

School Improvement Bond Update Bond Accountability Committee Meeting

July 24, 2019

July 2019

Wrap-Up and Adjourn



Agenda

•	Welcome & Introductions	5:30 pm
•	Public Comments	5:35 – 5:45 pm
•	Balanced Scorecard	5:45 – 6:30 pm
•	Program Update	6:30 – 6:45 pm
•	Break	6:45 – 7:00 pm
•	Project Updates	7:00 – 8:15 pm
•	Questions	8:15 – 8:30 pm

July 2019

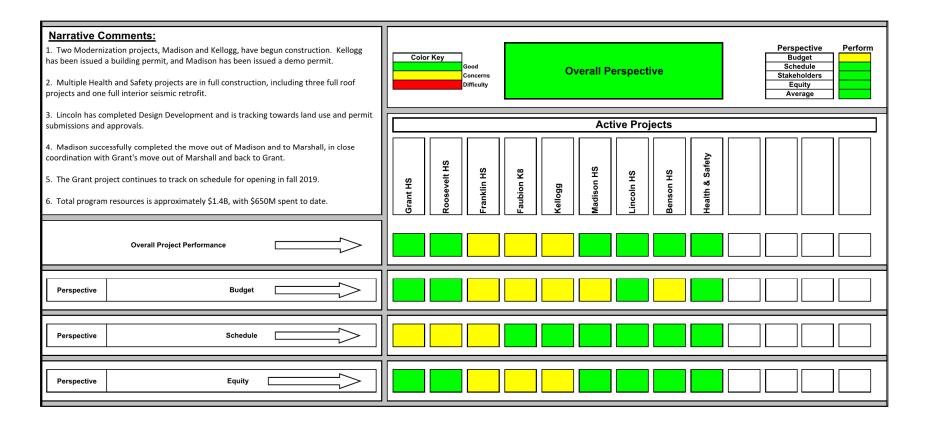


Public Comment





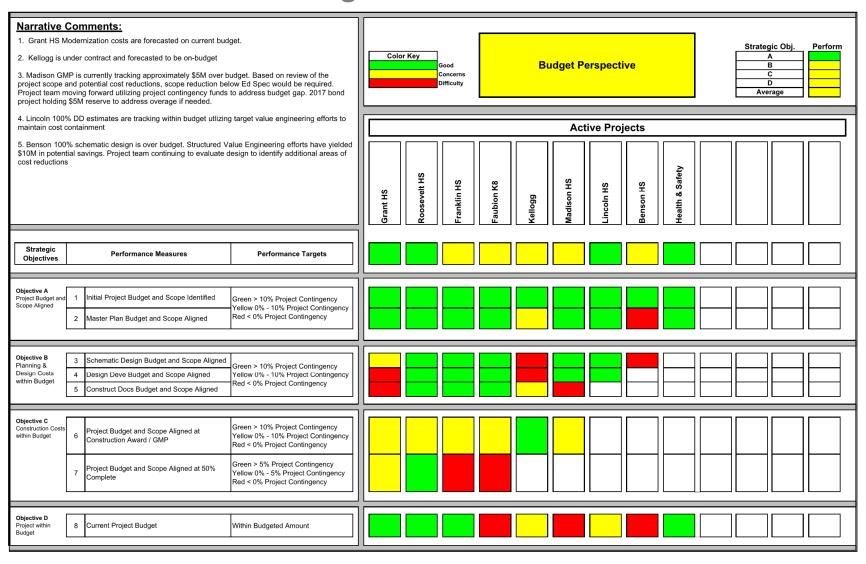
Balanced Scorecard - Overall







Balanced Scorecard - Budget







Budget Update:

Combined Project Cost Summary Report for Capital Improveme	nt Bond Program					Report Run Date:	07.01.2018
Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
2012 Bond							
Franklin HS Modernization	81,585,655	31,899,040 ¹	113,484,695	113,391,196	112,775,324	(709,371)	112,353,448
Grant HS Modernization	88,336,829	70,457,431 ²	158,794,260	156,901,477	158,664,526	(129,734)	144,677,584
Grant - GHS Grant Bowl Improvements - 4919 - FY19	-	250,000 ³	250,000	132,970	250,000	-	-
Roosevelt HS Modernization	68,418,695	33,467,919 ⁴	101,886,614	99,765,140	101,756,421	(130,193)	98,542,002
Roosevelt - Modulars-relocated and store - 4435 - FY17	-	186,749 ⁵	186,749	186,749	186,749	-	186,749
Faubion Add-Ons - 4918 - DA004 - FY19	-	125,000 ⁶	125,000	116,321	125,000	-	64,829
Faubion Replacement	27,035,537	22,875,014 7	49,910,551	49,703,543	49,910,551	-	49,697,026
Improvement Project 2013	9,467,471	2,495,668 8	11,963,139	11,963,139	11,963,139	-	11,963,139
Improvement Project 2014	13,620,121	4,191,667 ⁹	17,811,788	17,811,788	17,811,788	-	17,811,788
Improvement Project 2015	13,521,066	102,076 ¹⁰	13,623,142	13,497,438	13,497,438	(125,704)	13,497,438
Improvement Project 2015 - Maplewood	-	1,518,698 ¹¹	1,518,698	1,518,698	1,518,698	-	1,518,698
Improvement Project 2015 - SCI	-	2,057,687 ¹²	2,057,687	2,057,686	2,057,686	(1)	2,057,686
Improvement Project 2016	15,274,437	1,386,346 ¹³	16,660,783	16,468,882	16,660,783	-	16,405,180
GROUP 3 (IP 2017)	6,796,707	15,321,629 ¹⁴	22,118,336	21,461,768	22,118,336	-	20,784,268
Improvement Project 2018	9,062,119	(9,062,119) ¹⁵	-	-	-	-	-
Improvement Project 2019	-	_ 16	-	-	-	-	-
Master Planning - Benson HS	191,667	206,975 ¹⁷	398,642	398,642	398,642	-	398,642
Master Planning - Cleveland HS	191,667	(191,667) ¹⁸	-	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667) ¹⁹	-	-	-	-	-
Master Planning - Lincoln HS	191,667	165,427 ²⁰	357,094	357,094	357,094	-	357,094
Master Planning - Madison HS	191,667	208,333 21	400,000	324,080	324,080	(75,920)	324,070
Master Planning - Wilson HS	191,667	(191,667) 22	-	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,070,103 23	4,070,103	4,070,103	4,070,103	-	4,070,103
Tubman Swing Site - Bond 2012	-	1,164,776 ²⁴	1,164,776	1,164,776	1,164,776	-	1,164,776
Swing Sites & Transportation	9,550,000	(9,550,000) ²⁵	-	-	-	-	-
Educational Specification	-	275,168 ²⁶	275,168	275,168	275,168	-	275,168
Debt Replacement	45,000,000	-	45,000,000	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(56,043,506) ²⁷	37,137,855	31,062,862	33,928,777	(3,209,078)	25,423,370
	482,000,000	117,195,080	599,195,080	587,629,520	594,815,080	(4,380,001)	566,573,058
Additional Funding Resource (If/When Needed)	-	10,000,000 *	10,000,000		-	(10,000,000)	
	482,000,000	127,195,080	609,195,080	587,629,520	594,815,080	(14,380,001)	566,573,058

^{*} In February 2017 OSM was directed to proceed with design and construction of Grant HS under the direction an additional \$10M would be made available to OSM if/when needed.

July 2019





Budget Update:

Multiple Sites - Moving Services Contracts - 3851 - FY15/16/17 Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19	-	1,147,966 69	1,147,966	1,023,170	2,303,136	1,155,170	170,219
Maritimle Sites Marriage Seminer Company 2054 FV45/46/47		-	-	-	-	-	-
Tubman - Roof Repairs- 4584 - OSM - FY18		11,740 68	11,740	9,980	11,740	-	9,980
Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18		8,614 ⁶⁷	8,614	8,614	8,614	-	8,614
Sitton - Health & Safety Improvements-Bond - 5027 - FY19	-	7,433,000 ⁶⁶	7,433,000	6,691,292	7,433,000	-	2,234,639
Rigler - Health & Safety Improvements-Bond - 5029 - FY19	-	8,158,000 ⁶⁵	8,158,000	7,313,287	8,158,000	-	176,797
Multiple Sites - Radon Mitigation - 4609 - FY18	•	113,354 64	113,354	113,354	113,354	-	113,354
Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 -FY17		577,003 ⁶³	577,003	577,003	577,003	-	577,003
Multiple Sites - Lead Paint Abatement - Emergency Declaration	-	1,273,500 62	1,273,500	1,273,500	1,273,534	34	1,273,500
Multiple Sites - Lead Paint Abatement - BOND	-	10,050,000 61	10,050,000	38,379	10,088,379	38,379	21,177
Multiple Sites - Lead in Water Repairs - 4517 - FY17		7,129,460	7,129,460	2,343,137	8,147,149	1,017,689	1,860,094
Multiple Sites - Floor Replacement-Bond Compensible - 4565 - FY18		124,841 59	124,841	124,841	124,841	-	124,841
Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - X0114		507,151 58	507,151	383,606	738,980	231,829	383,606
Multiple Sites - Day CPM Management Services - 4610 - FY18	-	1,977,243 57	1,977,243	1,975,804	1,977,243	-	1,309,464
Multiple Sites - Asbestos Bond Projects-2020-21 - 4925 - FY21	•	1 077 242 57	1 077 242	1.075.004	1 077 242	-	1 200 454
Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20		-	-		-		
Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19	-	1,400,000	1,400,000	1,399,404		103,360	368,188
	· · ·	1,400,000 56	1,400,000	1,399,404	1,503,360		30,595,297
Multiple Site - Lead Paint Remediation Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18		32,540,735 55	32,540,735	31.992.846	32,540,735	-	30,595,297
Multiple Site - Lead Paint Remediation		2,302,000	2,302,000	20,132	2,300,030	24,290	1,002
Multi-2018-5025-Bond-Security-PKG2-FY19 Multi-2018-5026-Bond-Security-PKG3-FY19		2,962,600 54	2,962,600	26,152	2,986,890	24,290	1,862
Multi-2018-5025-Bond-Security-PKG2-FY19	· ·	2,962,599 53	2,962,599	1,777,679	2,962,599	17,505	1,862
Lent - Radon Mitigation - 4344 - FY17 Multi-2018-4675-Bond-Security-PKG1 FY18-19	-	3,062,749	3,062,749	1,726,883	3,080,254	17,505	18,123
Leet - Roon Repail - 4497 - F116 Lent - Radon Mitigation - 4344 - FY17		59.512 ⁵¹	59,512	59,512	59,512		59,512
Lee - Roof Repair - 4497 - FY18		97,000 50	97,000	97,000	97,000		97,000
Jackson - Health & Safety Improvements-Bond - 5030 - FY19 Jefferson - Camera-Pull Stations - 4528 - FY17		30,859 ⁴⁹	30,859	31,308,348	30,859	200,133	30,859
Jackson - Health & Safety Improvements-Bond - 5030 - FY19		6,521,000 48	6,521,000	81,323	6,727,133	206,133	76,038
Haynurst - SKGP-Bond - 5028 - FY19 Hosford - Wood Shop Floor-Asbestos - 4573 - FY18	· ·	4,423,500 41,523 ⁴⁷	4,423,500	-	4,149,679	(2/3,821)	41,523
Hayhurst - SRGP-Bond - 5028 - FY19		4,423,500 ⁴⁶	4,423,500		4,149,679	(273,821)	374,638
Harrison Park - Copy Room-Abate Asbestos file - 4664 - F118	-	24.009 45	24,009	2/4,297	24,009		24.009
Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18	· ·	10,185	10,185	274,297	10,185	33,000	10,185
GROUP 4 - ASBESTOS		3,033,661 43	3,033,661	378,557	3,133,467	99,806	1,401,120
GROUP 2 - Fire Alarm / Sprinkler	<u> </u>	8,533,136 ⁴²	8,533,136	385,873	10,417,853	1,884,717	1,252,746
Chapman - Re-Roof and Fire Sprinkler System Installation	210,000,000	2,842,000 41	2,842,000	561,725	2,889,884	47,884	303,775
2017 BOING FTO BLAIN	210,000,000	(87,307,117)	124,674,658	32,990,123	99,661,185	(25,013,473)	13,656,487
2017 Bond Program: Pre-Design - Pre-Bond 2017 Bond Program	210,000,000	(87,307,117)	122,692,883	31,308,348	97,679,410	(25,013,473)	11,974,711
Wilson H5 Modernization-Pre Design - Pre-Bond - 4966 - FY19 2017 Bond Program: Pre-Design - Pre-Bond	-	81,323 ³⁹	81,323	81,323	81,323	-	81,323
Jefferson HS Modernization-Pre-Design - Pre-Bond - 4965 - FY19 Wilson HS Modernization-Pre Design - Pre-Bond - 4966 - FY19	-	100,000 ³⁷ 100,000 ³⁸	100,000	-	100,000	-	-
Cleveland HS Modernization-Pre-Design - Pre-Bond - 4964 - FY19	-	100,000 36	100,000	-	100,000	-	
Madison HS Modernization: Pre-Design - Pre-Bond		,		274,297	274,297		274,297
Lincoln HS Modernization: Pre-Design - Pre-Bond	· ·	274,297 35	378,557 274,297	378,557	378,557	-	378,557
Kellogg Replacement: Pre-Design - Pre-Bond	-	385,873 ³³ 378,557 ³⁴	385,873	385,873	385,873	-	385,873
Benson HS Modernization: Pre-Design - Pre-Bond	-	561,725	561,725	561,725	561,725	-	561,725
	580,000,000	(8,874,929)	571,125,071	123,564,717	866,353,749	295,228,678	27,486,383
Madison HS Modernization	146,000,000	55,502,500 ³¹	201,502,500	49,539,094	206,324,749	4,822,249	12,143,075
Lincoln HS Replacement	187,000,000	55,500,000	242,500,000	15,277,549	242,500,000	-	6,473,932
Kellogg Replacement	45,000,000	14,800,000 ²⁹	59,800,000	51,462,763	59,800,000	-	6,428,556
	202,000,000	(134,677,429) ²⁸	67,322,571 **	7,285,311	357,729,000	290,406,429	2,440,820

