



Bond Accountability Committee

July 17, 2013





Agenda July 2013

Welcome & Introductions 3:00pm

Public Comments 3:05pm

Program Update 3:15pm

Staffing Update

Board Calendar

CMGC Findings

RHS Schedule Review & Memo

Solar Evaluation

Fiscal and Performance Audits

Balanced Scorecard

Project Updates

• BAC Discussion 4:00pm

BAC Subcommittees

Wrap-Up & Adjourn 4:50pm

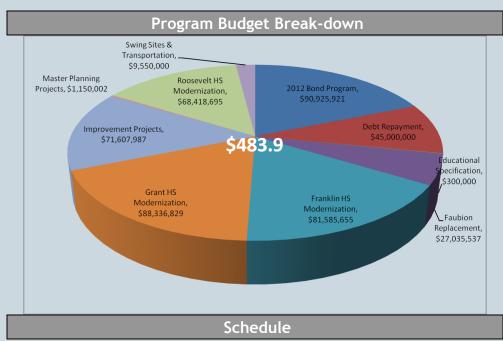




Public Comments July 2013







ONGOING PROJECTS

Projects	Construction	2013			2014			2015			2016					2017						
Projects	Complete	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 (Qtr 2	Qtr	3 Qtr	4 Qtr
Franklin HS	Mar 2017																					
Roosevelt HS	Feb 2017																					
Faubion PK-8	Apr 2017			П																		
IP13	Aug 2013																					
IP14	Aug 2014			П																		
Ed Specs	Sep 2013																					

Planning & Design
Construction and Post Construction Activities
Close-out - Warrantee
Phase I - Visioning
Phase II - Educational Specifications

Balanced Scorecard Program Status

Perspective	Last Month	Current
Overall	Green	Green
Budget	Green	Green
Schedule	Green	Green
Stakeholder	Green	Green
Equity	Green	Yellow

Comments

- 1. IP13 construction ongoing
- 2. Design firm selection process for Franklin HS and Roosevelt HS in process
- 3. Faubion PK-8 Interim Project Director preparing design RFP
- 4. Baseline Schedule established

Anticipated Progress Next Period

- 1. IP13 construction completion late August
- 2. Design firm selection Franklin HS and Roosevelt HS announced
- 3. Faubion PK-8 Design RFP being prepared to advertize in ORPIN





Balanced Scorecard – Overall Perspective

NARRATIVE COMMENTS: 1. Work continues at the six schools with Improvement Project 2013. 2. Design teams for FHS, RHS and Improvement Project 2014 are being evaluated. 3. An RFP for design service for Faubion master planning is being development.	Color goo conce trou	od erns	Overall Perspective					Perspective Budget Schedule Stakeholders Equity Average	Status
4. Design Advisory Groups (DAGs) have been established for RHS and FHS. The Faubion DAG invitations are being sent.				Active	2012	Bond P	rojects	3	
5. Solar roof feasibility studies have commenced for 10 sites. Staff is cooridinating with serveral potential funding partners.	Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Program Contingency	Program Costs		
Overall Project Performance									
Budget Perspective									
Schedule Perspective									
Stakeholders Perspective									
Equity Perspective									



Balanced Scorecard – Budget Perspective

NARRATIVE COMMENTS:

- 1. OSM & CFO are developing a financial reporting format. Expect staff will present during the August updates to the Board.
- 2. OSM is currently reviewing options for allocating the \$45m "escalation contingency" to active and upcoming projects.

Color Key
good
concerns
trouble

Budget Perspective

Strategic Obj.	Status
Α	
В	
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Average	

- 3. The \$45m line of credit has been paid off.
- 4. \$1.9m of "additional revenue" has been added to bond projects, bringing the total current bond program amount to approximatley \$483.9m.
- 5. Approximatley \$22.8m remain in contingencies not allocated to projects (including the \$20m board reserve).

