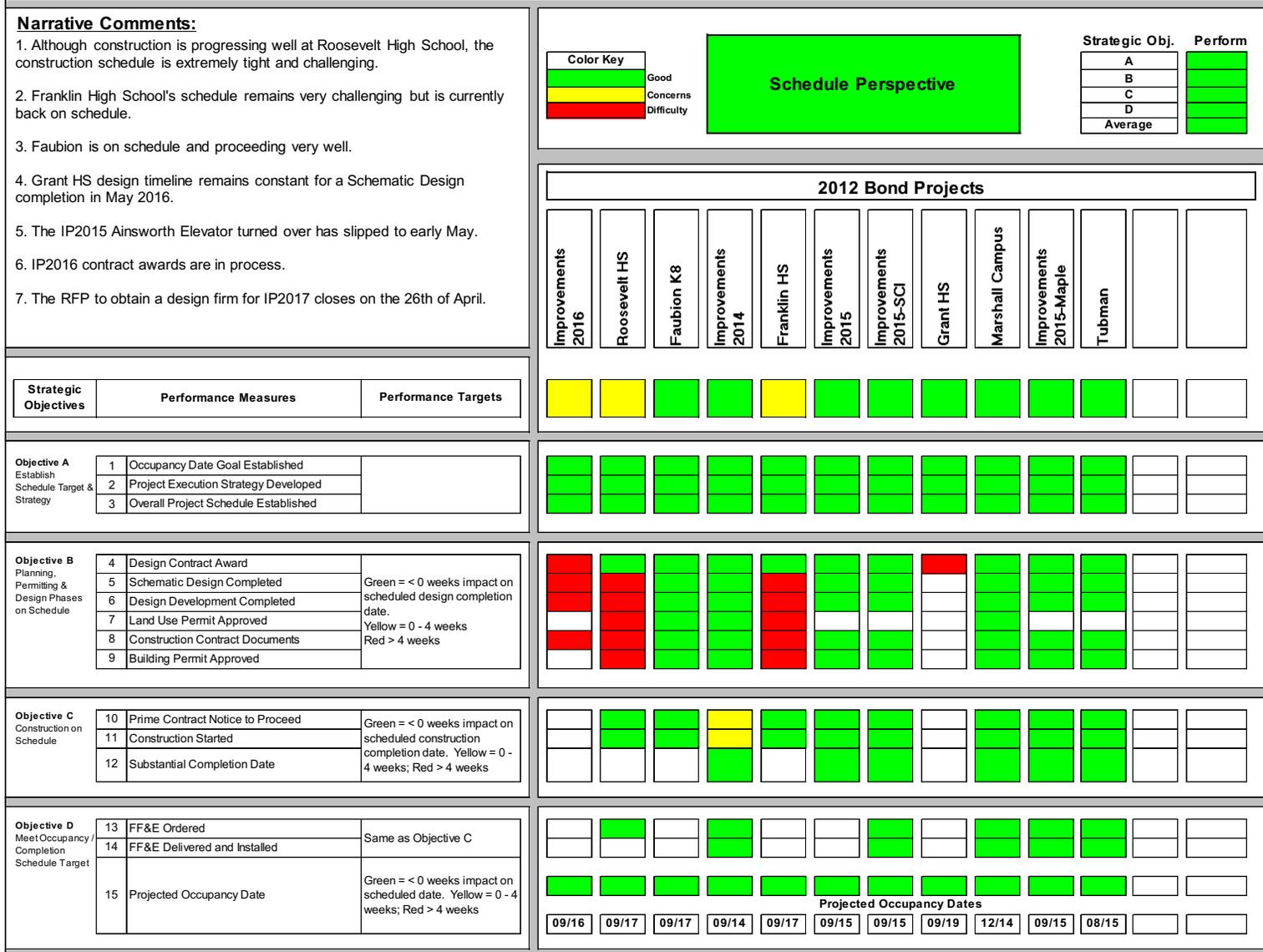
Project Name	Original Project Budget	Project Budget Changes	Current Budget	Project Estimate At Completion	Forecasted Over/(Under)	Invoices Approved
Franklin HS Modernization	81,585,655	24,985,204	106,570,859	107,762,125	1,191,265	31,023,231
Grant HS Modernization	88,336,829	23,554,752	111,891,581	100,191,947	(11,699,634)	1,299,264
Roosevelt HS Modernization	68,418,695	28,198,736	96,617,431	92,273,579	(4,343,852)	25,390,001
Faubion Replacement	27,035,537	21,834,591	48,870,128	46,426,977	(2,443,151)	6,244,014
Improvement Project 2013	9,467,471	2,495,668	11,963,139	11,963,139	-	11,963,139
Improvement Project 2014	13,620,121	4,258,688	17,878,809	17,878,809	-	17,811,132
Improvement Project 2015	13,521,066	102,076	13,623,142	13,550,171	(72,971)	13,232,834
Improvement Project 2015 - Maplewood	-	1,518,698	1,518,698	1,518,698	-	1,518,698
Improvement Project 2015 - SCI	-	2,073,324	2,073,324	2,073,324	-	2,057,574
Improvement Project 2016	15,274,437	(1,533,654)	13,740,783	16,873,890	3,133,107	958,869
Improvement Project 2017	6,796,707	3,429,227	10,225,934	8,663,503	(1,562,431)	-
Improvement Project 2018	9,062,119	(8,419,808)	642,311	545,964	(96,347)	-
Improvement Project 2019	-	273,995	273,995	232,896	(41,099)	-
Master Planning - Benson HS	191,667	308,333	500,000	425,000	(75,000)	124,290
Master Planning - Cleveland HS	191,667	(191,667)	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667)	-	-	-	-
Master Planning - Lincoln HS	191,667	208,333	400,000	400,000	-	145,821
Master Planning - Madison HS	191,667	208,333	400,000	400,000	-	-
Master Planning - Wilson HS	191,667	(191,667)	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,609,080	4,609,080	4,477,024	(132,056)	4,024,035
Tubman Swing Site - Bond 2012	-	2,335,000	2,335,000	2,109,863	(225,137)	1,079,515
Swing Sites & Transportation	9,550,000	(9,550,000)	-	-	-	-
Educational Specification	-	275,168	275,168	275,168	-	275,168
Debt Repayment	45,000,000	-	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(32,051,775)	61,129,586	38,654,377	(22,475,209)	14,383,706
	482,000,000	68,538,968	550,538,968	511,696,453	(38,842,515)	176,531,291

changes from January 2016 noted in green



Program Update

Balanced Scorecard – Schedule Perspective





Program Update

Project Updates

- Franklin High School
- Roosevelt High School
- Grant High School
- Faubion PK-8
- Tubman Campus
- IP2014
- IP2015
- IP2015-SCI
- IP2015-Maplewood
- IP2016
- IP2017
- Master Planning

