



#### LETTER FROM THE PRESIDENT

of Concordia University's vision, now and into the future, and I'm honored to share this inaugural report with you.

We are truly blessed to have so many outstanding nonprofit partners in this community. It is a privilege every day for our Concordia students, administrators, faculty, and staff to collaborate with you in service, responding to needs in the community.

In some instances we help incubate efforts, like those of the Black Parent Initiative's Parent University program. Other times, we enhance and multiply community efforts by infusing Faubion School and other Portland Public Schools with volunteers, through our ever-expanding Service Corps, including Teacher Corps, Athlete Corps, Green Corps, Health Corps and Performing Arts Corps.

We are also engaged in shaping regional policy and priorities to address community needs, through our recent roles on the Mayor's Education Cabinet, the Leaders Roundtable, the Cradle to Career initiative, and through

the Oregon Campus Compact, which promotes community service at campuses across the state.

We are committed to this work because it's the right thing to do for our community and for our students. Serving our neighbors – near and far – is the perfect calling for Concordia University where our mission is to prepare leaders for the transformation of society. We believe our graduates – with their rigorous liberal arts education and hands-on service learning experiences – will be well prepared to make the world a better place.

What's certain is that we are committed to continuing to evolve and expand what it means to create a culture of service – both on campus, locally and around the world. If it's good for the community, it's good for Concordia University. Thank you for joining us on this journey.

CHARLES E. SCHLIMPERT, PH.D.

President, Concordia University

The number of students who engaged in forms of community service other than academic service-learning: **1,000** 

223,000

The number of service, practicum, and internship hours contributed annually by our campus community: **223,000** 

10,000

The number of community members who have benefited from services provided by Concordia students, faculty, and staff — everything from free tax assistance to mentoring and tutoring youth: **10,000** 

NO.

Concordia University Portland ranking in Washington Monthly magazine for student community service hours: **Number 1** 

740

The number of students who engaged academic service-learning: **740** 

#### INTRODUCTION

What does Community Engagement mean? For Concordia University, it's about being a binding thread of the community in which we live. It is about serving collaboratively and filling in the gaps, wherever they may exist. It's about teaching and about learning. As a Lutheran university, service is both the fabric of our culture and the pattern for our educational model.

Our community relationships have blossomed both near and abroad in ways that are defined by need. We are a shared human resource. We believe that we must sustain our communities by providing opportunities for our students, administrators, faculty, and staff to serve our neighbors and, in turn, we grow in knowledge and experience to prepare future leaders for the transformation of society. Together. By all. For all.

CONTENTS

- **01** Letter from the President
- **02** By the numbers
- **04** Office of Service Leadership
- **07** Student Service Corps

#### Features

- 11 Faubion School
- 11 De La Salle North Catholic HS
- **12** Community Tax Preparation

#### Stories of Service

- **16** Boost for Local Business
- **16** Assisting Elders in Nicaragua
- **17** Caring for Patients with HIV
- **17** Setting Sights on College
- **18** Parents Step Up
- **18** Promoting Peace
- 18 Library = Access
- 19 Opera for All
- **19** MLK Day of Service
- 20 Partners and Organizations
- 21 Looking Forward

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Concordia's Office of Service Leadership was developed to provide the structure and resources to prepare students to become productive, civic-minded individuals and assume roles of leadership and service in a culturally diverse society. At its core, the office fosters lifelong service and civic participation by engaging the University and community in action, change, and learning. Programs and partnerships are designed and specially tailored to equip and develop confident, ethical, and educated leaders who will transform society. The office serves as the home for Concordia's five Student Service Corps: Teacher Corps, Athlete Corps, Green Corps, Health Corps, and Performing Arts Corps. The Office of Service Leadership is working to enhance educational opportunities, improve health and welfare, revitalize neighborhoods, protect the environment, support social justice, and reach beyond our region. All in the name of community.