^{**} Budget does not include pending budget change of \$11.4M per BOE resolution 5737



Budget Update:

2012 Program Costs Summary

07.01.2019

	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	15,117,563	11,885,666 ¹	27,003,229	23,653,854	(3,349,374)	21,013,352
Bond Issuance Costs	3,000,000	(921,346) ²	2,078,654	2,067,450	(11,204)	2,067,450
PBOT IGA	5,000,000	-	5,000,000	5,000,000	-	-
OCIP	-	2,857,473 ³	2,857,473	2,857,473	-	2,342,568
Escalation	45,000,000	(45,000,000) 4	-	-	-	-
Fund 424	-	0 5	-	-	-	-
Bond Premium	-	_ 6	-	-	-	-
Contingency - OSM	5,063,798	(4,865,298) ⁷	198,499	350,000	151,501	-
Contingency - BOE Reserves	20,000,000	(20,000,000) 8	-	-	-	-
Additional Criteria Financing (FHS/RHS)	-	_ 9	-	-	-	-
Future Interest Earnings	-	-	-	-	-	-
	93,181,361	(56,043,506)	37,137,855	33,928,777	(3,209,078)	25,423,370



Budget Update:

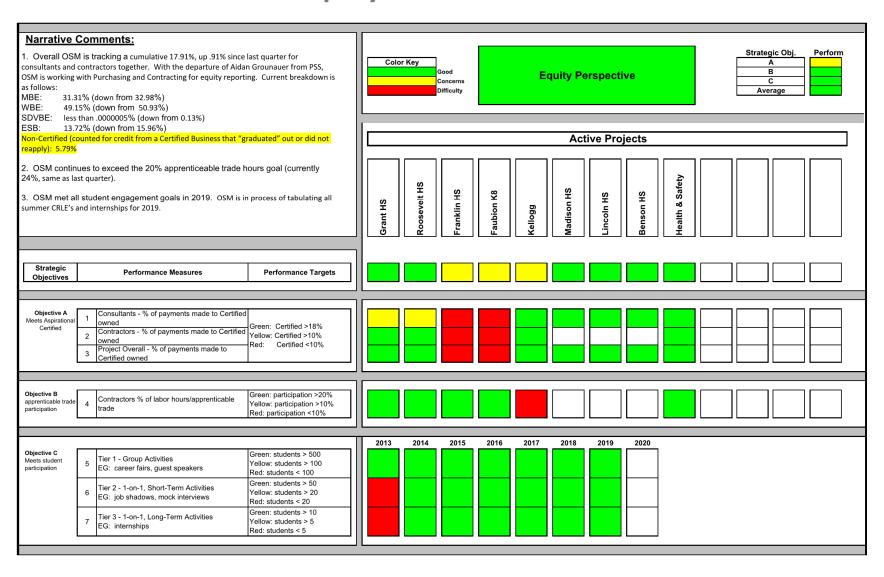
2017 Program Costs Summary

07.01.2019

						•	, 10212020
	Original Budget	Approved Budget Changes		Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	40,000,000	12,005,610	1	52,005,610	51,151,890	(853,720)	6,925,822
Bond Issuance Costs	-	2,159,753	2	2,159,753	5,000,000	2,840,247	2,159,753
OCIP	-	-		-	5,000,000	5,000,000	2,889,137
Escalation	-	-		-	-	-	-
Contingency - OSM	20,000,000	607,521	3	20,607,521	20,607,521	-	-
Bond Premium	-	-	4	-	-	-	-
Future Interest Earnings				-	(32,000,000)	(32,000,000)	
	60,000,000	14,772,884		74,772,884	49,759,411	(25,013,473)	11,974,711
ACCESSIBILITY - UNALLOCATED BUDGET	10,000,000	(9,258,440)	5	741,560	741,560	-	-
ASBESTOS - UNALLOCATED BUDGET	12,000,000	(6,686,740)	6	5,313,260	5,313,260	-	-
FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET	25,849,990	(16,123,409)	7	9,726,581	9,726,581	-	-
LEAD PAINT - UNALLOCATED BUDGET	16,623,936	(12,933,321)	8	3,690,615	3,690,615	-	-
RADON - UNALLOCATED BUDGET	1,126,125	(239,902)	9	886,223	886,223	-	-
ROOFS - UNALLOCATED BUDGET	50,907,949	(44,507,947)	10	6,400,002	6,400,002	-	-
SECURITY - UNALLOCATED BUDGET	5,000,000	(5,000,000)	11	-	-	-	-
WATER FIXTURES/PIPES - UNALLOCATED BUDGET	28,492,000	(10,608,021)	12	17,883,979	17,883,979	-	-
OSCIM GRANT - UNALLOCATED BUDGET	-	3,277,779	13	3,277,779	3,277,779	-	-
	150,000,000	(102,080,001)		47,919,999	47,919,999	-	-
	210,000,000	(87,307,117)		122,692,883	97,679,410	(25,013,473)	11,974,711