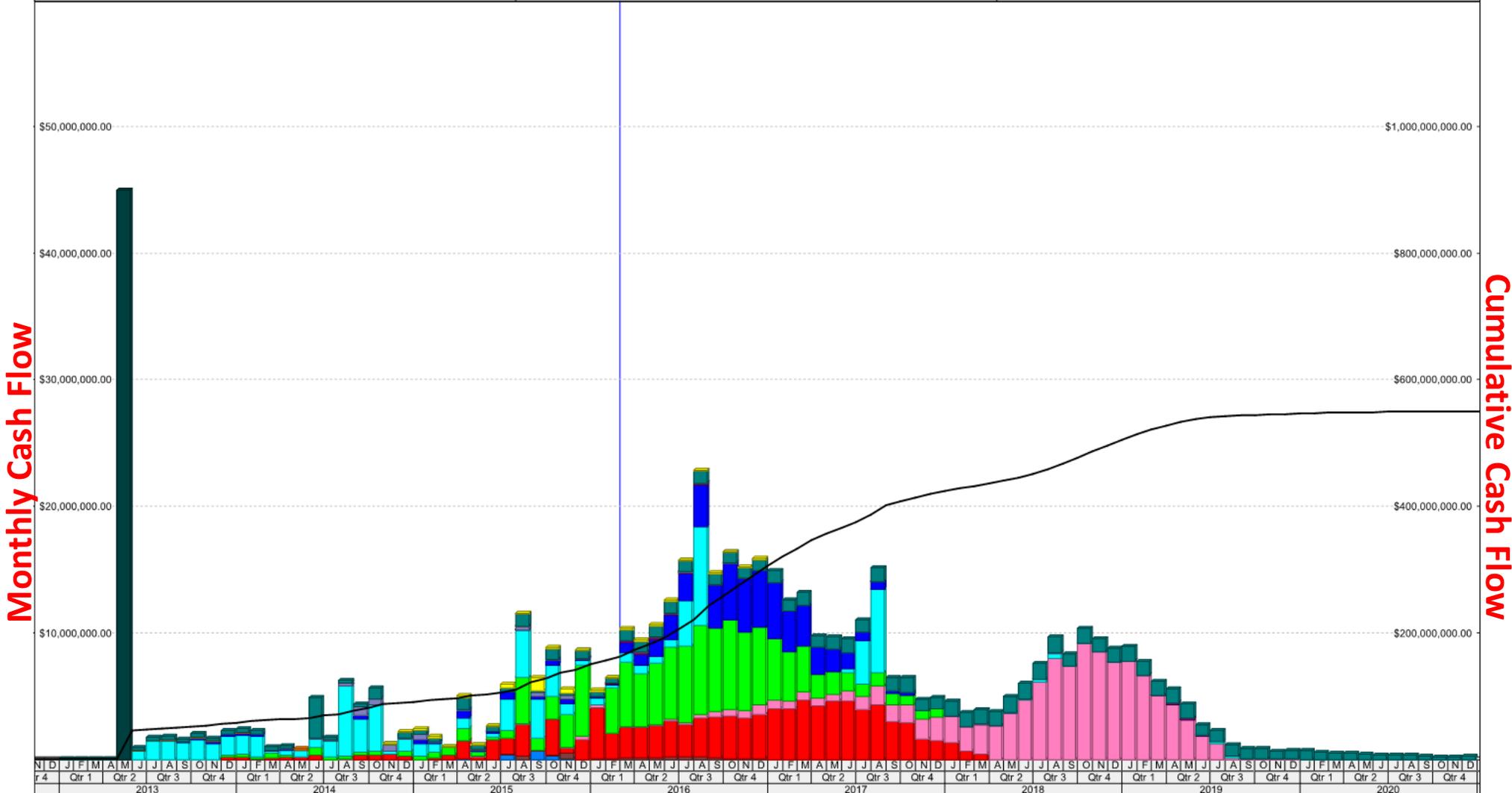


Program Cash Flow Graph

Portland Public Schools

- PPS Costs Per School Graph

Data Date: 01-Mar-16
Report Run Date: 24-Mar-16



Monthly Cash Flow

Cumulative Cash Flow

- IP Maplewood
- Tubman
- Roosevelt
- Grant
- Franklin
- IP
- Faubion
- Master Planning
- Marshall
- Ed Spec
- IP15 Science
- 2012 Bond Program
- Debt Repayment
- Total cumulative

Graph: Left Axis is Cost Per Month
Right Axis is Cumulative Cost

Revision	Checked	Approved
Scheduling and Information Services, Inc.	CB	



Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that included stakeholder input. All campus functions have been relocated to the Marshall Campus.

Current Project Phase: Construction

Construction Start: Summer of 2015

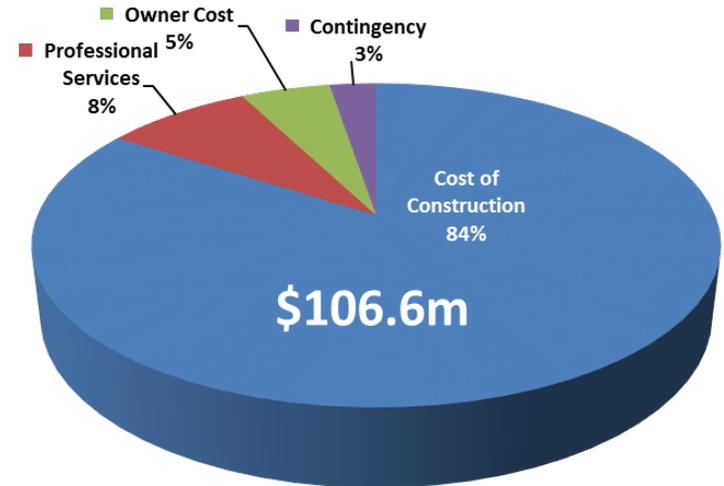
Construction Duration: 23.8 Months

Scheduled Completion: Summer of 2017

Design Firm: DOWA-IBI Group

Contractor: Skanska

Projected Budget Breakout



Comments

1. Project schedule remains critical and has been impacted by unforeseen site conditions both below grade and hazardous materials.
2. Record rainfall and ice days during the winter months has further impacted the critical path.
3. ITB for culinary equipment was advertised separately by PPS and only received one bidder which was over budget by \$100k so package will be negotiated with Skanska.
4. Sector 8 Concessions/Restroom facility permit is expected this month.
5. SAFETY:
 - Recordable Accidents: 4
 - Reportable Accidents: 0

Photos



Sector 4 Demo of Floor For Shear Wall 21



Franklin HS Modernization



January 7, 2016



April 2016



Franklin HS Modernization



April 2, 2016



April 2016



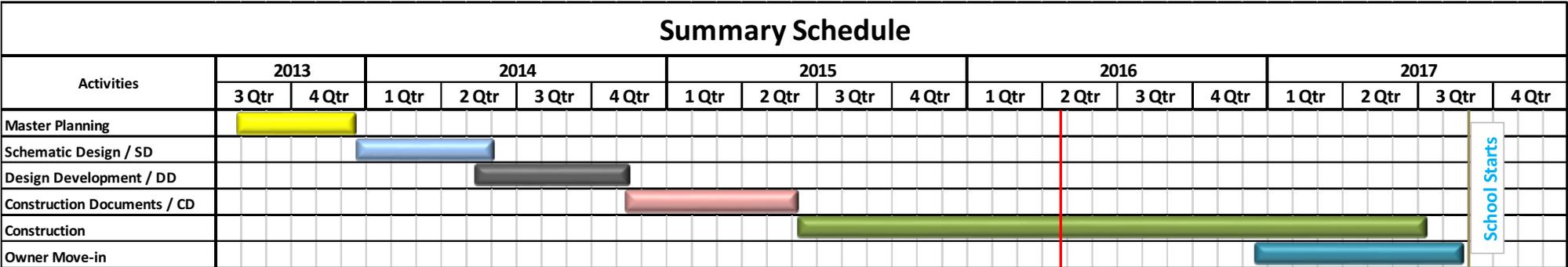
January 7, 2016



April 2, 2016



Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB*	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Issue Building Permit (BP #3)	10-May-15	10-May-15	17-Aug-15	99	17-Aug-15	99	3-Sep-15	116	17	3-Sep-15	116	17
S1 - Performing Arts Center	29-Jun-15	17-Mar-17	29-Jun-15	0	7-Apr-17	21	29-Jun-15	0	0			
S2 - STEM/CTE	29-Jun-15	30-Nov-16	29-Jun-15	0	24-Mar-17	114	29-Jun-15	0	0			
S3 - West Wing Classroom Renovations	31-Jul-15	23-Nov-16	31-Jul-15	0	23-Feb-17	92	31-Jul-15	0	0			
S4 - Main Building Renovations	4-Sep-15	29-Dec-16	4-Sep-15	0	23-May-17	145	4-Sep-15	0	0			
S5 - Student Commons	9-Jul-15	16-Feb-17	9-Jul-15	0	31-Mar-17	43	9-Jul-15	0	0			
S6 - East Wing Renovations	21-Sep-15	2-Dec-16	21-Sep-15	0	27-Apr-17	146	19-Aug-15	-33	-33			
S7 - Athletic Bldg	22-Jul-15	3-Jan-17	22-Jul-15	0	3-Jan-17	0	22-Jul-15	0	0			
S8 - Grandstand & Concessions	28-Jul-16	2-Dec-16	3-Jun-16	-55	27-Dec-16	25						
Owner Move In	21-Mar-17	23-Aug-17	8-Dec-16	-103	24-Aug-17	1						
Substantial Completion Building	17-Mar-17	17-Mar-17	23-May-17	67	23-May-17	67						
Substantial Completion Site	19-Jul-17	19-Jul-17	12-Jul-17	-7	12-Jul-17	-7						

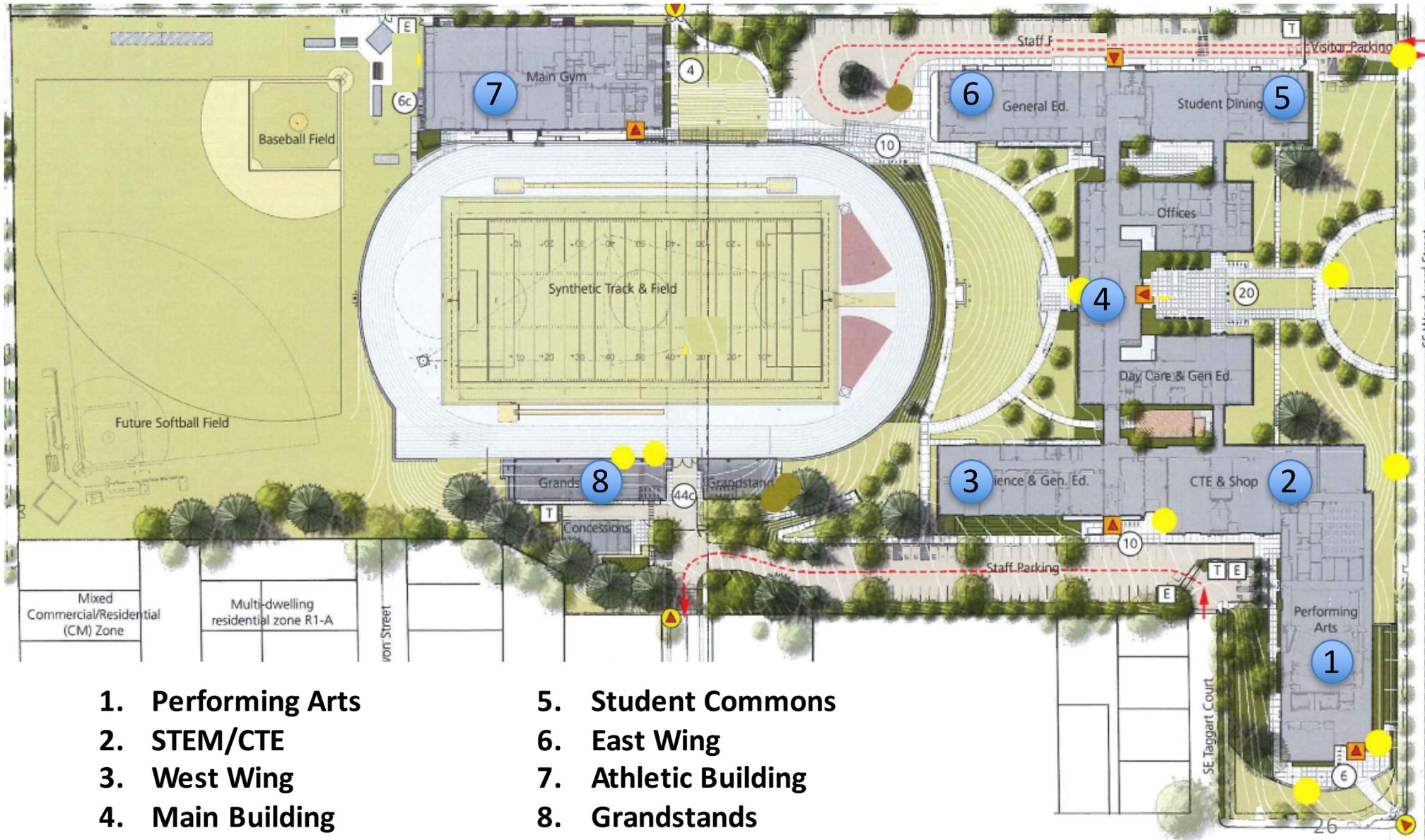
Changed Schedule Dates
Activity has reached some or all completion dates