### Seeing and Hearing What's Possible

Concordia University is committed to Portland Public Schools, and Andre Jackson's ViDA program is one way to bridge the gap between health and learning. Research shows that 60 percent of children with learning problems have undiagnosed vision issues. With help from Concordia's Service Corps and other volunteers, ViDA provides comprehensive vision, dental, and hearing screenings, exams and treatment — free of charge — for the school district's elementary students. Qualifying students may receive free glasses, dental treatment, or hearing aids. Families with little or no insurance are provided assistance and directed toward available resources.

#### **Getting Students Back to Play**

At Faubion School, "referrals" for inattentive and disruptive students during recess hours was approaching 57% percent. Concordia's Athlete Corps partnered with Playworks USA to develop a structured recess focused on teaching elementary students about responsibility, teamwork, and respect. Fifteen student-athletes from Concordia encouraged young students during recess hours to get involved, to think positively, and to learn to play with others. As a result, recess referral levels dropped to below seven percent, and kids got back to playing and learning.

**UNIVERSITY'S OUTREACH TO** THIS REGIONAL COMMUNITY HAS BEEN FABULOUS. THROUGH CONCORDIA'S TEACHER CORPS, A STRONG NURSING PROGRAM AND SERVICE, THEY HAVE MADE A DIFFERENCE IN THE LIVES OF CHILDREN AND COMMUNITY **MEMBERS. CONCORDIA HAS A COMMUNITY PRESENCE AND SHARES ITS RESOURCES WITH NEIGHBORS.** Ray Jubitz, Executive Director,

THE EXPLOSION OF CONCORDIA

**Jubitz Family Foundation** 



#### SERVICE CORPS

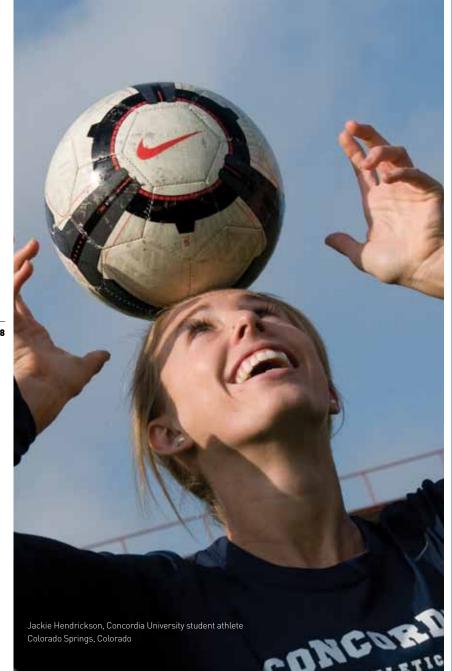
Concordia University's Student Service Corps is a mentorship series designed to promote meaningful relationships between university students and under-privileged urban youth through five different corps programs: Teacher Corps, Athlete Corps, Green Corps, Health Corps, and Performing Arts Corps. Student Service Corps is designed specifically to help provide solutions to pressing needs in the Northeast Portland public school system, such as low graduation rate, low test results, high gang prevalence, and a lack of solid role models.

The goal of the Student Service Corps is to encourage scholastic success through positive relationships and development of life skills to enable young students to succeed in the classroom and beyond. These life skills include: creating positive relationships, increasing confidence, and working well in teams.

**TEACHER CORPS** was developed in 2006 by Concordia professor Lynn Keyne-Michaels and a handful of students who began to serve in local schools to help meet needs for tutors and mentors. Now, more than 100 Concordia University students volunteer across more than a dozen schools to compliment learning – from supplementing student achievement in core subject areas to assisting with wrap-around services like vision and eye screenings. Concordia students benefit as much as the elementary. middle, and high school students they mentor, by applying their coursework in practical ways while learning life-long lessons.







#### STUDENT PROFILE

#### Concordia Keeps Score With Kids

Hands on service is a big part of a Concordia education. I think our service at Faubion was as beneficial to our own personal growth and peer support as student athletes as it was to the kids," said Concordia University student Jackie Hendrickson.