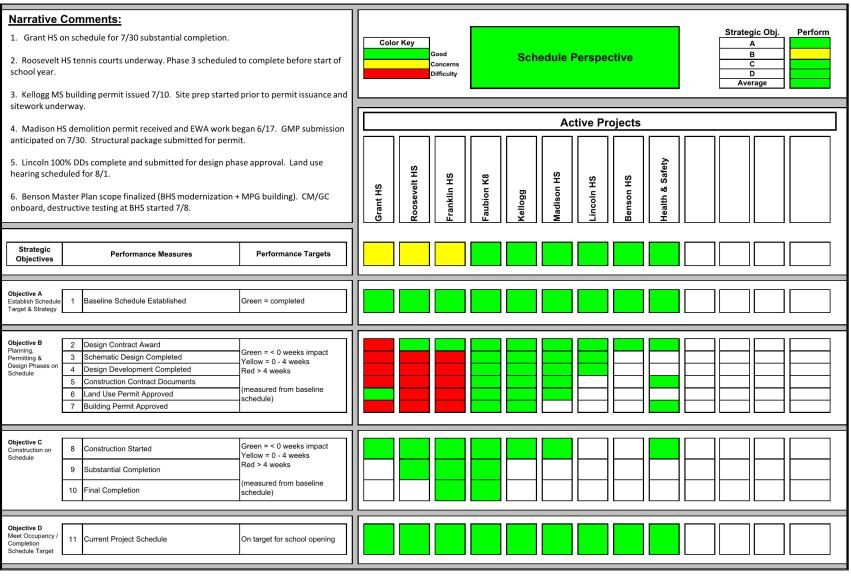
Balanced Scorecard - Equity







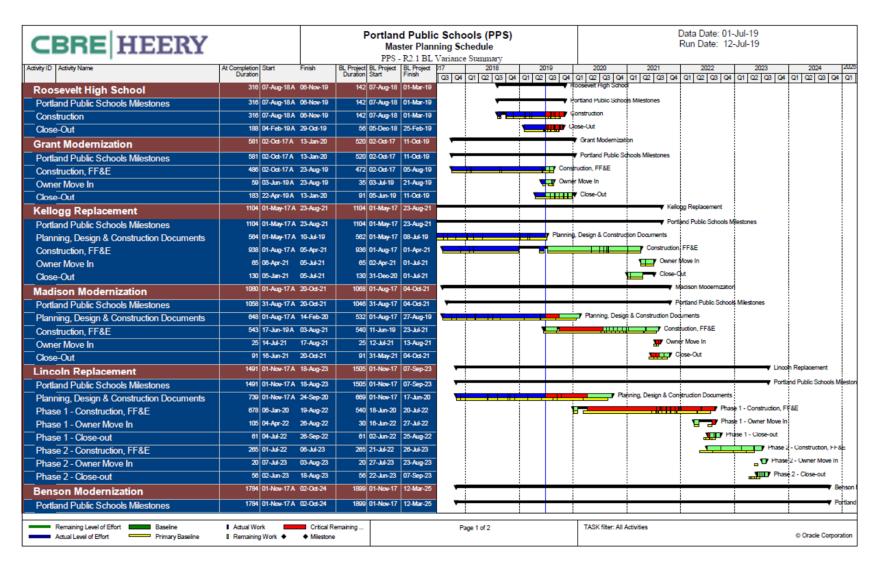
Balanced Scorecard - Schedule







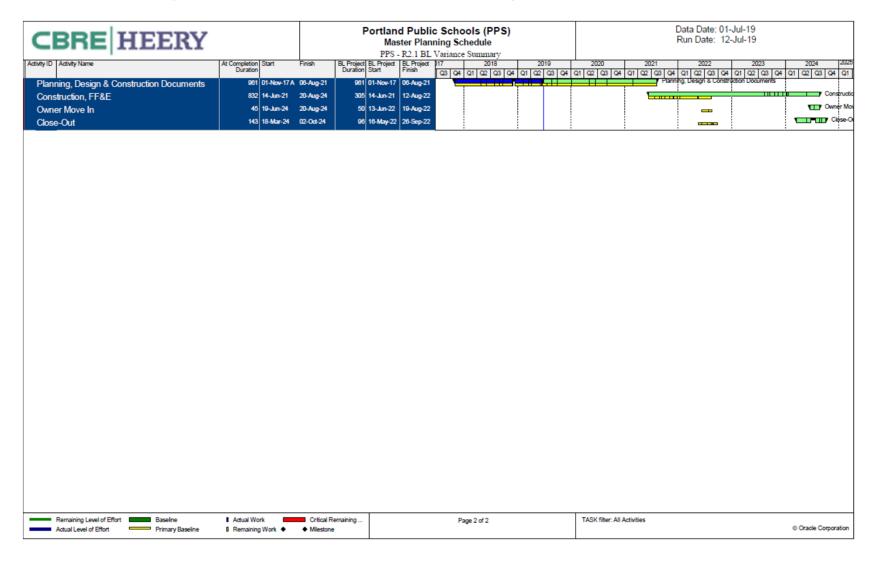
Schedule Update: Modernization Projects







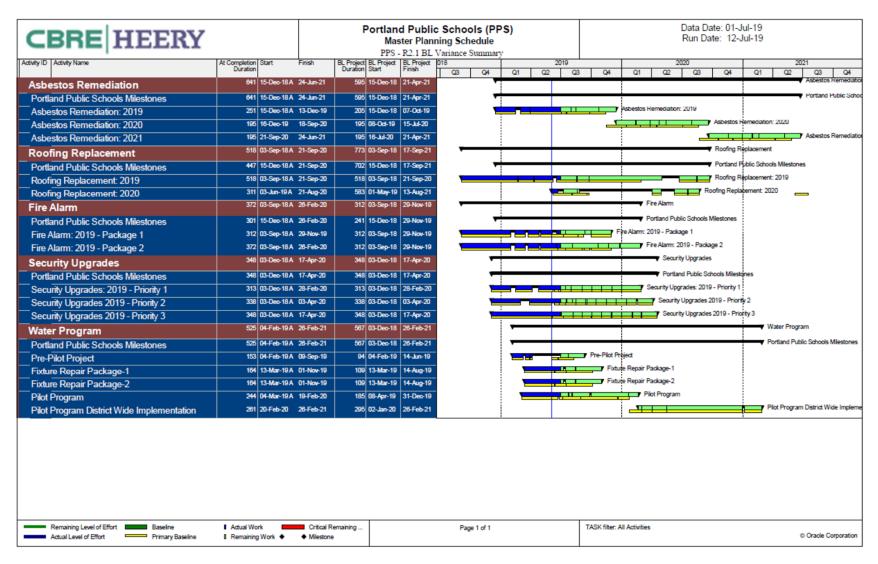
Schedule Update: Modernization Projects





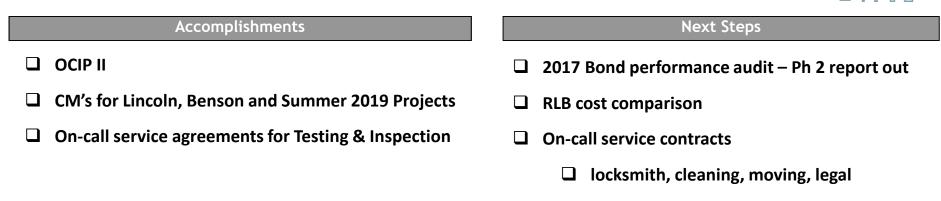


Schedule Update: Health & Safety





2012/2017 Bond Program



Challenges & Opportunities

Staffing
☐ Sr. Director of OSM
☐ Director of Construction
Market conditions – subcontractor attitudes towards work and pricing
Summer projects - completion and turnover
ODOT, PBOT and TriMet coordination
Financial impact of Clean Energy Surcharge (City of Portland) and Student Success Act (Oregon HB 3427)