* Calendar Days

Construction Status	
Percent Complete Planned:	30%
Percent Complete Actual:	30%



Site Area Diagram



- 1. Performing Arts
- 2. STEM/CTE
- 3. West Wing
- 4. Main Building

- 5. Student Commons
- 6. East Wing
- 7. Athletic Building
- 8. Grandstands

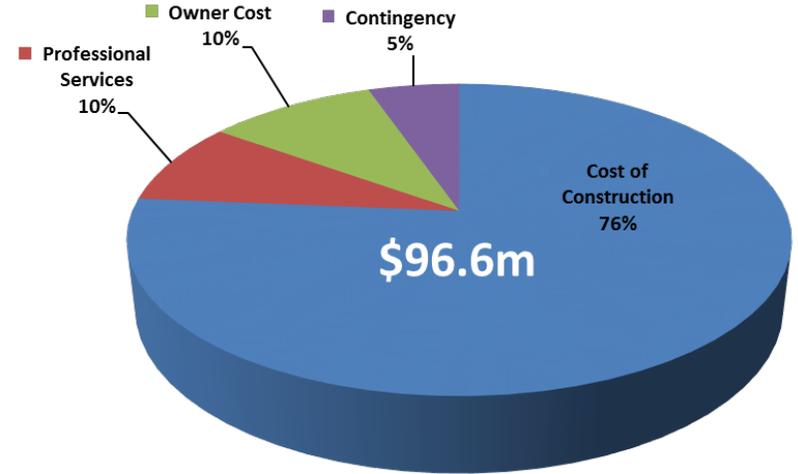


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,350 and a core capacity of 1,700 based on master planning and schematic design processes that included stakeholder input. All students are to be housed on site during the phased project construction.

Current Project Phase:	Construction
Construction Start:	Spring of 2015
Construction Duration:	31.1 Months
Scheduled Building Completion:	Summer of 2017
Design Firm:	Bassetti Architects
Contractor:	Lease Crutcher Lewis

Projected Budget Breakout



Comments

1. Construction is progressing extremely well with great momentum heading into the mid point of Spring.
2. Masonry and structural steel have gone extremely well in Areas C and A.
3. As areas become dried in we expect to pick up ground by working overtime shifts and swing shifts.
4. The site is bristling with activity and it will continue to build into summer.
5. SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos



Old Auditorium Foyer with Leveled Floor



January 7, 2016



April 2016



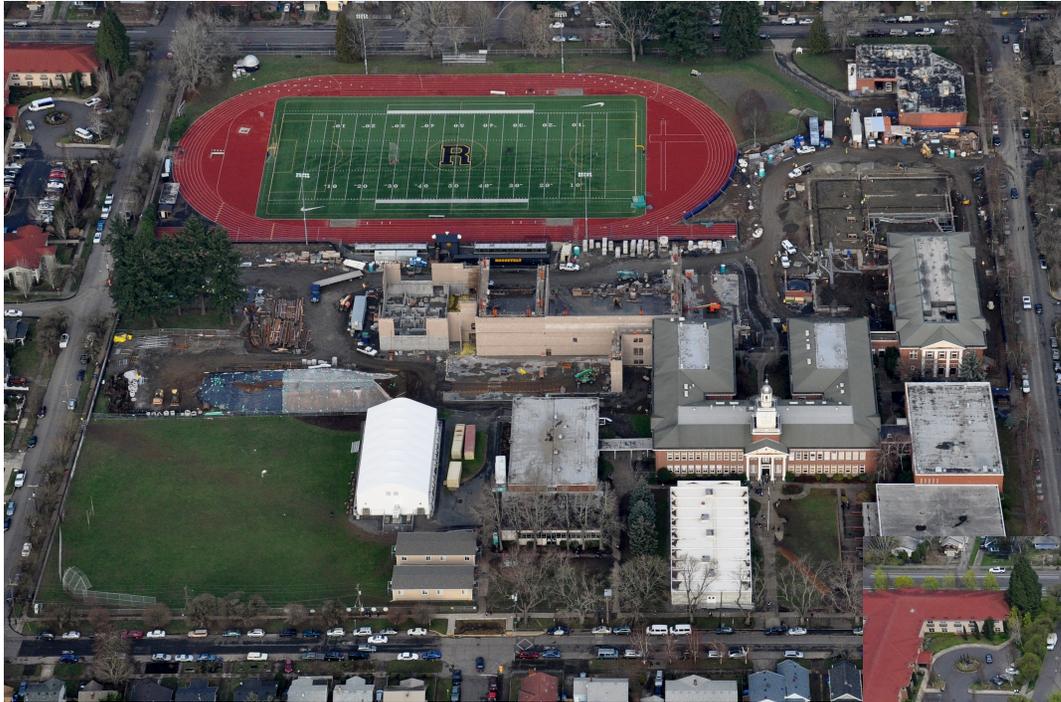
Roosevelt HS Modernization



April 2, 2016



April 2016



January 7, 2016



April 2016

April 2, 2016



Schedule

Summary Schedule

Activities	2013		2014				2015				2016				2017			
	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Master Planning																		
Schematic Design / SD																		
Design Development / DD																		
Construction Documents / CD																		
Construction																		
Owner Move-in																		

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	PD Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB*	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
P1 - North Library Demolition	26-Jun-15	27-Jul-15	30-Mar-15	-88	13-Aug-15	17	22-Jun-15	-4	84	10-Jul-15	-17	-34
P1 - Gym Demolition	10-Apr-15	17-Jul-15	30-Mar-15	-11	13-Aug-15	27	17-Apr-15	7	18	18-Aug-15	32	5
P1 - Boiler Room Demolition	16-Jul-15	13-Aug-15	30-Mar-15	-108	13-Aug-15	0	12-Aug-15	27	135	8-Sep-15	26	26
Issue Final Building Permit - BP #2	----	23-Jan-15	29-May-15	----	21-Aug-15	210	29-May-15	----	0	14-Dec-15	325	115
P1 - Media Center / Library	28-Aug-15	27-Jun-16	29-Jun-15	-60	25-Aug-16	59	2-Jul-15	-57	3			
P1 - Gym Construction	29-Jun-15	11-Aug-16	6-Jul-15	7	4-Aug-16	-7	19-Aug-15	51	44			
P1 - Performing Arts / Commons	10-Aug-15	12-Aug-16	28-Sep-15	49	22-Aug-16	10	28-Sep-15	49	0			
Owner Move In - Phase 1	21-Mar-17	----	5-Aug-16	-228	28-Aug-16	----						
P2 - 1921 Building Construction	7-Sep-16	17-Aug-17	10-Jun-16	-89	6-Sep-17	20						
P2 - Owner Move In	----	23-Aug-17	5-Jun-17	----	5-Sep-17	13						
P3 - Sitework Construction	13-Jun-17	2-Nov-17	8-May-17	-36	3-Nov-17	1						