Last year, Jackie volunteered through Concordia and Nike's Back Your Block program to provide studen athlete mentors for Faubion School. Each day last spring, daily recess at Faubion received a boost of two to four Concordia student athletes. The students created a structured recess that emphasized sportsmanship and safe, fair playground games for the elementary-age students, reducing detention referrals by more than 80%, therefore keeping students in their afternoon classrooms, learning

"The Faubion kids started out hy but then became excited to see s. They began to realize that we were fun and there to play with them. They realized they were getting extrattention. Each time we came, more and more of the kids got involved, articipated, and gained confidence brough play. It was really fulfilling for me to see this change in the kids."

athlete corps helps youth learn about good sportsmanship and teamwork through leading traditional sports and simple playground games.

Athlete Corps embodies the five core values of the NAIA Champions of Character: integrity, respect, responsibility, sportsmanship, and servant leadership. These character values help young people make good choices in all aspects of their life and reflect

the true spirit of competition.

corps designed to allow students to improve green living and sustainability Students create community gardens, learn to conserve energy, and understand the effects of global warming.

HEALTH CORPS focuses on teaching students about physical, mental, emotional, and dental health. Youth learn how to eat well, how the body works, how to talk about their emotions, and how to deal with stress.

PERFORMING ARTS CORPS focuses most heavily on theater but also incorporates art and music. Youth produce a community play each semester that is performed at the end of the semester closing celebration.



FOR THE SECOND STRAIGHT YEAR,
Concordia University was named to
The President's Higher Education
Community Service Honor Roll, which
recognizes institutions of higher education for their commitment to and
achievement in community service.
The President's Honor Roll increases
the public's awareness of the contributions that colleges and their students
make to local communities and the
nation as a whole.

IN CONCORDIA'S TRADITION OF COMMUNITY SERVICE, THE SERVICE CORPS CURRENTLY PROVIDES AFTER-SCHOOL ENRICHMENT FOR STUDENTS IN FOUR LOCAL SCHOOLS, INCLUDING FAUBION, VERNON, KING, AND HARVEY SCOTT.

Scott Ferguson, Assistant Director of Service Leadership for Concordia University





Concordia University celebrated the expansion of its Service Corps program in fall 2010.

#### FAUBION SCHOOL

Like the Concordia neighborhood, Faubion School, adjacent to the University, is rich in diversity and cultural heritage. Of Faubion's nearly 400 pre-kindergarten through eighth grade students, a majority qualify for free or reduced lunch and many use English as their second language. As with many public schools, Faubion has proven that if minds remain open and partnerships are formed, then resource challenges can be solved.

As neighbors, Concordia and Faubion rely upon each other, and the rewards are many. Under the principal and expert educator team at Faubion, Concordia student volunteers support areas of student learning – from art curriculum to health and safety education. Concordia helps fill the gaps identified by teachers and helps enrich existing programs at Faubion, at other Portland Public School, and beyond.

Concordia students gain hands-on training in the classroom; working together to develop lesson plans, and log valuable tutoring hours in the process. For many, spending time in a Faubion classroom can prove a new cultural experience and provide an opportunity to reflect upon one's own perceptions in the role of the classroom teacher.

And, because Concordia's campus is literally steps away from Faubion, you're likely to find Faubion staff and students using the computers or borrowing books from Concordia's new library. The possibilities are endless, and we look forward to continuing to expand the Concordia-Faubion partnership.

#### DE LA SALLE NORTH CATHOLIC HIGH SCHOOL

Portland's De La Salle North Catholic High School provides a faith-based, college preparatory high school education. At its core, the De La Salle is about making quality education accessible to aspiring and motivated young people. It's about instilling confidence in each of its students.

Because the transition into 9th grade can be a pivotal stage in one's personal and educational foundation, faculty and students from Concordia University help provide a summer starter program for De La Salle's incoming freshmen. The effort is also in tandem with the City of Portland's Ninth Grade Counts program.