			Active	2012	2 Bond	Projects
Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Program Contingency	Program Costs

				_ (1	 	_ (1	-	ш	
Strategic Objectives		Performance Measures	Performance Targets						
Objective A Budget and Scope Aligned	1	Initial Cost Estimate of Approved Scope Master Plan	≥ 15% Contingency Available Within Budgeted Amount						
Objective B Planning & Design Costs within Budget	3	Projected Total P & D Costs	Within Budgeted Amount						
Objective C Construction Costs within Budget		Construction Cost Award Price or GMP Construction Cost Current Estimate	< 90% of Construction Budget Per Schedule						
Objective D Project within Budget	6	Total Project Costs Within Budgeted Amount	Per Schedule						





OSM Project Management Cost Report

Project Cost Summary Report for 2012 Capital Improvement Bond Program

Capital Program Start Date: Nov 2012 Report Run Date: 7/15/2013

Capital Program End Date: Nov 2020

Project Name	Original Project Budget	Project Budget Changes		Current Budget	Project Estimate At Completion	Forecasted Over/(Under)
Franklin HS Modernization	81,585,655	-		81,585,655	70,955,261	(10,630,394)
Grant HS Modernization	88,336,829	-		88,336,829	76,827,255	(11,509,574)
Roosevelt HS Modernization	68,418,695	-		68,418,695	59,552,244	(8,866,451)
Faubion Replacement	27,035,537	-		27,035,537	24,660,468	(2,375,069)
Improvement Project 2013 (Group 1)	9,467,471	3,981,344	а	13,448,815	11,937,030	(1,524,980)
Improvement Project 2014 (Group 2)	13,620,121	-		13,620,121	11,781,527	(1,838,594)
Improvement Project 2017 (Group 5)	6,796,707	-		6,796,707	5,848,503	(948,204)
Improvement Project 2015 (Group 3)	13,521,066	(115,278)	b	13,521,066	11,634,751	(1,886,315)
Improvement Project 2016 (Group 4)	15,274,437	-		15,159,159	13,143,510	(2,015,649)
Improvement Project 2018 (Group 6)	9,062,119	-		9,062,119	7,797,869	(1,264,250)
Master Planning #1	191,667	-		191,667	191,667	-
Master Planning #2	191,667	-		191,667	191,667	-
Master Planning #3	191,667	-		191,667	191,667	-
Master Planning #4	191,667	-		191,667	191,667	-
Master Planning #5	191,667	-		191,667	191,667	-
Master Planning #6	191,667	-		191,667	191,667	-
Swing Sites & Transportation	9,550,000	(4,000,000)	С	5,550,000	5,550,000	-
Marshall Swing Site - Bond 2012	-	4,000,000	d	4,000,000	4,000,000	-
Educational Specification	-	300,000	е	300,000	251,120	(48,880)
Debt Repayment	45,000,000	-		45,000,000	45,000,000	-
2012 Bond Program	93,181,361	(2,255,540)	f	90,925,821	66,818,600	(24,107,221)
Grand Totals	482,000,000	1,910,526		483,910,526	416,908,139	(67,015,582)





OSM Project Management Cost Report

2012 Bond Program Detail

Project Name	Original Project	Project Budget	Current Budget	Project Estimate	Forecasted
Project Name	Budget	Changes	Current Budget	At Completion	Over/(Under)
2012 Bond Program	93,181,361	(2,255,540)	90,925,821	66,818,600	(24,107,221)
Program Admin	15,117,566		15,117,563	13,818,600	(1,298,963)
Bond Issuance Costs	3,000,000	-	3,000,000	3,000,000	-
PBOT Allowance	5,000,000	-	5,000,000	5,000,000	-
Escalation	45,000,000	-	45,000,000	45,000,000	-
Contingency - COO	5,063,798	(2,255,540)	2,808,258	-	(2,808,258)
Contingency - BOE Reserves	20,000,000	-	20,000,000	-	(20,000,000)





Balanced Scorecard – Schedule Perspective

NARRATIVE COMMENTS

- 1. Improvement Project 2013 construction phase has begun. All four general contractors have mobilized and commenced work.
- 2. Improvements 2014 proposals for design services have been received and are being reviewed. Recommendation for contract award is expected at the August 7 Board Meeting.
- 3. Design services proposal for FHS, RHS and Improvement Project 2014 have been received and are currently being reviewed. Recommendation for contract awards are expected at the July 24 Board Meeting (FHS and RHS) and the August 7 Board Meeting (IP 2014).
- 4. Site construction for the modular classroom building at Faubion has begun. The 2-classroom building will be placed in mid-July.