Changed Schedule Dates
Activity has reached some or all completion dates

* Calendar Days

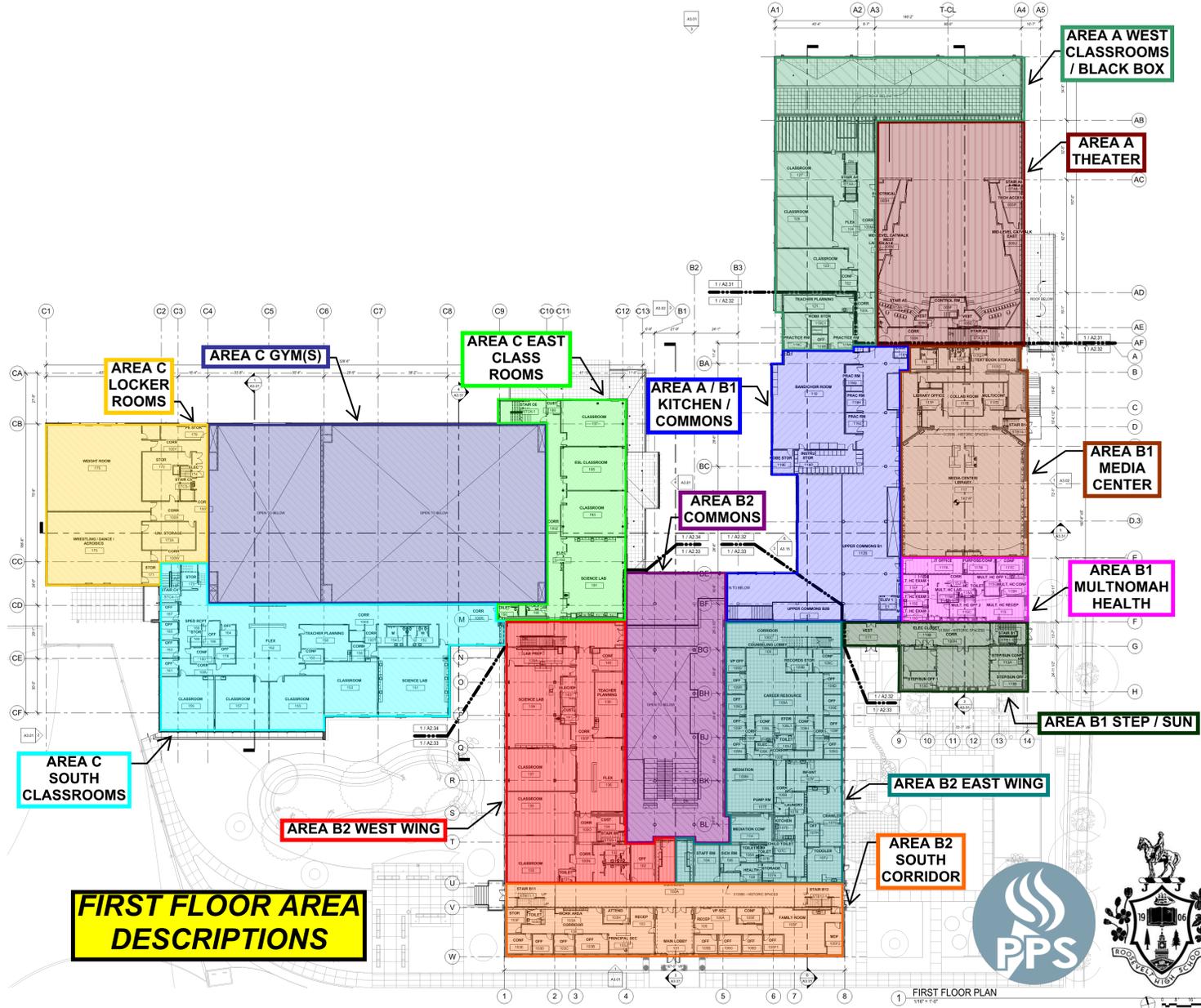
Construction Status	
Percent Complete Planned:	37%
Percent Complete Actual:	38%

BP = Bid Package

Construction Phasing:
Phase 1 (P1) - New Gymnasium/Classroom Wing/Theater/Renovated Building for New Arts & Media Center
Phase 2 (P2) - Main Building Fully Renovated
Phase 3 (P3) - Sitework/ Ball Fields/Demolition of Cafeteria, Library & Removal of Temporary Facilities



Site Area Diagram



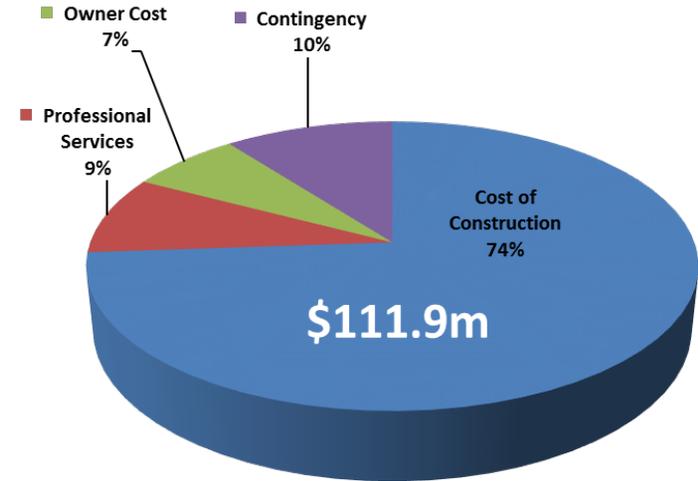


Project Description

Brief Project Description: Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that includes stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction.

- Current Project Phase:** Schematic Design
- Construction Start:** Summer of 2017
- Construction Duration:** 21.4 Months
- Scheduled Completion:** Summer of 2019
- Design Firm:** Mahlum
- Contractor:** CM/GC Proposals being evaluated

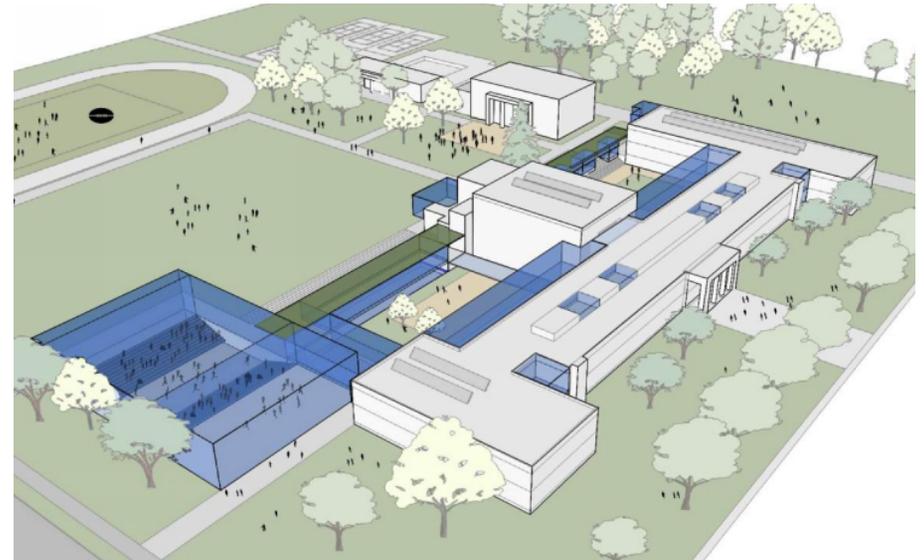
Projected Budget Breakout



Comments

1. Three proposals received for CM/CG which are being evaluated by the selection panel.
2. DAG meeting held on 3/3. SD Workshop #3 held on March 5th. Team is working well. Presentation and videos are up online.
3. Schematic Design is 75% complete and is expected to be done on schedule (20 May 16).

Photos





Schedule

Summary Schedule

Activities	2015				2016				2017				2018				2019		
	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr
Master Planning																			
Schematic Design / SD																			
Design Development / DD																			
Construction Documents / CD																			
Construction																			
Owner Move-in																			

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB*	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Prepare, Release Design Firm RFP	16-Mar-15	10-Apr-15	4-Feb-15	-40	31-Mar-15	-10	28-Jan-15	-47	-7	29-Jun-15	80	90
Design Notice to Proceed	1-Jul-15	1-Jul-15	19-Aug-15	49	19-Aug-15	49	23-Sep-15	84	35	23-Sep-15	84	35
Master Planning	1-Jul-15	9-Oct-15	19-Aug-15	49	15-Dec-15	67	23-Sep-15	84	35	15-Dec-15	67	0
Master Plan Approved by PPS BOE	9-Oct-15	9-Oct-15	16-Dec-15	68	16-Dec-15	68	15-Dec-15	67	-1	15-Dec-15	67	-1
Schematic Design	10-Oct-15	4-Apr-16	16-Dec-15	67	20-May-16	46	16-Dec-15	67	0			
Request Proposals by CM/GC	6-Nov-15	14-Dec-15	16-Feb-16	102	30-Mar-16	107	3-Mar-16	118	16	6-Apr-16	114	7
CM/GC Notice To Proceed (Precon)	4-Feb-16	4-Feb-16	3-May-16	89	3-May-16	89						
Design Development	5-May-16	10-Sep-16	20-May-16	15	26-Oct-16	46						
Construction Documents	11-Sep-16	1-May-17	26-Oct-16	45	15-May-17	14						
Sign GMP	7-Oct-16	7-Oct-16	16-Nov-16	40	16-Nov-16	40						
Building Permit	11-Mar-17	9-Jun-17	15-May-17	65	10-Sep-17	93						
CM/GC Mobilize to site	15-Jun-17	15-Jun-17	15-Jun-17	0	15-Jun-17	0						
Substantial Completion	20-Mar-19	20-Mar-19	20-Mar-19	0	20-Mar-19	0						
Owner Move In	2-May-19	20-Jun-19	23-Apr-19	-9	20-Jun-19	0						

Activity has reached some or all completion dates

* Calendar Days

April 2016

Master Plan	2.8 months
Activity Durations	
SDs	5.2 months
DDs	5.3 months
CDs	6.7 months
Total Design	17.2 months
Construction	21.4 months



Project Description

Brief Project Description: In direct partnership with Concordia University for a full campus replacement, this project will be constructed based on a master planning process that included stakeholder input. All campus functions are to be relocated during construction.