Concordia students serve as summer teachers, tutors and mentors, each committed to creating a safe learning environment for De La Salle's students. And while the emphasis is placed on increasing math and reading skills, the new found confidence that

the ninth graders describe at the end of the program is an added benefit. The activities and curriculum are intentionally designed to be problem-based, so that students become engaged in seeking solutions.

"Our partnership with the students and professors of Concordia University has helped us reinvigorate our school. Their strength, and our strength, have combined to fortify our 9th grade program, and their young Teacher Corps learns along-side our veteran instructors," said De La Salle principal Tim Joy.

The partnership with De La Salle North Catholic High School is one of many ways in which Concordia's Service Corps enriches existing classrooms and communities.

#### **COMMUNITY TAX PREPARATION**

Low income residents of Portland received free tax preparation assistance last year, thanks to Concordia University accounting students who provided more than 500 hours of service on many Saturdays. The program was developed as a partnership between Concordia School of Management professor David Tucker, CASH Oregon, and AARP Foundation, with support from with agents from the Internal Revenue Service.

The effort reflects Concordia's commitment to service learning. Students began their training early the previous year, studying federal and state tax law, working with software while preparing for VITA (Volunteer Income Tax Assistance) testing and certification.

Students obtained hands-on experience, learned what questions to ask of clients, and developed skills that will benefit prospective employers. More than 120 clients received valuable service that resulted in 80 filed tax returns and nearly \$120,000 in refunds; money that can do good things within the local community.





Top: Concordia accounting students, IRS tax agents, CASH Oregon's Bruce Murray, Concordia President Charles Schlimpert, Multnomah County Chair Jeff Cogen, and accounting professor David Tucker work together to provide assistance.

Left: Concordia student Marie Selby helps a client prepare her tax return.



#### WASHINGTON MONTHLY RECOGNIZES CONCORDIA

Washington Monthly ranked Concordia University Portland #1 for student participation in community service among U.S. universities with master's programs. The service category measurement reflects both the number of students participating in community service, as well as the total number of service hours performed, both relative to school size. The measure is based on data reported to the Corporation for National and Community Service by colleges and universities in their applications for the President's Higher Education Community Service Honor Roll.

On average, Concordia's faculty, staff, and students contribute more than 223,000 hours of practicum, internship, and service learning hours per year, serving more than 10,000

community members, 5,000 of whom are youth. For the past two years,
Concordia was named to the U.S. President's Higher Education Community
Service Honor Roll for exemplary service efforts and service to America's communities.



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Doug Stamm CEO, Meyer Memorial Trust

#### STORIES OF SERVICE

#### **Boost for Local Business**

A new partnership between Concordia University and the Service Corps of Retired Executives (SCORE) is helping North and Northeast Portland improve existing businesses and start new businesses within the local community. As a national nonprofit organization (sponsored by the Small Business Administration) SCORE pairs working and retired business executives with people in need of business advice. Executives volunteer their time and the service is free. "Providing SCORE services on our campus is both a great resource for the Northeast Portland community and a tremendous educational opportunity for our business students," noted Ron Miolla, associate professor of finance at Concordia.

#### Assisting Elders in Nicaragua

In support of improved elder care in Nicaragua, five Concordia nursing students, two nursing faculty and staff, and one pre-med student traveled to Jinotepe, Nicaragua this past summer. The program, under the direction of social entrepreneur, Dr. Keren Brown Wilson and the Jessie F. Richardson Foundation, seeks to develop the concept of elder care for Nicaragua's most vulnerable populations by assessing and treating elderly populations and training local healthcare professionals. This trip conducted health assessments for more than 350 elders. Dr. Wilson and Concordia University Foundation board members have worked with elders in Nicaragua for more than ten years.