ſ	Color Key
ı	good
Ī	concerns
ľ	trouble
L	

evelt HS

Schedule Perspec	tive

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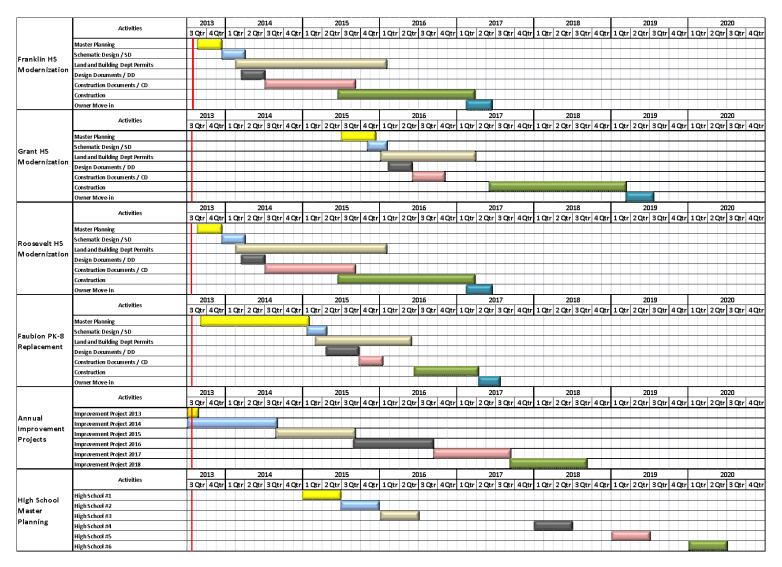
Active 2012 Bond Projects

Strategic Obj.	Status
Α	
В	
С	
D	
Average	

5. The progrom sche	dule has moved from 'draft baseline' t	o 'baseline'.	Impro 2013	Roos	Faubi	Impro 2014	Trank A
Strategic Objectives	Performance Measure	Performance Targets					
Objective A Establish Schedule Target & Strategy Objective B Planning, Permitting &	Occupancy Date Goal Establish Project Execution Strategy Deve Overall Project Schedule Estable Design Contract Award	eloped					
Design Phases on Schedule	 5 Schematic Design Completed 6 Design Development Completer 7 Land Use Permit Approved 8 Construction Contract Documer 9 Building Permit Approved 	scheduled design completion date. Yellow = 0 - 4 weeks;					
Objective C Construction on Schedule	 10 Prime Contract Notice to Proceed 11 Construction Started 12 Substantial Completion Date 	d Green = < 0 weeks impact on construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks					
Objective D Meet Occupancy / Completion Schedule Target	13 FF&E Ordered14 FF&E Delivered and Installed15 Projected Occupancy Date	Same as Objective C Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks: Red > 4 weeks	09/13	09/17	09/17	Proje 09/14	ected Occupancy Dates