Current Project Phase: Construction

Construction Start: 1st Qtr 2015

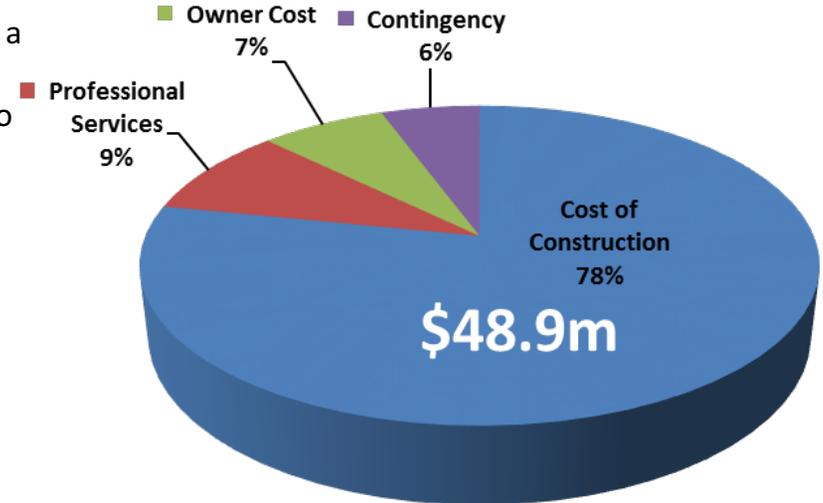
Construction Duration: 15.6 Months

Scheduled Completion: Summer of 2017

Design Firm: BOORA

Contractor: Todd Construction

Projected Budget Breakout



Comments

1. Response time on RFI's from the architect is averaging longer than contractual time limits. Project team met to discuss ways to streamline information and the coordination process.
2. Weekly meetings with subs and A&E team are now scheduled in addition to the regular OAC meeting.
3. Plumbing permit for on-site utility work is issued.
4. Submittal for 60% design of off site improvements is pending completion by civil engineer.
5. SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos

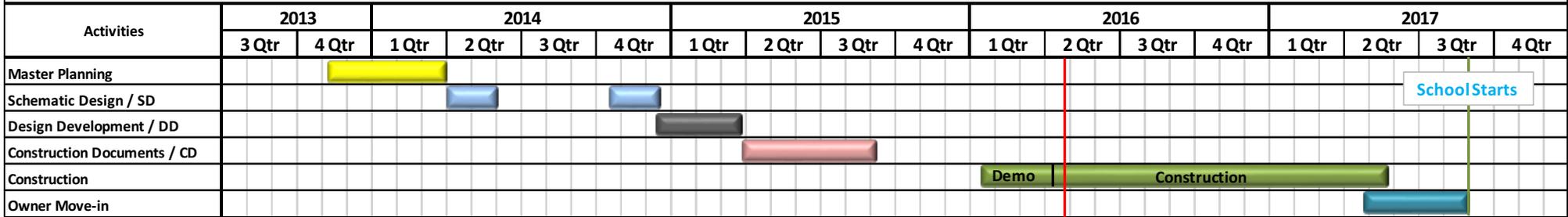


Groundbreaking Ceremony – 7 Apr 16



Schedule

Summary Schedule



Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Land & Building Permits	6-Jan-15	25-Mar-16	27-May-14	-224	19-Feb-16	-35	27-May-14	-224	0	23-Feb-16	-31	4
GC Notice To Proceed	29-Jan-16	29-Jan-16	16-Dec-15	-44	16-Dec-15	-44	14-Jan-16	-15	29	14-Jan-16	-15	29
GC Mobilize to site	13-Jun-16	13-Jun-16	17-Dec-15	-179	17-Dec-15	-179	15-Jan-16	-150	29	15-Jan-16	-150	29
Site Preparation and Demolition	15-Jan-16	22-Mar-16	15-Jan-16	0	22-Mar-16	0	15-Jan-16	0	0	16-Mar-16	-6	-6
Underground, Foundation, SOG	26-Jan-16	6-Jun-16	26-Jan-16	0	6-Jun-16	0	25-Jan-16	-1	-1			
Structure, Roof and Exterior	13-May-16	27-Mar-17	20-May-16	7	6-Apr-17	10						
Interior Rough In and Framing	25-Jul-16	9-Dec-16	19-Aug-16	25	23-Dec-16	14						
Interior Build-out	22-Aug-16	3-Feb-17	19-Sep-16	28	17-Feb-17	14						
Area Complete, Ready for Turn over	20-Dec-16	14-Mar-17	18-Jan-17	29	28-Mar-17	14						
Substantial Completion	25-Apr-17	25-Apr-17	25-Apr-17	0	25-Apr-17	0						
Owner Move In	8-Jun-17	10-Aug-17	25-Apr-17	-44	26-Aug-17	16						

Changed Schedule Dates
Activity has reached some or all dates

* Calendar Days

Construction Status	
Percent Complete Planned:	10%
Percent Complete Actual:	10%



Recycling Old Building Concrete Foundation



Base Rebar Installed



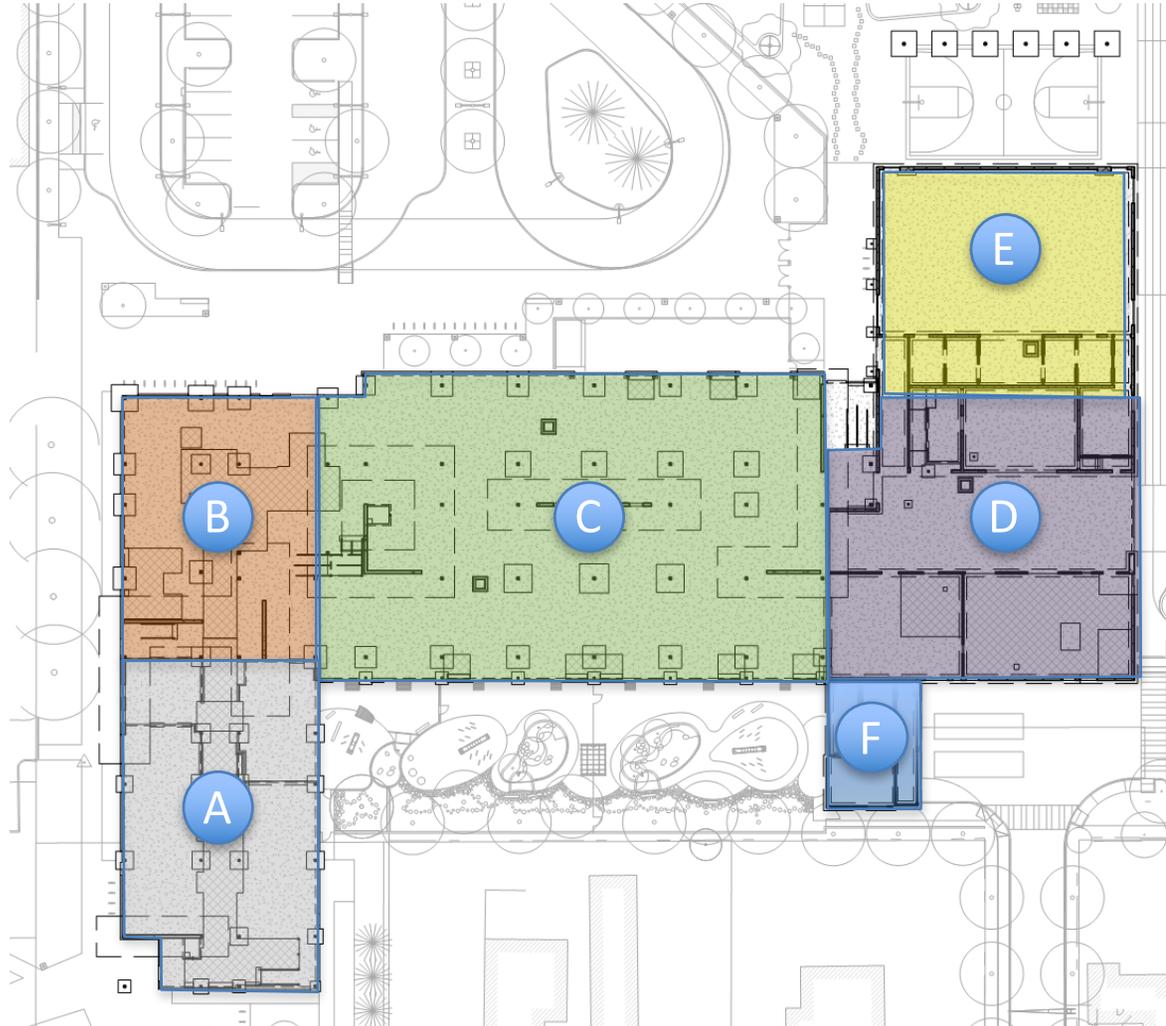
Shear Wall Footing Rebar



Shear Wall Construction



Site Area Diagram





Project Description

Brief Project Description: Campus improvements to facilitate the occupancy by the Faubion PK-8 campus. Improvements are focused on accessibility, safety, and program adjustments for PK-8 users.