# CONCORDIA IS REACHING OUT, SHARING ITS ASSETS, ABILITIES, AND RESOURCES TO ENHANCE THE LIVES OF PEOPLE AROUND THEM.

Marc Levy, CEO & President, United Way of the Columbia-Willamette



#### Caring for Patients with HIV

Concordia nursing students are helping to ease the pain of individuals living in poverty with HIV/AIDS by volunteering each week to provide foot care at Ecumenical Ministries of Oregon's HIV Day Center located in the Ainsworth United Church of Christ near Concordia's campus. The Day Center is a dropin center for low income people living with HIV/AIDS, each year providing patients with warm meals, counseling and referral services, laundry facilities, and more. Concordia nursing student Ginger Hayley spoke at the Center's annual fundraising event on World Aids Day saying, "I learned how important it is to advocate for the people I'm caring for. Once an individual has shared their circumstances and struggles with me, it doesn't end there. I need to be a voice for them."

#### Setting Sights on College

Concordia hosts one of ten sites in Portland to help young people get back on track to finishing their high school diploma or GED. The program is run by nonprofit Boys & Girls Aid in conjunction with Portland Public Schools and the Day & Residential Treatment program for young women living in transitional housing. In the past year, more than 40 students have benefited from full access to a modern classroom facility in the new George R. White Library & Learning Center, meals in the University's cafeteria, athletic facilities, full library access, and participation in select campus activities like Spirit Week. "Exposure to a college campus and seeing focused college kids demonstrating positive study and social skills is a life-changing experience for these students," said teacher Amy Craig-McFarland. Concordia staffer and alumnus Jason Hagen added, "We want every one of these students to know that college is achievable."

Concordia nursing students provide elder care in Nicaragua though the Jessie F. Richardson

## CONCORDIA SETS THE BAR FOR ALL INSTITUTIONS IN OREGON IN TERMS OF SERVANT LEADERSHIP. THE UNIVERSITY ROUTINELY DEMONSTRATES THE SIGNIFICANCE THAT COMMUNITY ENGAGEMENT HAS ON STUDENT OUTCOMES. Emily Gilliland, Executive Director,

### Parents Step Up

Concordia supports the Black Parent Initiative (BPI) and hosts its Parent University classes that address topics including financial literacy, TV viewing, adolescent development and more. More than 430 parents stepped up to participate, and they benefited. BPI helps break the cycle of poverty and close the achievement gap. BPI and Concordia agree that children are a reflection of the community in which they live and that by supporting the parents, we're lifting up and supporting the next generation.

### Promoting Peace

Along with the signing of cooperative agreements between Concordia University, Yanbian University Science & Technology in Yanbian, China and Pyongyang University Science & Technology in Pyongyang, North Korea, The Wholistic Peace Institute and its Nobel Peace Laureate Program relocated its headquarters to Concordia. The universities will provide exchange students and faculty and establish other potential programmatic opportunities.

#### Library = Access

Oregon Campus Compact

Already the hub of the community during its first year, Concordia's new George R. White Library & Learning Center earned LEED Gold Certification for its environmental construction. In addition to increasing student classroom and study space, the library issued more than 1,200 free library cards and provided computer access to local residents who do not have other adjacent public library options. Another 150+ community groups enjoy free access to meeting space and technology.







## Opera For All

Conducted by Keith Clark, the Portland SummerFest Chorus and Orchestra performed Giuseppe Verdi's Il Trovatore during a gathering attended by more than 1,500 audience members from within the community. An evening performance on the Campus Green showcased Concordia's new amphitheater. The opera was presented in concert format with full orchestra, choir, and lively narration. Lead roles were sung by nationally and internationally renowned performers, some from our own local area. The evening struck the perfect chord in our commitment to sharing the arts with the community.

Top left: Travis Stovall, President, The Stovall Group (left) BPI's executive director Charles McGee (center and Concordia executive vice president Gary Withers

Top right: Keith Clark conducts Guiseppe Verdi's IL Trovatore on Concordia's Campus Green.

Bottom: Concordia's Gary Withers, Gary Spanovich Barbara Hall of the Harold and Arlene Schnitzer CARE Foundation, Frank Afranii, Rabbi Joshua Stampfer. Rev. Dr. Rodnev Page, Concordia President Chuck Schlimpert, and professor Michael Thomas.