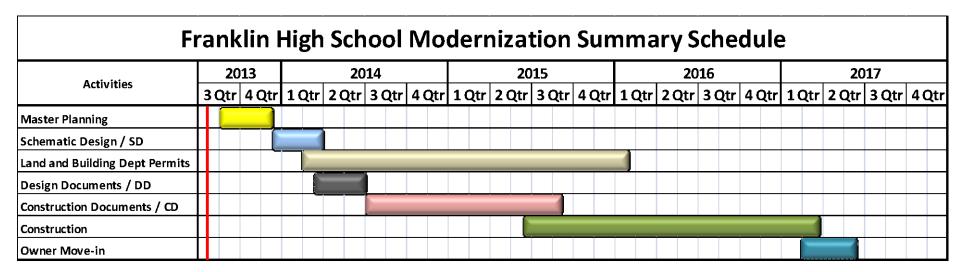


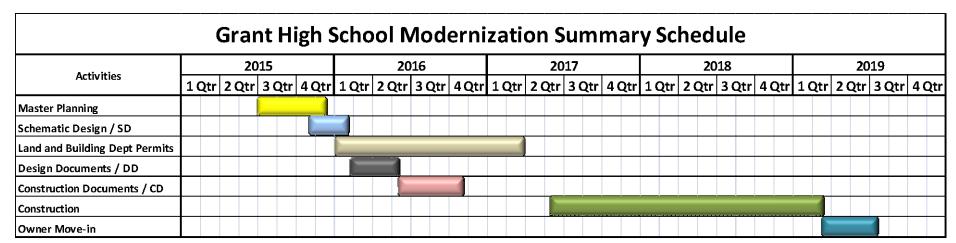




Summary Project Schedules



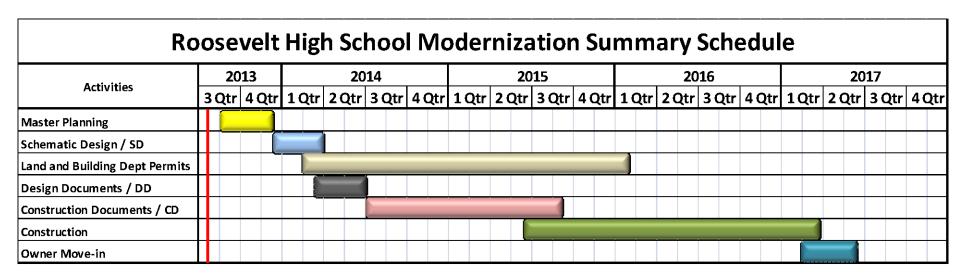


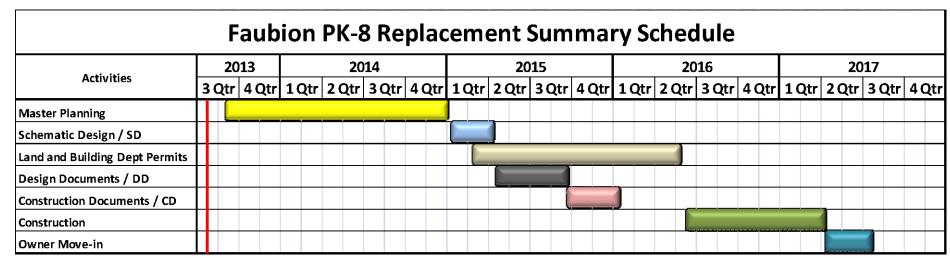




Summary Project Schedules



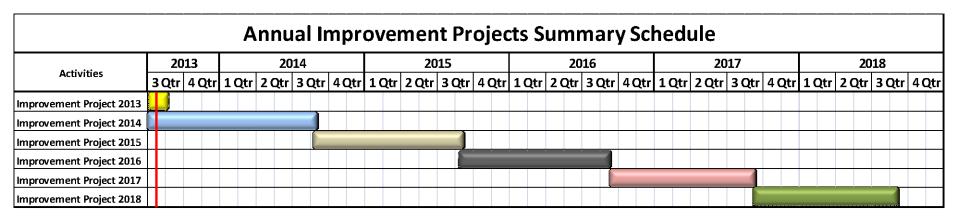


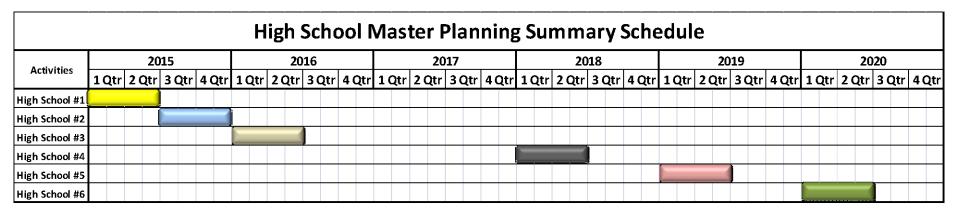




Summary Project Schedules









Program Update July 2013

Balanced Scorecard – Stakeholder Perspective

NARRATIVE COMMENTS

- 1. Design Advisory Groups (DAG) for RHS & FHS have begun meeting. Stakeholder surveys will be provided to DAG members for their input.
- 2. Requested feedback from the Principals at all six 'Improvement 2013' schools for design phase.