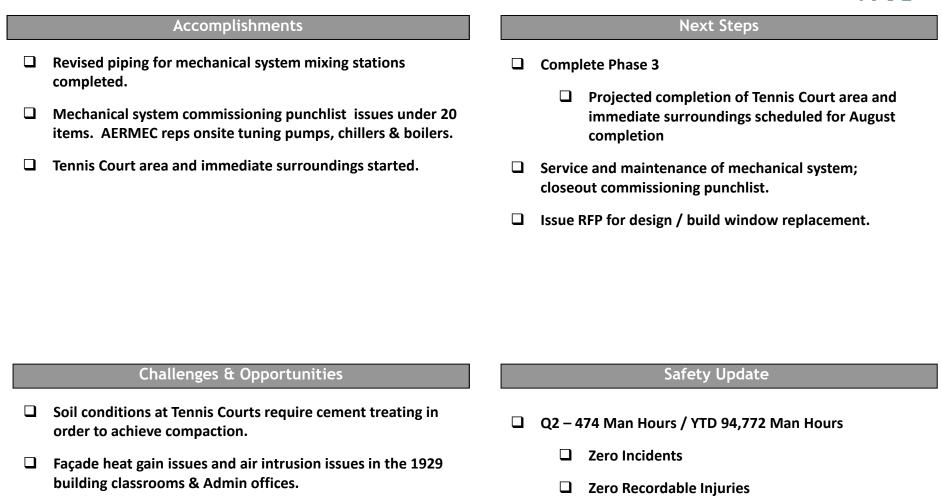
Break



Project Updates



Roosevelt HS Modernization



July 2019 18

Zero Reportable Injuries



Grant HS Modernization



Accomplishments	Next Steps			
☐ Construction is still on-schedule!	☐ Focusing on commissioning and close-out.			
Over 70% of the project has been punched.	☐ Trainings are 20% complete and are scheduled to be done before school starts.			
All FF&E has been delivered.				
☐ Grant is completely moved out of Marshall.	☐ The elevator inspections are on July 17 th .			
☐ The grand staircase at the main entrance is done.	☐ The entire project will be punched by July 24 th .			
☐ The turf field and perimeter fence are done.	☐ Substantial Completion of Grant is on July 30 th .			
☐ Commissioning is going well – no major issues.	☐ Grant Administrative Staff returns August 5 th , Athletics begins use of gym and turf fields.			
☐ All areas are down to finish carpentry and painting.	☐ Teachers return on August 22 st .			
Challenges	Safety Update			
☐ Subcontractor default.	☐ 12 recordable incidents and 0 reportables.			
	☐ 660,059 manhours to date. Incident Rate is 3.6.			
 Late deliveries on whiteboards, kitchen sliding doors, roof ladders, and bridge guardrail panels. 	☐ Latest Incident:			
☐ Subcontractor closeout.	☐ 3/7/19 Sheetmetal worker cuts his hand on			
☐ Finding enough painters to keep-up.	sharp edge requiring 6 stiches.			
Overrups in GP's and GC's				



H&S Program



Accomplishments

- □ Projects Under Contract / Construction
 - Roofs 3 Full-Scale Projects
 - Seismic 1 Full Interior Seismic Retrofit
 - ADA 2 Elevators and Additional ADA Work
 - Fire / Life Safety
 - 7 Fire Alarm Upgrades
 - 1 Sprinkler Upgrade
 - Asbestos 6 Large-Scale Projects
 - Security Upgrades Group 1: 26 schools
 - Security Upgrades Group 2: 31 schools
 - Lead Water
 - Pilot Project 6 schools
 - DWS repairs 200 fixtures
 - Lead Paint Stabilization Ongoing

Next Steps

- ☐ Contract Negotiation for Group 3 Security projects 30 schools
- ☐ Design RFP's for Summer 2020 projects
- ☐ Fire / Life Safety
 - Fire Alarm Upgrades Design 19 schools
- ☐ IDIQ for Lead Paint Stabilization Re-Bid
- ☐ Hiring additional PPS Painters for Lead Paint work
- ☐ Site specific communication plans for staff returning