Concordia University, in partnership with Oregon Campus Compact, hosted Portland's largest-ever, citywide, day of service for college students on Martin Luther King Jr. Day 2010. More than 1,200 students

MLK Day of Service

from 11 local colleges and universities launched the day of service with a kick-off rally at Concordia.

Following the rally, students worked at project sites across Portland; refurbishing schools, churches and community centers. "Concordia sets the bar for all institutions in Oregon in terms of its servant leadership," said Emily Gilliland, executive director of Oregon Campus Compact.

Oregon Campus Compact is a chapter of Campus Compact, the national coalition of more than 1,100 college and university presidents dedicated to promoting servicelearning, civic engagement, and community service in higher education. Concordia President Charles Schlimpert serves as chair on its board of directors.

#### THANK YOU

Concordia University acknowledges and thanks the following groups for their service to the community. Some are long time partners with us, some newly forming relationships with service opportunities, and others who gather regularly on our campus. We honor each and every one of you AARP-Oregon Adventist Medical Center Ainsworth United Church of Christ Albertina Kerr Center Albina Ministerial Alliance American Guild of Organists American Red Cross - Oregon Chapter AmeriCorp Vista Volunteers Arthur Academy of Charter Schools Audubon Society Avamere Health Services Bicycle Transportation Alliance Big Brothers Big Sisters Columbia Northwest Bike First! Black Parent Initiative Black United Fund of Oregon Blanchet House Bovs & Girls Aid Boys and Girls Club of Oregon Bradley Angle Business Network Inc. Casa de Trinidad – program of Trinity Lutheran Church Cascade AIDS Project CASH Oregon Catholic Charities Cedar Park Middle School Centennial High School Central Catholic High School Circuit Pastors Conference City of Portland Clackamas River Basin Council Columbia Corridor Association Columbia Slough Watershed Council Community Cycling Center Community Education Partners Community Warehouse Concordia Neighborhood Association Council for Prostitution Alternatives Cradle to Career Initiative Cully Neighborhood Association Cully-Concordia Community Action Plan De La Salle North Catholic High School Doernbecher Children's Hospital Ecumenical Ministries of Oregon - HIV Day Center Emmanuel Parish Nurses Conference Emporia University's National Teacher's Hall of Fame Energy Trust Faubion School & PTA Friends of Trees Frontier Middle School

Future Business Leaders of America – Oregon Chapter Habitat for Humanity Hacienda Community Development Corporation Hands On Greater Portland Harriet Tubman Academy for Young Women Harvey Scott Elementary Head Start Higland Christian Center Hollywood Senior Center Hollywood Theater I Have a Dream Foundation - Oregon Immenant Ladies of Virtue Innertwine Conservation Education Provider Innovation Partners Irvington Community Covenant Church Jesuit Volunteer Corps Northwest Staff Training Jessie F. Richardson Foundation Kaiser Permanente Northwest Kelso Elementary School Leaders Roundtable Leadership and Entrepreneurship Public High School Legacy Emanuel Hospital Legacy Health System Life Journey's Task Force LifeWorks Northwest Loaves & Fishes Centers Inc. Lutheran Church-Missouri Synod Northwest District Maranatha Church Group Marilyn Boss - Committee for breast cancer support Marguis Companies Math Learning Center Mayor's Education Cabinet Medical Teams International Medtronic Diabetes Mercy Corps Action Center Metropolitan Family Services Minority Information Outreach Miracles Club M.J. Murdock Charitable Trust Mt. Hood Kiwanis Camp Mt. Scott Elementary Multnomah Athletic Club Multnomah County Health Department