Color Key
good
concerns
trouble

Stakeholder Perspective

Strategic Obj.	Status
Α	
В	
С	
Average	

			Active	2012	Bond Projects
Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	

Strategic Objectives	Performance Measures	Performance Targets	
Objective A Meets Educational Needs	 Project Scope Meets Educational Needs Design Meets Educational Needs Construction Meets Educational Needs 	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	
Objective B Meets Maintenance / Facility Needs	 4 Project Scope Meets Maint. / Facility Needs 5 Design Meets Maint. / Facility Needs 6 Construction Meets Maint. / Facility Needs 	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	
Objective C Design Advisory Group (DAG) Needs	 7 Project Scope Meets DAG Needs 8 Design Meets DAG Needs 9 Construction Meets DAG Needs 	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	



Program Update July 2013

Balanced Scorecard – Equity Perspective

NARRATIVE COMMENTS

- 1. Overall bond program MWESB participation at 14%.
- 2. All contractors are registering on BizConnect to engage students.

8 Contractors student participation

Color Key
good
concerns
trouble

Equity Perspective

S.

Active 2012 Bond Projects

Strategic Obj.	Status
Α	
В	
С	
Average	

		Improver 2013	Rooseve	Improver 2014	Franklin
Strategic Objectives	Performance Measures Performa	nnce Targets			
Objective A Meets Aspirational MWESB	1 Project objectives established 2 Consultants - % of payments made to MWESB owned 3 Contractors - % of payments made to MWESB owned Red: MWESB	SB >10%;			
Objective B apprenticable trade participation	 4 Project objectives established >\$200k contracts Green: particle Yellow: particle 5 Contractors % of labor hours/apprenticable trade Red: particle 	ipation >10%;			
Objective C Meets student participation	U Troject objectives established > ψ200k contracts	registered in Yellow: >80% ed in			

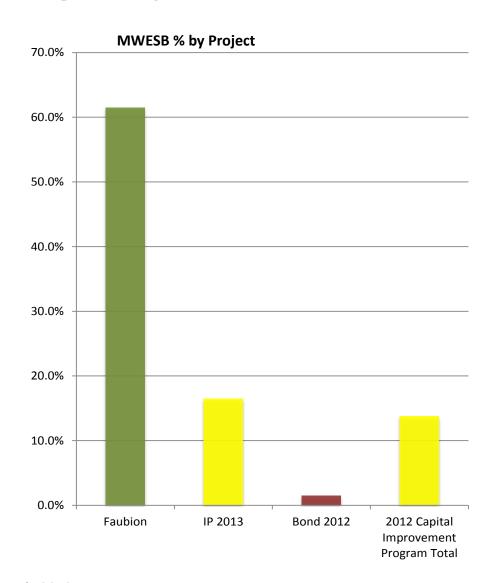
July 2013 15

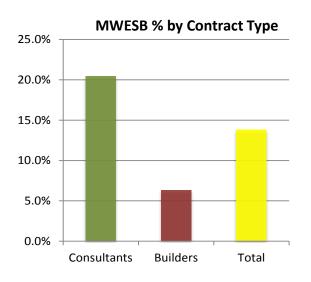
BizConnect; Red: <80%

firms registered in BizConnect















Project Updates

- Franklin & Marshall Swing Site
- Roosevelt
- Faubion
- IP 2013
- IP 2014
- Ed Specs



Franklin HS Modernization



Project Description

Brief Project Description: Full campus modernization based on a master planning process that includes stakeholder input. All campus functions are to be relocated during construction.

Construction Duration: 21.4 Months

Scheduled Completion: Summer of 2017

Site Size: 218,000 SF of learning space on approximately 17 acre site

Current Student Enrollment: Just over 1500 students

Schedule

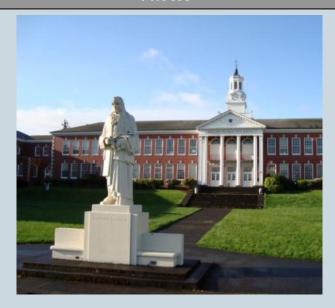
Franklin High School Modernization Summary Schedule																		
2013 2014 2015 2016						2017												
Activities	3	Qtr 4Q	tr 1 Qt	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Master Planning	П																	
Schematic Design / SD																		
Land and Building Dept Permits																		
Design Documents / DD																		
Construction Documents / CD	Ш																	
Construction																		
Owner Move-in	Ц																	