Current Project Phase: Closeout

Construction Start: May 2015

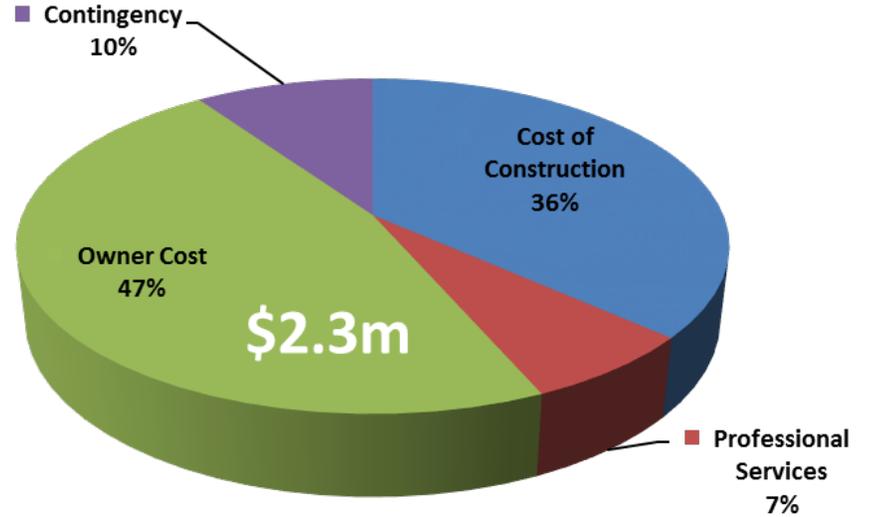
Construction Duration: 2.2 Months

Construction Completion: August 2015

Design Firm: BOORA Architects Inc.

Contractor: 2KG Contractors Inc.

Projected Budget Breakout



Comments

1. Minor roof adjustments still pending.
2. Project to be closed by next presentation.
3. SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos





Project Description

Project Description: A multiple site project with multiple construction areas

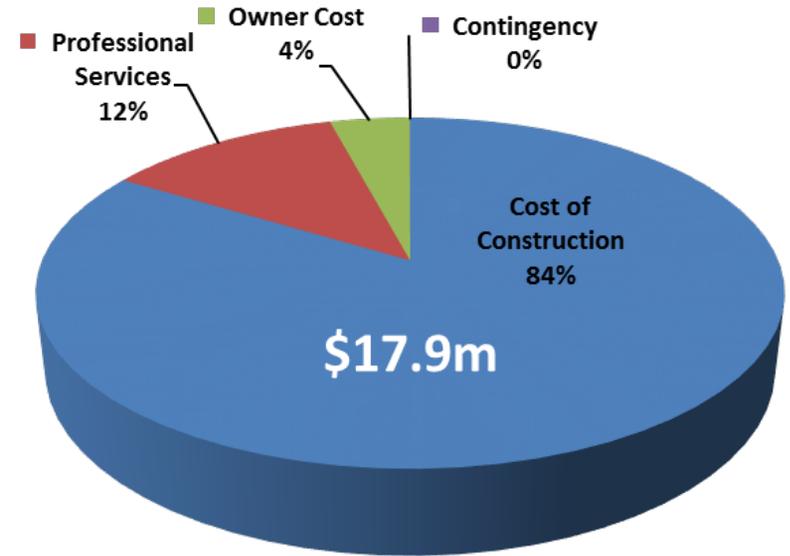
Current Project Phase: Closed

Scheduled Completion: August 2014 for Summer Work

Construction Duration: 63 Calendar Days for Summer Work

Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classroom Improvements	Construction Package
BLRB	Hosford (6-8)	X	X	X*	X	1
	James John (K-5)	X	X	X*		
FFA	Beach (K-8)		X	X*	X	2
	Woodlawn (PK-8)		X		X	
	Boise-Eliot/Humboldt (PK-8)	X	X		X	3
	Chief Joseph (PK-5)		X			
	King (PK-8)				X	4
	Vernon (PK-8)				X	
Oh Planning	Arleta (K-8)	X	X		X	5
	Creston (K-8)	X	X		X	
	Grout (K-5)		X			6
	Lane (6-8)		X		X	

Projected Budget Breakout



X* = Includes Elevator

Comments

- All requirements completed.
- Final Change Order Rate: 5.03%
- Funding swept.
- SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos





Project Description

Project Description: A multiple site project with multiple construction areas

Current Project Phase: Construction / Closeout

Scheduled Completion: August 2015 (elevators later)

Construction Duration: 65 Calendar Days for Summer Work

Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements	Construction Package
Oh Planning	Ainsworth (K-5)	X		X*		1
	Woodlawn (PK-8)			X*		
Oh Planning	Hayhurst (K-5)	X			X	2
	Stephenson (K-5)	X				
	Creative Science / Clark (K-8)	X			X	3
	Llewellyn (K-5)		X			
	Buckman (K-5)	X		X		4
	Sabin (PK-8)	X		X	X	

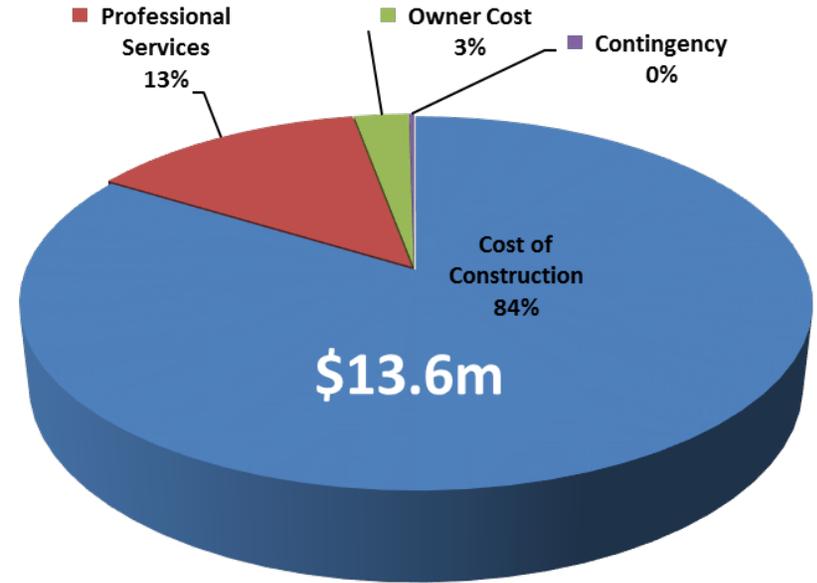
X* = Includes Elevator

Comments

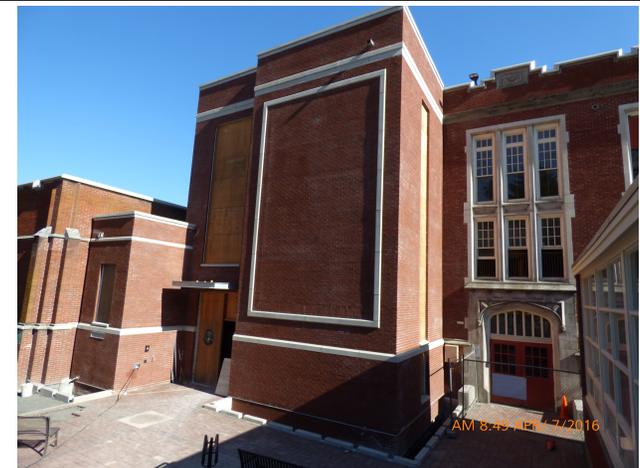
1. Summer work, to include the Woodlawn elevator are in close out.
2. The completion date for Ainsworth has been pushed back to May 2nd.
3. We received some last minute changes from the city inspector, had an issue with running out of the old pavers and had to rearrange the courtyard.
4. SAFETY:
 - Recordable Accidents: 1
 - Reportable Accidents: 0

April 2016

Projected Budget Breakout



Photos



Ainsworth Elevator



Project Description

Project Description: Science Classroom and ADA Upgrades to 18 Schools

Current Project Phase: Closeout

Scheduled Completion: August 2015

Construction Duration: 65 Calendar Days for Summer Work

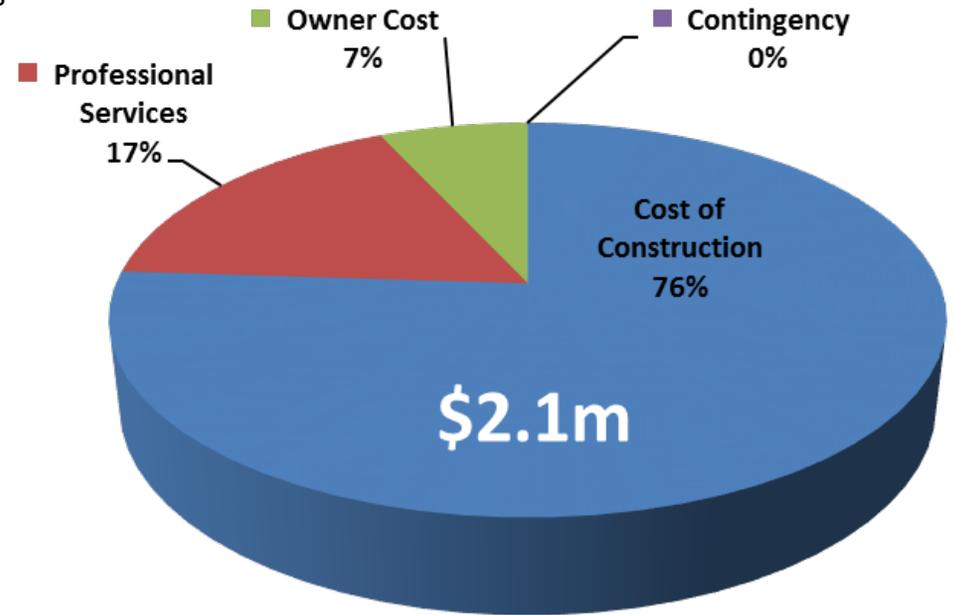
School	ADA	Science Classrooms
Astor		X
da Vinci		X
George		X
Gray		X
Irvington		X
Lee		X
Markham	X	
Meek	X	
Peninsula	X	X