Multnomah County Libraries

NoPo Shorties

National Association of Multicultural Educators

National Coalition for Dialogue and Deliberation

Native American Youth and Family Center

Northeast Emergency Food Program

Northeast United Soccer Club Northwest Children's Outreach Northwest Environmental Advocates Northwest Voice for Christ Interdenominational Ministry Operation Nightwatch Oregon Academy of Science Oregon Alliance of Black School Educators Oregon Association for Childhood Education International Oregon Association of School Librarians Oregon Campus Compact Oregon Chapter of the National Association for Multicultural Education Oregon Commission on Black Affairs Oregon Community Foundation Oregon Department of Fish and Wildlife Oregon Department of Human Services -Office of Multicultural Health & Services Oregon Entrepreneurs Association Oregon Food Bank Oregon Health & Science University Oregon Humane Society Oregon Mandolin Orchestra Oregon Museum of Science and Industry Oregon Partnership Oregon Special Libraries Association Oregon Trail School District Our House HIV Peninsula Children's Center Pilarim Lutheran School Portland Boychoir Portland Center Stage Portland Christian School Portland Family of Funds Portland Housing Center Portland International Community school Portland Lutheran School Portland Parks and Recreation Portland Public Schools Portland Public Schools Parent Union Portland Reading Council Portland Reading Foundation Portland Rescue Mission Portland Schools Foundation Portland Science Fiction Society Portland SummerFest Opera in the Park Portland Urban Ministry Project Portland Women's Crisis Line Portland-Suzhou Sister City Association

Potluck in the Park

Project Metamorphasis

Providence Health System - Oregon Region ReBuilding Together Portland Rigler School Robison Jewish Health Center Ronald McDonald House Roosevelt Elementary School, Klamath Falls, OR Roosevelt High School Rose City International Conductor's Workshop Rose City Orchestra Rosemary Anderson High School SMART Salvation Army Schoolhouse Supplies Schools Uniting Neighborhood (S.U.N.) Schools Scrapbooking Group Self Enhancement, Inc. Shaver Elementary Society for Haitian Arts and Social Support Special Olympics Stop Oregon Litter and Vandalism (SOLV) Straight Path Inc. Sunday Parkways Supportland (local business developing a point/ reward system) The Dougy Center The Great Green March The Pangaea Project The ReBuilding Center Theater Production Group Thrivent Financial For Lutherans Toastmasters Tribal Leadership Forum Trillium Family Services Trinity Lutheran School Tualatin Riverkeepers Union Gospel Mission United Way of the Columbia-Willamette Urban League of Portland Veteran's Administration Hospital Western Alliance of Lutheran High Schools Wholistic Peace Institute Wilderness Ministries William Temple House Woodlawn Elementary Woodlawn Park Condominiums Board of Directors World Arts Foundation Inc. World Forestry Institute

Youth for Christ

THIS REPORT CAN BE SUMMED up with two words: thank you. To you who have taken the time to serve. To you who have given generously. To you who have paused to read and decided to join us in these efforts. Again, thank you.

None of this could be accomplished without two important elements: the vision and leadership set by our Concordia University president and the groundswell of students, donors, community leaders, faculty and staff whose hearts and minds are open to recognizing a need and stepping up to meet it. We have great endeavors still ahead.

Soon, the developing Concordia University & Community Athletic Complex will create many oppor tunities to serve the community by providing access to athletic skills development, camps, scholarships, spectator events and more. And, we anticipate that Northeast United Soccer Club and Alameda Soccer Club will be an important part of that outreach.

Looking across the river to our neighbors in Southwest Washington, we already have students, alumni, faculty and staff deeply involved in the community. We look forward to expanding those budding partnerships.

With Trillium Family Services, Oregon's largest children's mental health services provider, we're developing a whole new level of service opportunities benefiting Trillium clients, as well as our students studying nursing, social work and other health care fields. From extraordinary internships to the exploration of community policy issues germane to all Oregonians, this unique partnership promises much hope for Oregon's children and families and many opportunities for Concordia students. And now, Concordia University and Portland

Public Schools are collaborating on a master plan for Faubion School that would link the adjacent campuses through an education corridor. The plan calls for co-located facilities and expanded community resources to improve the learning environment and education outcomes for Faubion students, while enhancing professional development and community engagement opportunities for Concordia students. While this is still in a planning stage, we know that the results will create a stellar 21st century learning environment, a stronger community hub, and a true national model.

Along this path, we look forward to engaging with you, for the good of all.

Executive Vice President of External Affairs

GARY WITHERS





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