PROJECT SCHEDULE DETAILS						
Project Duration	1528 Days					
Project Calendar Days Elapsed	94 Days					
Project Calendar Days Remaining	1439 Days					
Percent Project Completed	6%					
Project To Complete On Schedule	Yes					

PERCENTAGE OF WORK PERFORMED						
Pre-Design	70%					
Master Planning	0%					
Design	0%					
Bid/Award	0%					
Construction	0%					

Comments

- 1. Current Project Budget is \$81.6 million
- 2. A/E selection is underway. Contract award recommendation anticipated on July 24.
- Draft alternative contracting findings have been developed for use of CM/GC.
 Recommendation of procurement approval to Board anticipated on August 21.
- 4. DAG formed; first meeting held in late July.
- 5. Marshall swing site evaluation complete.





Roosevelt HS Modernization



Project Description

Brief Project Description: Full campus modernization based on a master

planning process that includes stakeholder input.

Construction Duration: 21.4 Months

Scheduled Completion: Summer of 2017

Site Size: 230,000 SF of learning space on approximately 17 acre site

Current Student Enrollment: Just under 900 students

Comments

- 1. Current Project Budget is \$68.4 million
- 2. A/E selection is underway. Contract award recommendation anticipated on July 24.
- Draft alternative contracting findings have been developed for use of CM/GC.
 Recommendation of procurement approval to Board anticipated on August 21.
- 4. DAG formed; two meetings held to date.

Schedule

Ro	0	sev	/elt	Higl	n Scl	hool	Mo	der	niza	tior	ı Su	mm	ary:	Sche	dul	e			
	2013		2014			2015				2016				2017					
Activities	3 (Qtr 4	4 Qtr	1 Qtr	2Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Master Planning																			
Schematic Design / SD																			
Land and Building D ept Permits			Ť																
Design Documents / DD																			
Construction Documents / CD																			
Construction																Ĭ			
Owner Move-in	П																		

PROJECT SCHEDULE DETAILS									
Project Duration	1533 Days								
Project Calendar Days Elapsed	101 Days								
Project Calendar Days Remaining	1426 Days								
Percent Project Completed	7%								
Project To Complete On Schedule	Yes								

PERCENTAGE OF WORK P	ERFORMED
Pre-Design	72%
Master Planning	0%
Design	0%
Bid/Award	0%
Construction	0%





Faubion PK-8 School Replacement

Project Description

Brief Project Description: In direct partnership with Concordia University a full campus replacement will be constructed based on a master planning process that includes stakeholder input. All campus functions are to be relocated during construction.

Construction Duration: 10.5 Months

Scheduled Completion: Summer of 2017

Comments

- Current Project Budget is \$26.4 million
- 2. Interim Project Manager has been procured and begun work.
- 3. DAG is currently being formed.
- Draft Pre-DDA is being reviewed. Anticipated Pre-DDA will be presented to Board for approval in August.
- 5. Modular classrooms are being placed this week.

Schedule

Faubion PK-8 Replacement Summary Schedule																			
Activities	2013		2014			2015				2016				2017					
	3 0	Įtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Master Planning	П																		
Schematic Design / SD																			
Land and Building Dept Permits																			
Design Documents / DD																			
Construction Documents / CD	П																_		
Construction																			
Owner Move-in	Ш																		

PROJECT SCHEDULE DETAIL	.S
Project Duration	1471 Days
Project Calendar Days Elapsed	15 Days
Project Calendar Days Remaining	1456 Days
Percent Project Completed	1%
Project To Complete On Schedule	Yes

PERCENTAGE OF WORK P	ERFORMED
Pre-Design	3%
Master Planning	0%
Design	0%
Bid/Award	0%
Construction	0%





Improvement Project 2013



Project Description

Project Description: A multiple site project with multiple construction areas

Scheduled Completion: August 2013

Construction Duration: 72 Calendar Days

		Impro	vement Project 20	13	
School	Roof Replacement/ Seismic Bracing	Roof Replacement	Seismic Improvement	Accessibility	Science Classroom Improvements
Alameda K-5	х		х		
Bridlemile K-5		х			
Laurelhurst K-8		х			х
Lewis K-5		х			
Ockley Green K-8					х
Wilson HS		х		х	

Schedule

	IP13 Summary Schedule														
Major Activity	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Jun-13	Jul-13	Aug-13					
Planning															
Design and Permits															
Construction and Move in															