Challenges & Opportunities

- **☐** Termination of Fernwood contractor
 - Mediation on-going
- ☐ Contractor availability / Escalation of construction costs
- ☐ Communication for summer 2019 project transition
- ☐ Stakeholder engagement for 2020 projects



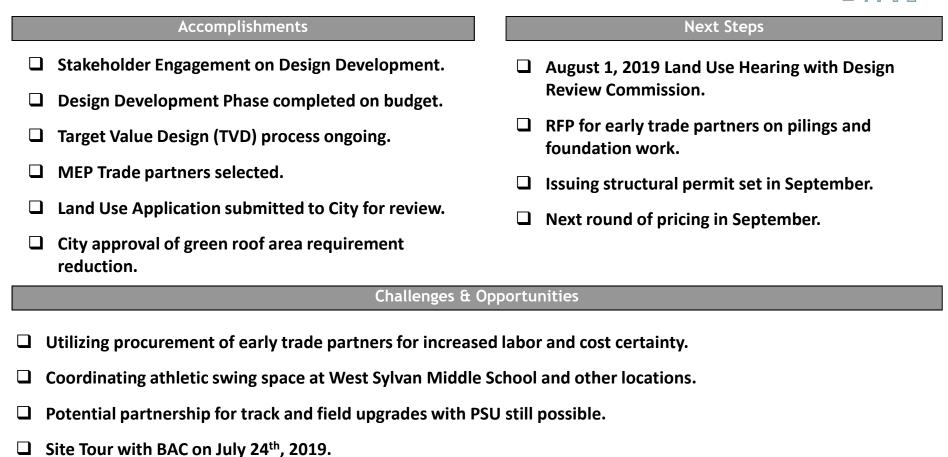
Kellogg MS Replacement



Accomplishments Next Steps ☐ Site mobilization: General Contractor (GC) has Start of construction: With the recent issuance of completed site mobilization. the building permit, the GC, who had already fully mobilized on the site, is now beginning major ☐ Permit: Following close coordination with City of construction activities. Portland, the building permit was issued on July 10, 2019. Challenges & Opportunities Safety ☐ Public works (PW) permitting: After some delays in 0 recordable incidents and 0 reportables response by ODOT, PW permitting is at 90% 1,561 manhours to date. Incident Rate is 0. completion. ☐ Constrained site: Project team coordinating with GC to minimize impact on neighbors. Planning principal: Following confirmation of the planning principal coming on-board in July, 2020, project team preparing for this milestone. Program startup: With final completion of construction in February, 2021, project team planning for Middle School Program Startup phase during the March-June, 2021 timeframe.



Lincoln HS Modernization





Benson HS Modernization



Accomplishments		Next Steps			
 Executed contract with Andersen for Preconstruction services Completed VE Workshop for SD Estimate Received BOE approval for final scope package and budget that included MPG programs at Benson and Meek		Continue evaluation of the SD Estimate Continue existing conditions survey and investigations in summer & fall 2019 Finalize both the Program Management Plan (PMP) as well as the individual Project Team Management Plans (PTMP) for each site Continue Master Planning phase for MPG and the Swing Sites			
Challenges & (Opportu	nities			
Budget reconciliation for the SD Phase. Will be complet Maintaining the design schedule for the Swing Sites as w		·			
Future Use Agreement negotiations of Buckman Field with Portland Parks & Recreation					
Confirm requirements of the Historical Landmarks Commission. There are potential schedule and budget impacts due to preliminary requirements that are beyond the precedent of similar projects.					



Madison HS Modernization



Accomplishments	Next Steps
☐ Move out of Madison is complete	☐ Finalize and approve GMP in July/August
☐ Demo permit received	☐ Abatement and demo of entire structure
☐ Mobilization and demo have started	☐ Submittals and shop drawings
☐ Structural permit submitted	☐ Complete the set-up at Marshall
Challenges & Opportunities	Safety
☐ GMP projection is approximately \$5M over budget	☐ 0 recordable incidents and 0 reportables.
and will be funded by project / program contingency in lieu of program reductions.	☐ 2800 manhours to date. Incident Rate is 0.0.
☐ Foundations / structural permit	☐ Recent Incidents:
-	☐ None



BAC Discussion

Questions

Next Board Presentation

Date: 8/27/19

Next BAC Meeting

Date: 10/23/2019

Place: Grant HS