Contract 1

School	ADA	Science Classrooms
Skyline		X
West Sylvan	X	X
Bridger		X
Harrison Park	X	X
Holladay Center	X	
Lent	X	X
Mt. Tabor		X
Richmond	X	
Roseway Heights		X

Contract 2

Projected Budget Breakout



Comments

- All requirements completed.
- Final Change Order Rate: 5.13%
- Funding swept.
- SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos

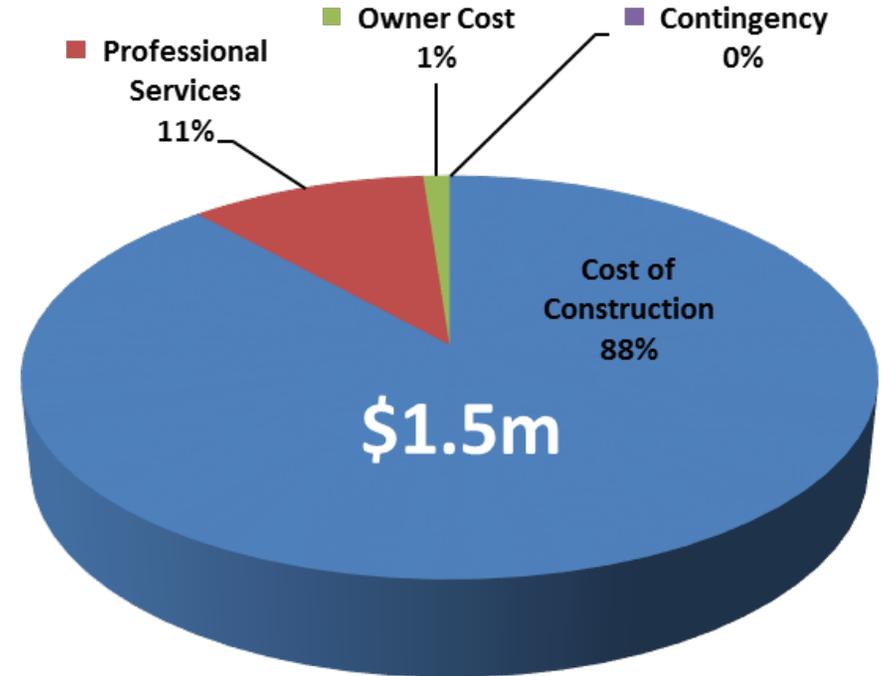




Project Description

Project Description: Improvements to the Maplewood K-5 Roof
Current Project Phase: Closeout
Construction Start: June 2015
Construction Duration: 65 Calendar Days for Summer Work
Scheduled Completion: August 2015
Design Firm: Oh Planning and Design
Contractor: 2KG Contractors

Projected Budget Breakout



Comments

1. All requirements completed.
2. Final Change Order Rate: 2.77%
3. Funding swept.
4. SAFETY:
 - Recordable Accidents: 0
 - Reportable Accidents: 0

Photos





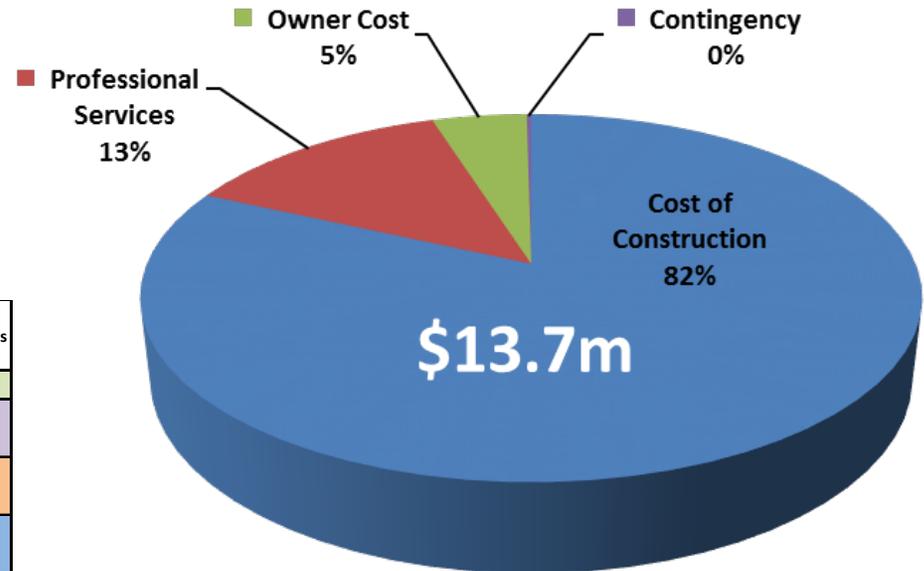
Improvement Project 2016



Project Description

Project Description: A 13 site project with multiple construction areas
Current Project Phase: Design
Scheduled Completion: August 2016
Construction Duration: 72 Calendar Days for Summer Work
Design Firm: Oh Planning & BBL
Contractor: Intent Notice to: Corp, 2KG, Skyward

Projected Budget Breakout



Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements	Windows	Bid Packages
OHPD	Cleveland (9-12)	X		X			Corp
OHPD	Cesar Chavez (K-8)			X*	X		2KG
OHPD	Scott (K-8)			X*	X		2KG
BBL	MLC (K-12)		X	X	X		Skyward
BBL	Sellwood (6-8)	X			X		Skyward
BBL	Abernethy (K-5)	X	X				2KG
BBL	Jefferson (9-12)		X	X			2KG
OHPD	Grout (K-5)					X	5
OHPD	Hayhurst (K-5)					X	5
BBL	Fernwood – Beverly Cleary (2-8)				X		6
BBL	Sunnyside (K-8)				X		6
BBL	Vestal (K-8)				X		6
BBL	Winterhaven (K-8)				X		6

Comments

1. Bids received on 4 of the 6 packages.
2. Received bids are over the planned budgets.
3. Budgets are being adjusted to meet contracting and contingency needs to complete this project.

Photos





Schedule

Summary Schedule

Activities	2015												2016											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Planning & Project Assessments																								
Design and Permits																								
Construction Bidding																								
Construction and Move in																								

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	9-Feb-15	17-Mar-15	9-Feb-15	0	17-Mar-15	0	9-Feb-15	0	0	17-Mar-15	0	0
Design Notice to Proceed	15-May-15	15-May-15	12-Jun-15	28	12-Jun-15	28	23-Jun-15	39	11	23-Jun-15	39	11
Project Assessment	15-May-15	2-Jul-15	15-May-15	0	15-Sep-15	75	23-Jun-15	39	39	15-Sep-15	75	0
Schematic Design / SD	3-Jul-15	26-Aug-15	21-Jul-15	18	15-Oct-15	50	21-Jul-15	18	0	18-Nov-15	84	34
Design Development / DD	27-Aug-15	25-Oct-15	15-Sep-15	19	25-Nov-15	31	15-Sep-15	19	0	8-Jan-16	75	44
Construction Documents / CD	26-Oct-15	18-Jan-16	15-Nov-15	20	16-Feb-16	29	9-Jan-16	75	55	17-Mar-16	59	30
Permit submittal and review	30-Jan-16	29-May-16	17-Feb-16	18	31-May-16	2	14-Mar-16	44	26			
Request GC ITBs	1-Feb-16	21-Feb-16	15-Mar-16	43	27-Apr-16	66	9-Mar-16					
Review GC ITBs	22-Feb-16	11-Mar-16	12-Apr-16	50	28-Apr-16	48	6-Apr-16					
GC Notice To Proceed	25-Mar-16	25-Mar-16	4-May-16	40	1-Jun-16	68						
Substantial Completion	25-Aug-16	25-Aug-16	20-Aug-16	-5	20-Aug-16	-5						
Elevator Substantial Completion	30-Apr-17	30-Apr-17	19-May-17	19	22-Dec-17	236						

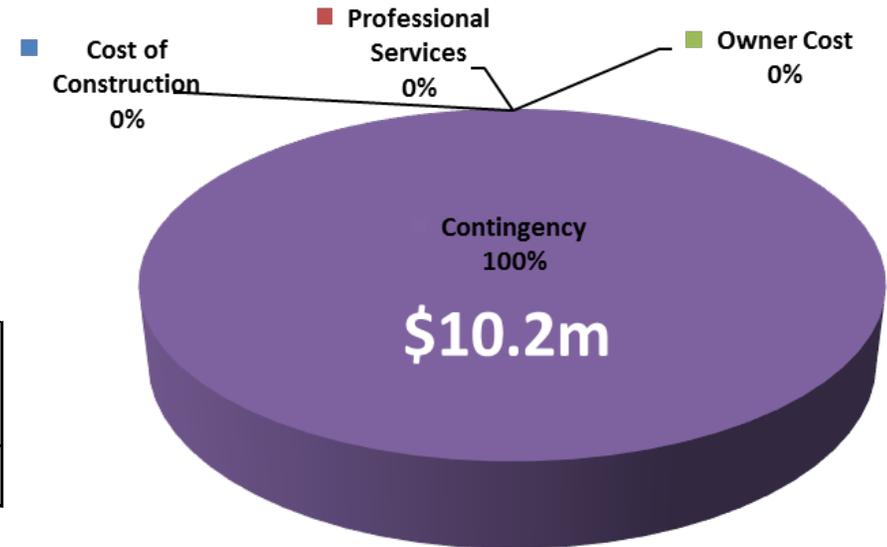
Activity has reached some or all completion dates



Project Description

Project Description: A multiple site project with multiple construction areas
Current Project Phase: Pre Design
Scheduled Completion: August 2017
Construction Duration: 77 Calendar Days for Summer Work
Design Firm: TBD
Contractor: TBD

Projected Budget Breakout



Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements	Roof Fall Protection	Potential SRGP Funded Upgrades
Actual Project List to be Determined							

Comments

1. Pending a discussion regarding the total IP budget the projects for design will be finalized.
2. Budget to be broken out after the finalization of projects and before award of the design contract.
3. The design contract is currently out to bid.
4. Fall protection was not an original project for Improvement Project work.
5. SRGP funding will be received for one project.