SCHEDULE UPDATE	
Project Duration	302 Days
Project Calendar Days Elapsed	251 Days
Project Calendar Days Remaining	51 Days
Percent Project Completed	83%
Project To Complete On Schedule	Yes

ERFORMED
100%
100%
100%
33%

Comments

- 1. Current Project Budget is \$13.4 million
- 2. Construction on all sites is going well and all sites are expected to have school open on schedule
- 3. Materials have been purchased for Ockley Green
- 4. Ongoing Construction:

Alameda - completing \$32k/day of work Bridlemile & Lewis - completing \$26k/day Laurelhurst - completing \$17k/day of work Wilson - completing \$51k/day of work











Improvement Project 2014



Project Description

Project Description: A multiple site project with multiple construction areas

Scheduled Completion: August 2014

Construction Duration: 72 Calendar Days

		Improvement Pr	oject 2014 - Planned	Bond Work	
School	Roof Replacement/ Seismic Bracing	Roof Replacement	Seismic Improvements	Accessibility	Science Classroom Improvements
Arleta (K-8)	х		х	х	х
Beach (K-8)			х	х	х
Boise-Eliot/Humboldt (PK-8)	х		х		х
Chief Joseph (PK-5)			х		
Creston (K-8)	х		х		х
Grout (K-5)			х		
Hosford (6-8)	х		х	x*	х
James John (K-5)	х		х	X*	
King (PK-8)					х
Lane (6-8)			х		х
Vernon (PK-8)					х
Woodlawn (PK-8)			х	х	х

Schedule

IP14 Summary Schedule																
Activities	2013									2014						
	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Planning				_												
Design and Permits																
Construction and Move in																

SCHEDULE UPDATE					
Project Duration	460 Days				
Project Calendar Days Elapsed	44 Days				
Project Calendar Days Remaining	416 Days				
Percent Project Completed	10%				
Project To Complete On Schedule	Yes				

PERCENTAGE OF WORK PERFORMED			
Pre-Design	56%		
Design	0%		
Construction Bid/Award	0%		
Construction	0%		

Comments

- Current Project Budget is \$13.6 million.
 Budget to be modified to reflect the updated scope
- 2. Twelve schools in total
- 3. Proposals for A/E services have been received. Contract award recommendation anticipated on August 7.



Educational Specifications



Project Description

Brief Project Description:

- Phase I will engage internal and external stakeholders in a collaborative process that listens to and reflects stakeholders' interests and process desires for the development of Ed Specs.
- Phase II of the process will, through organized stakeholder engagement, produce a set of facilities recommendations that follow from the Phase I visioning work, and are suitable for district-wide application.

Project Duration: 7.5 Months

Scheduled Completion: September 2013

Schedule

Educational Specifications Summary Schedule												
Activities	2013											
Activities	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
PH I - Visioning							Τ					
PH I - Community Conversations			 ,									
PH I - Community Convening												
PH II - Ed Spec								3				
PH II - Focus Groups												
PH II - Draft Ed Specs							T					
PH II - Final Ed Specs												

PROJECT SCHEDULE DETAILS				
Project Duration	226 Days			
Project Calendar Days Elapsed	160 Days			
Project Calendar Days Remaining	66 Days			
Percent Project Completed	71%			
Project To Complete On Schedule	Yes			

Comments

- 1. Current Project Budget is \$300,000
- Phase 1 community process is complete. Sixteen groups/organizations participated in community conversations with of 360 participants. Over 200 completed the online survey.
- 3. Draft vision document has been received and being reviewed.
- 4. Draft resolution anticipated before the Board on August 7. Anticipated resolution adoption on August 21.
- 5. Phase 2 community meetings continue.
 Anticipated draft document before the Board in September.





BAC Discussion July 2013

BAC Subcommittees

Roosevelt HSTom & Kevin

Franklin HS Anita & Kevin

FaubionWilly & John

Improvement Projects Louis & Steve

Board Presentation

August 7





Wrap-Up July 2013

Next BAC Meeting

Day: Wednesday, October 16

Location: Wilson High School

Tour: 2:00pm – 3:00pm

Meeting: 3:00pm - 5:00pm