Photos





Schedule

Summary Schedule

Activities	2016												2017											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Planning & Project Assessments																								
Design and Permits																								
Construction Bidding																								
Construction and Move in																								

Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	14-Mar-16	25-Apr-16	14-Mar-16	0	25-Apr-16	0	14-Mar-16	0	0			
Design Notice to Proceed	20-Jun-16	20-Jun-16	20-Jun-16	0	20-Jun-16	0						
Project Assessment	20-Jun-16	29-Jul-16	20-Jun-16	0	29-Jul-16	0						
Schematic Design / SD	30-Jul-16	16-Sep-16	30-Jul-16	0	16-Sep-16	0						
Design Development / DD	17-Sep-16	10-Nov-16	17-Sep-16	0	10-Nov-16	0						
Construction Documents / CD	11-Nov-16	3-Feb-17	11-Nov-16	0	3-Feb-17	0						
Permit submittal and review	16-Feb-17	21-Apr-17	16-Feb-17	0	21-Apr-17	0						
Request GC Proposals	27-Feb-17	24-Mar-17	27-Feb-17	0	24-Mar-17	0						
Review GC Proposals	27-Mar-17	21-Apr-17	27-Mar-17	0	21-Apr-17	0						
GC Notice To Proceed	1-May-17	1-May-17	1-May-17	0	1-May-17	0						
Substantial Completion	25-Aug-17	25-Aug-17	25-Aug-17	0	25-Aug-17	0						
Elevator Substantial Completion	17-Aug-18	17-Aug-18	17-Aug-18	0	17-Aug-18	0						

Activity has reached some or all completion dates

April 2016

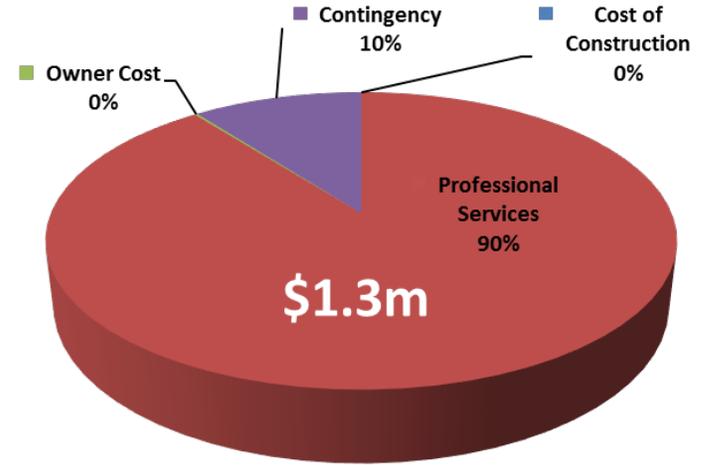
* Calendar Days



Project Description

Project Description: Master Planning for three campuses
Current Project Phase: Pre-Design
Scheduled Completion: June 2016
Design Firms: Benson: DOWA
 Lincoln: Boora
 Madison: OPSIS Architecture

Projected Budget Breakout



Benson Campus



Lincoln High School



Madison High School

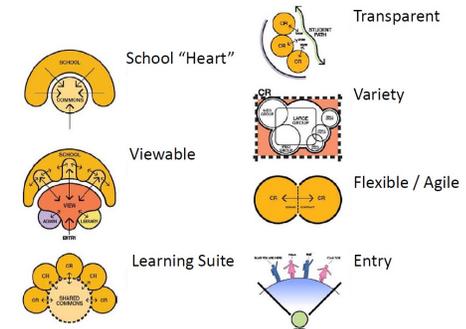
Comments

- All three master plans are well under way.**
- A status update was provided to the BOE Bond Subcommittee on 19 April 2016.**
- All three master plans are expected to be presented to the BOE in the June – July timeframe for information.**

April 2016

Photos

PPS HIGH SCHOOL PLANNING PRINCIPLES





Schedule

Summary Schedule																						
Activities	2015									2016												
	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Benson Campus									Master Plan & Ed Spec													
Lincoln HS																						
Madison HS																						



#	Recommendation	Response	Status
1	Update the Program Management Plan	Concur with Comment	Complete
2	Evaluate the current project scheduling process	Concur	Complete
3	Annual work plan for Heery	Nonconcur	Complete
4	Improve the Balanced Scorecard	Concur/Nonconcur	Complete
5	Better match the AG's Model Public Contracts Rules	Concur with Comment	Complete
6	Consider adopting the Attorney General's Model Contracting Rules	Concur	Complete
7	Consider increasing the change order authority	Concur with Comment	Complete
8	ITB language and unit prices	Concur	Complete
9	Lowest responsible bid will be based upon Base Bid and Alternatives	Concur	Complete
10	Specify a maximum allowable profit & overhead for Change Order pricing	Concur with Comment	Complete
11	Revise RFP ranking methodology	Concur with Comment	Complete
12	RFP scoring guidelines for specific categories	Concur	Complete
13	Consider increasing the share of deductible per Builders Risk occurrence	Concur with Comment	Complete
14	CM/GC services RFP revisions	Concur	Complete
15	More proscriptive guidelines for the CM/GC to procure subcontracts	Concur	Working
16	Clarify GMP cost refinements	Concur	Complete
17	Clarify District intent for P&OH to be allowed to the CM/GC for changes	Concur with Comment	Working
18	Improve the efficiency of the master planning and design efforts	Concur	Working
19	Complete PPS Design Standards and Guidance	Concur	Complete
20	Project plans and SOPs be developed and implemented by the end of calendar year 2014	Concur	Complete
21	e-Builder filing and indexing	Concur	Complete
22	Streamlined RFI steps	Concur with Comment	Complete
23	Validate PCO process before IP 2014 change order work proceeds	Concur with Comment	Complete
24	Responsibility by Participant Matrix	Concur	Complete
25	PeopleSoft & e-Builder compatibility	Concur	Complete
26	Update and revise the bond communication plan	Concur	Complete
27	Improve public engagement	Concur with Comment	Complete

This Report 100% Complete – Last Report 96% Complete



#	Abbreviated Recommendation	Response	Status
1	OSM should ensure that change order work occur only upon appropriately authorized change order execution	Concur	Working
2	Streamline the submittal process on e-Builder	Concur	Complete
3	Incorporate appropriate design recommendations from IP lessons learned	Concur	Complete
4	Develop plans for utilizing available contingencies and reserves	Concur with comment	Complete
5	Establish written policies and procedures in the SOP pertaining to GMP spending	Concur with comment	Complete
6	Consider increasing the funding for master planning	Concur with comment	Complete
7	Fully involve user groups and stakeholders in updating the LRFP and Ed Specs	Concur	Complete
8	Update the currently posted PMP	Concur	Complete
9	Critical elements of the PTMP should be put in place at the beginning of each project	Concur	Complete
10	Only use escalation reserve to fund scope changes when escalation will not be needed for other projects	Complete	Complete
11	OSM should continue to develop systems for uniform filing of documents in e-Builder	Concur with comment	Complete
12	Clarify where and when SOP requirements and procedures are proscribed for CM/GC and D-B-B projects	Concur	Complete
13	Revise the SOP to provide greater explanation of and requirements for value engineering, Project Safety and Security Plans, Site Safety Plans, and project quality	Concur	Working
14	Update the SOP to provide more detailed and accurate information with respect to the alternative contracting	Concur	Working
15	OSM should clarify which projects require the use of 1.5 percent for green technology	Concur	Working
16	OSM should consider revising elements of the budget perspective reporting	Nonconcur	Complete
17	OSM should identify opportunities for savings in payroll and management support line items	Concur with comment	Complete
18	OSM should consider adding specific statutory responsibility requirements to future ITBs	Complete	Complete
19	OSM/P&C should ensure that RFPs clearly state the criteria and weighting for making a choice of one or more firms if an RFP permits one or more firms to be selected by an RFP	Complete	Complete
20	OSM and FAM should consider internal training sessions on public contract procurement law	Concur	Complete
21	Begin work only with signed and executed contracts	Concur	Complete
22	OSM should remove article 19e from existing and future CM/GC contracts	Concur	Complete
23	OSM should modify contract language to specify how early work may occur	Complete	Complete
24	Project communication plans are to be prepared at the start of new projects	Concur	Working
25	OSM and PPS academic leadership should jointly develop an involvement plan	Concur	Working
26	- Provide more flexibility in the selection of subcontractors PPS contracts - Obtain a written legal opinion about best practices and risks addressing the MWESB aspirational goal	Concur with comment	Complete

This Report 77% Complete – Last Report 77% Complete



BAC Discussion

Next Board Presentation

Tuesday, May 17

or

Tuesday, May 24

Next BAC Meeting

Wednesday, July 20

Place: ??